

DfcZYggcf]b`?i \b`Ybh\Ø`h. 'Gc`a Y]ghYfb
K]ggYbgW\ UZh`Yf`] \fY` : Ø\fi b[g_fÀZhY!
F c``Yb`°

9fZU\ fYb`G]Yž`k]Y`DfcZ`A Y`Ub]Y`?i \b`j cb`XYf`D<`<Y]XY`VYf[
7cUW\]b[`ni f`J YfVYggYfi b[`]\fYf` : Ø\fi b[g_ca dYhYbnYb
bi hnh"



<Y]XY`VYf[ž`8Yi hgW\`UbX`!`5a` `&"`› b]`&\$&) `VYf]W\hYh`X]Y
DÀXU[c[]gW\Y`<cW\gW\i`Y`<Y]XY`VYf[`ØVYf`X]Y`9fZU\fi b[Yb`] \fYf
DfcZYggcf]b`ZØf`9fn]Y\i b[gk]ggYbgW\ UZh`A Y`Ub]Y`?i \b``A]h`Y]bYa
VYgcbXYfYb` : c_i g`Ui Z6`]Xi b[`i bX`I b[`Y]W\`Y]h`\Uh`?i \b`b]W\h
bi f`Y]bY`U`UXYa]gW\Y`@Ui ZVU\ b`Y]b[YgW\`U[Ybž`gcbXYfb`g]W\
Ui W\`]bhYbg]j `a]h`XYb`<YfUi gZcfXYfi b[Yb`XYf` : Ø\fi b[gYVYbYb
]a`K]ggYbgW\ UZh`gVYfY]W\`Ui gY]bUbXYf[YgYhnh``5`g`@Y]hYf]b`XYf
5fVY]hgghY`Y`5bh]n][Ub]ga i gdfAj Ybh]cb`i bX`7c!`@Y]hYf]b`XYf
GYfj]W\ghY`Y` : cfgW\i b[ga Yh\cXYb`]gh`g]Y`]b`] \fYf`F c``Y`j cf`[fc»Y
<YfUi gZcfXYfi b[Yb`[YghY`h`k cfXYb"

?i \b`fYZY_h]YfhY`XUVY]`]\fY` : Ø\fi b[g_fÅZhYdcg]h]cb`]b`Y]bYa
7cUW]b[žk Ug`]\f`dYfgØb`]WXY`i bX`VYfi Z]WXY`9]bg]W hYb
Yfa Ø[`]W hY`"G]Y`VYhcbhž`XUgg`j]Y`Y`K]ggYbgW UZh`Yf`_Y]bY
: Ø\fi b[gYfZU\fi b[`a]hVf]b[Yb`i bX`XUgg`7cUW]b[`]b`X]YgYa
?cbhYI h`k Yfhj c``Y`I bhYfghØmi b[`V]YhYb`_Ub b"8]YgYg`7cUW]b[
\U`Z]\fž`X]Y`HYUa UfVY]h`gmghYa Uh]gW Yf`ni `[YghU`hYb`i bX
j YfgW]YXYbY`H\Ya Yb`k]Y`5fVY]hgcf[Ub]gUh]cb`i bX
NY]ha UbU[Ya Ybh`YZY_h]j `ni `VYUfVY]hYb`"

9f[YVb]ggY`XYg`7cUW]b[g

8Yf`ghfi _hi f]YfhY`5V`Ui Z`XYg`7cUW]b[g`VY]b\U`hYhY`Y]b
J cf[YgdfÅW`gck]Y`XfY]`9]bnY`[YgdfÅW`Yž`X]Y`Xc`_i a Ybh]Yfh
k i fXYb"?i \b`ZUbX`Yg`VYgcbXYfg`\`]ZFY]W ž`]\fY`F Yggci fW`b
VYggYf`ni `j YfhY]`Yb`i bX`_`UfY` ; fYbnYb`ni `gYhnYb`"B UW`XYa
7cUW]b[`U`h]g]W `]\f`5fVY]hgU`hU[`g][b]Z`_Ubh]j YfÅbXYfh`G]Y
VYUfVY]hYh`VY]gd]Y`gk Y]gY`9!A U]`g`[YVØbXY`h`i bX`k]Xa Yh`XYf
_fYUh]j Yb`GW`fY]VUfVY]h`VY]j cfni [h`XYb`J cfa]hU["

?i \b`]gh`ØVYfnYi [hij cb`XYf`K]f_gUa _Y]h`XYg`7cUW]b[g`i bX
k ØfXY`]b`XYf`Ni _i bZh`k]YXYfi a `Y]b`gc`W`Yg`5b[YVch`]b`5bgdfi W
bY`a Yb"8 Ug`7cUW]b[!Dfc[fUa a `Ub`XYf`D< <Y]XY`VYf[`]gh`b]W`h
bi f`Ui Z`DfcZYggcfYb`VYgW`fÅb`_h`Yg`ghY`h`Ui W` : Ø\fi b[g_fÅZhYb
Ui g`XYf`K]ggYbgW UZhg!`i bX`<cW`gW`i `j Yfk U`hi b[`cZZYbž`a]h
ZfY]Yb`D`ÅhnYb`ni f`5ba Y`Xi b["

K]ggYbgW UZhgWc UW]b[`]b`XYf

<cW`gW`i ``UbXgW UZh

@Ui h`Wc UW]b[!X]ZZYfYb`h"XY`f]W`hYh`g]W`K]ggYbgW UZhgWc UW]b[
Ub`Y]bY`VfY]hY`N]Y`[fi ddYž`Y]bgW`]Y»`]W`K]ggYbgW UZh`Yfž
DfcZYggcfYb`i bX`Ghi X]YfYbXY`"⊖gVYgcbXYfY`]b`XYf
5VgW`i ggd\UgY`j cb`E`i U`]Z]n]Yfi b[gUfVY]hYbž`k]Y
Ghi X]YbUVgW`i gg`i bX`Dfca`ch]cbž`k]fX`7cUW]b[`U`g`k Yfhj c``Yg
Hcc`Ub[YgY`Yb"9g`i bhYfghØmh`VY]`XYf`?Uff]YfYd`Ubi b[ž`XYf
GhÅf`_i b[`XYf`dfcZYgg]cbY`Yb`⊗Ybh]hÅhi bX`XYf
9bhgW`Y]Xi b[gZ]bXi b["

8 Ug`7cUWk]b[`Z0f`k]ggYbgWk UZh]Wk Y` : 0\fi b[g_fÅZhY`Zc_i gg]Yfh
 g]Wk `b]Wk h`bi f`Ui ZX]Y`U`[Ya Y]bYb`<YfUi gZcfXYfi b[Yb`k]Y
 GhfYggVYk Å`h][i b[`i bX`NY]ha UbU[Ya Ybhž`gcbXYfb`Ui Wk `Ui Z
 gdYn]Z]gWk Y`H\Ya Yb`k]Y`Dfc`Y_hghYi Yfi b[`i bX`HYUa `Y]hi b["
 8]YgY`5gdY_hY`g]bX`VYgcbXYfg`fY`Yj Ubhž`XU`j]Y`Y
 <cWk gWk i`j Yfk U`hi b[Yb`a]hDfcV`Ya Yb`k]Y`i bni fY]Wk YbXYb
 FYggci fWk b`i bX`?ca a i b[_Uh]cbggWk k]Yf][_Y]hYb`_cbZfcbh]Yfh
 g]bX"

8 Ug`Wk UWk]b [bYhn!k]ggYbgWk UZh"XY` \YVh`Yfj cfž`XUgg
 K]ggYbgWk UZh]Wk UWk]b [`Y]b`dfcZYgg]cbY`Ygž`n]Y`!`i bX
 dfcnYggcf]Ybh]YfhYg`J YfZU`fYb`XUfghY`hž`XUg`X]Y`VYgcbXYfYb
 5bZcfXYfi b[Yb`XYg`K]ggYbgWk UZh]ggmghYa`g`VYf0W_g]Wk h][h"
 5b[Yg]Wk hg`XYf`J]Y`nU`U`Ub`<YfUi gZcfXYfi b[Ybž`X]Y`ja`F U`a Yb
 Y]bYf`k]ggYbgWk UZh]Wk Yb`?Uff]YfY`Ui ZhfYhYbž`V]YhYh`7cUWk]b [`Y]bY
 k Yfhj c`Y`i bhYfgh0hni b[`]b` : cfa`j cb`]bX]j]Xi Y`Yf
 ?Uff]YfYd`Ubi b[`i bX`GhfUH`Y []Yb`hk]W`i b["

8]YgY`i a ZUggYbXYb`i bhYfgh0hni b[gUb[YVchY`Y`ZYb
 K]ggYbgWk UZh]Yfbž`\fY`<YfUi gZcfXYfi b[Yb`VYggYf`ni`a`Y]ghYfb
 i bX`XUVY]`Ui Wk `dYfg0b`]Wk Y`N]Y`Y`ni`YffY]Wk Yb`"8]Y`J YfV]bXi b[
 j cb`]bX]j]Xi Y`Yf` : 0fXYfi b[`i bX`XYf`GhÅf`i b[`XYf
 Ni gUa`a YbUfVY]h`]b`HYUa`g`gWk UZh]b]Wk h`bi f`a`Y`f`9ZZ]n]Ybnž
 gcbXYfb`Ui Wk `Y]b` \Ufa`cb]gWk Yg`5fVY]hgi`a`ZY`X"

≠g[YgUa`h`nY][h`XUg`6Y]gd]Y`j cb`A`Y`Ub]Y`?i` \b`Y]bXfi W_gj c`ž
 k]Y`g]bbj c`i`i bX`VYfY]Wk YfbX`7cUWk]b [`]b`XYf
 <cWk gWk i`U`bXgWk UZh]gY]b`_Ubb`"8i`fWk`X]Y`F`YZYI]cb`Y][YbYf
 GhÅf`Yb`i bX`GWk k ÅWk Ybž`[YdUUfh`a`]h`dfcZYgg]cbY`Yf
 I bhYfgh0hni b[ž`_0bbYb`b]Wk h`bi f`]bX]j]Xi Y`Y`?Uff]YfYb`[YZ0fXYfhž
 gcbXYfb`Ui Wk `X]Y`E`i`U]h`Åh`XYf`K]ggYbgWk UZh]bg[YgUa`h
 j YfVYggYfh`k YfXYb"

8YhU]`g	
C fh	<Y]XY`VYf[ž`8Yi hgWk `UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "d\!\Y]XY`VYf["XY • Wk UWk]b [!X]ZZYfYb`h"XY

8 YhU]`g

- k k k "WŁ UWX]b [bYhn!
k]ggYbgWŁ UZh"XY

6Ygi WŁ Yb `G]Y `i bg `Ui Z. `b!U["bYh