

6f][]hhY`A UWfcb`gWxi Vgh`9a a Ubi Y`.
5i ZfY[i b[`VY]a `GhUUhgVYgi Wx`]b
J]YhbUa °

9a a Ubi Y`i bX`6f][]hhY`A UWfcb`Ui Z`GhUUhgVYgi Wx`]b
J]YhbUa ž`ØVYffUgWXYbXYf`J cfZU``gcf[h`ZØf`5i ZgY\Yb"
8YhU)`g`ni f`FY]gY`i bX`]\fYb`ϕ\U`hYb"



< Ubc]ž`J]YhbUa `!`9a a Ubi Y`i bX`6f][]hhY`A UWfcb`VY]bXYb`g]Wx
XYfnY]h`Ui Z`Y]bYa `GhUUhgVYgi Wx`]b`J]YhbUa ž`ϕXcbYg]Yb`i bX
G]b[Udi fž`XYf`j cb` ; U`U`VYf]Wx`hYh`8Yf`6Ygi Wx`ž`XYf`j ca` `&) "V]g
' \$`"A U] &\$&) `XUi Yfhž`\Uh`XYb`Ö`c`c[]gWxYb`K UbXY`U`g`nYbhfU`Yg
H\Ya U``5a` `&*"A U]`k]fX`XYf`j]YhbUa Yg]gWxY`Df`Äg]XYbhi`@`cb[
7i cb[`X]Y`A UWfcbg`]b`< Ubc]`Ya dZUb[Yb"

8 Ug`DUUf`gcf[h`U`YfX]b[g`b]Wx`h`bi f`ZØf`X]d`ca` Uh]gWxY
GWx`U[nY]`Yb``6Y]`]\fYf`5b_i bZi]b`J]YhbUa `a` UWx`hY`Y]b`J]XYc
5i ZgY\Ybž`XUg`nY][hž`k]Y`6f][]hhY`]\fYb`A Ubb`9a a Ubi Y`Ua` `< U`g
dUW`hi bX`]\b`k Y[gWxi Vgh`8]YgY`GnYbY`gcf[hY`ZØf

J Yfk i bXYfi b[ži bX'k À\fybX'9a a Ubi Y`_i fn'hUi a Y'hYž`ÀWXY'hY
Yf'XUbUW`i bX'k]b_hY`XYb'k UfhYbXYb'A YbgWXYb'ni "'`đ`XYf
[`Y]WXYb'G]hi Uh]cb'j Yf`Y» Yb`X]Y`VY]XYb`XUg': `i [nYi [`c`bY
< ÀbXWXYb'ni `U'hYb"'Ni bÀW gh'k i fXY`X]Y`9W h\Y]h`XYf
5i ZbU`a Yb'j cb'A UWfc bg'6Øfc`VYghf]hYbž'gdÀhYf`YXcW
VYghÀh][h`9]b`J YfhfUi hYf`XYg`DfÀg]XYbhYb`VYnY]W`bYhY`X]Y`GnYbY
U`g` \Ufa`cgY`NUb_YfY] `i bX`VYhc`bhYž`Yg`gY]`Y]b`A ca Ybh`XYg
GWYfnYbg'i bX`XYf`Nk Y]gUa _Y]h"

6Yn]Y\i b[`nk]gWXYb` : fUb_fY]W`i bX

J]YhbUa

8Yf'6Ygi W`j cb`DfÀg]XYbh'A UWfc b`]gh`XYf`YfghY`gY]h'gY]bYa
5a hgU`bhf]h]a `đ\ f`&\$%+`i bX`ghY`h`XYb` \ÒW ghYb`5i ghUi gW
nk]gWXYb` : fUb_fY]W`i bX`J]YhbUa `gY]h`XYf`9hUV`]Yfi b[`XYf
i a ZUggYbXYb`ghfUhY[]gWXYb`DUfhbYfgW UZh]a `C`_hcVYf`&\$&(`XUf"
8]YgY`DUfhbYfgW UZh'i bhYfghfY]W`h`X]Y`6YXYi hi b[`XYf`F Y[]cb`ZØf
[fc»Y`J c`_gk]fhgW UZhYb`]b`Y]bYa `i bj cf\YfgY`VUfYb`[`cVU`Yb
< UbXY`gi a Z`X" : Ø\fyf`UbXYfyf`VYXYi hYbXYf`J c`_gk]fhgW UZhYb
k]Y`7\]bU`i bX`đdUb` \UVYb`À\b`]WXY`6Ygi WXY`]b`GØXcghUg]Yb
VYfY]hg`Xi fW [YZØ\fh"

≈a `?cbhYi h`XYg`GhUUhgVYgi W`g`k]fX`XUj cb`Ui g[Y[Ub[Ybž`XUgg
nU`fY]WXY`J YfY]bVUfi b[Yb`i bhYfnY]W`bYh`k YfXYbž`X]Y`g]W`i bhYf
UbXYfYa `Ui Z`ghfUhY[]gWXY`đZfUghfi _hi f`i bX`9bYf[]Y
_c`bnYbhf]YfYb`"8 Ug`¥`mgÅY!DU`Ugh`Yfk UfhYhž`XUgg`X]Y` ; YgdfÀWXY
ni f`k Y]hYfYb`J Yfh]YZ` b[`XYf`V]`UhYfU`Yb`6Yn]Y\i b[Yb`i bX`ni f
9bhk]W`_i b[`XYf`J YfhY]X][i b[g]`i bX`G]WXYf`Y]hgVYn]Y\i b[Yb
VY]hfU[Yb" : fUb_fY]W`i]gh`XYfnY]h`J]YhbUa g`ZØbZh[fØ» hYf
Yi fcdÀ]gWXYf`< UbXY`gdUfhbYf`a]h`Y]bYa `V]`UhYfU`Yb
< UbXY`gj c`i a Yb`j cb`) ž(&`A]`]UfXYb`i G!8c`Uf`]a `đ\ f`&\$&(ž`k Ug
Y]bYa `5bgh]Y[]j cb`%&ž`DfcnYbh]a `J Yf[`Y]W`ni `&\$&'`Ybhgd]W`h"
Ni XYa `ghY`Yb`ZfUbnØg]gWXY`đj Ygh]h]cbYb`Ub`%*"GhY`Y`i bhYf`%(+
@ÀbXYfbž`X]Y`]b`J]YhbUa `U_hj`g]bXž`a]h]bg[YgUa hi+\$`\$`Dfc`Y`_hYb
i bX`Y]bYa `đj Ygh]h]cbgj c`i a Yb`j cb`" ž-) `A]`]UfXYb`i G!8c`Uf"

Dfc hc`_c``i bX`6YXYi hi b[`Y]bYg

GhUUhgVYgi Wł g

9]b`GhUUhgVYgi Wł ž`k]Y`XYf`U_hi Y``Y`j cb`A UWfcbž`Zc`[h`gdYn]Y``Yb
 Dfchc_c``Ybž`X]Y`]bhYfbUh]cbU`UbYf_Ubbh`g]bX"8]YgY`i a ZUggYb
 i bhYf`UbXYfYa `XUg`5VgWł fY]hYb`Y]bYf` 9\ fYbZcfa Uh]cb`XYg
 A]`]hÀfg`Xi fWł`X]Y`GhUUhgVYf\Ài dhYfž`XUg`Gd]Y`Yb`XYf
 BUh]cbU`\ma bYb`VY]XYf`@ÀbXYf`gck]Y`Y]b`GhUUhgVUb_Yhh`ZØf`XYb
 ; Ughi bX`gY]bY`A]hfY]gYbXYbž`i a` [Y[YbgY]h][Yb`F YgdY_hi bX
 5Wł hi b[`ni`XYa`cbghf]YfYb"9g`]gh`ØV`]Wł ž`XUgg`GhUUhgVYf\Ài dhYf`
 a]h`Y]bYf`8Y`Y[Uh]cb`Ui`g`j`YfgWł]YXYbYb`6YfY]Wł Yb`fY]gYbž`i a
 X]Y`Ni`gUa`a`YbUfVY]hi bX`X]Y`[i`hYb`6Yn]Y\i b[Yb`nk`]gWł Yb`XYb
 GhUUhYb`ni`ZØfXYfbž`k]Y`j`cb`XYf`6i bXYgnYbhfU`Y`ZØf
 dc`]h]gWł Y`6]`Xi b[`Yf`Ài`hYfh`

8YhU]`g	
J`c`f`ZU``	J`U`b`X`U`]ga`i`g
I`f`g`U`Wł`Y	\`U`fa` `c`g`Y`N`U`b`_`Y`f`Y`]
C`f`h`	<`U`b`c`]ž`J`]Y`h`b`U`a`
E`i`Y``Y`b`	<ul style="list-style-type: none"> • k`k`k`"[`U`U`"XY • b`Y`k`g`"hi`c`]hf`Y`"j`b` • k`k`k`"V`d`V`"XY

6Ygi Wł Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh