

F ÀhgY`XYg:]gWÀ ghYfVYbg. '8 ØffYž;]ZhY cXYf`l a k Y`hnYfghØfi b[3

≠U_]gWÀY`6Y\ØfXYb`i bhYfgi WÀYb`Y]b`a Ugg]j Yg:]gWÀ ghYfVYb
]b`GØa dZYbž`Ui g[Y`Øgh`Xi fWÀ`8ØffY`i bX
l a k Y`hj YfgWÀ a i hni b["



A U`Uf`U`! ? UV]fž`≠U_`!`≠U_]gWÀY`6Y\ØfXYb`UVYb`Y]bY
l bhYfgi WÀi b[`ni`Y]bYa`a Ugg]j Yb:]gWÀ ghYfVYb`]b`XYb`nYbhfU`Yb
i bX`gØX`]WÀYb`GØa`dZYb`XYg`@UjXYg`Y]b[Y`Y]hYh`'8]Yg`]gh`XYf
`Øb[ghY`J`cfZU``]b`Y]bYf`FY]\Y`À`b`]WÀYf`9fY][b]ggY`XYf`YhnhYb
›\fY``9]b\Y]a]gWÀY:]gWÀYf`i bX`l a k Y`hU`hj]ghYb`g]bX`VYgc f[h
ØVYf`X]Y`5i`gk]f`i b[Ybž`X]Y`XUg:]gWÀ ghYfVYb`Ui Z`\fY
@VYb g[fi bX`U[Yb`i bX`X]Y`l a k Y`h`U`h`@Ui`h`Y]bYa`'6Yf]WÀ`hj`cb`
**5`›UnY`Y`fU`Y`X`Y`b`X`Y`V`Y`h`f`c`Z`Z`Y`b`Y`b`F`Y`[]cb`Y`b`i`bh`Y`f`g][b]Z`_`Ub`h`Y`b`
J`Y`f`À`b`X`Y`fi`b[Ybž`X]Y`h`Y`k`Y]g`Y`Ui`Z`X`Y`b`?`]a`Uk`Ub`X`Y`
ni`fØW`_`ni`ZØ`f`Y`b`g]bX"**

8]Y`a`Ø[`]WÀ`Y`l`fg`UWÀ`Y`b`ZØf`X`Ug:]gWÀ ghYfVYb`g]bX`j]Y`ZÀ`h][``Ni
X`Y`b`<`Ui`dh[fØb`X`Y`b`[Y\Øf`Y`b`G`U`i`Y`f`g`h`c`Z`Z`a`Ub[Y`ž`Y`f`\Ø`h`X`i`f`WÀ

b]YXf][Yb`K UggYfZi ggžghY][YbXY`HYa dYfUhi fYb`i bX`X]Y
J Yfk YbXi b[`j cb`7\Ya]_U`Yb`Xi fW` :]gWYf" `J a U`5VX`NY]Xž
I a k Y`hVYUi ZhfU[hYf`XYf`Dfcj]bn`B U`Už`VYf]W hYhY`j cb`a Y`fYfYb
6Øf[YfVYgWk YfXYb`i bX`XYf`9]bf]W hi b[`Y]bYg`hYWk b]gWYb
`bgdY`_h]cbghYUa gž`XUg`K UggYf`_bUdd`Y]hž`Y`Y`_hf]gWYg` :]gWYb
gck]Y`XYb`9]bgUhn`j cb` ;]ZhYb`i bhYfgi WYb`k]fX" `8]Yg`]gh
VYgcbXYfg`VYgcf[b]gYffY[YbXž`XU`ZfØ`YfY`i bhYfgi W i b[Yb
[YnY][h`\UVYbž`XUgg`X]YgY`DfU`_h]_Yb`ni `a Ugg]j Yb`HcXYgZ`Yb`VY]
:]gWYb`ZØ`fYb`_ØbbYb"

5i gk]f`_i b[Yb`XYf`8ØffY

æ `GØXcghYb`fU`_g`k i fXYb`hUi gYbXY`hcY` :]gWYž`]bgVYgcbXYfY
Ua `I ZYf`XYg`5a g`Ub! : `i ggYg`]b`XYf`Dfcj]bn`A UmgUbž`YbhXYW`_h`
9I dYfhYb`k]Y`XYf`I a k Y`hgWkØhYf`5`a YX`GU`Y`\ `BYYa U
Yf`_`ÀfhYbž`XUgg`X]Y`Y`ffgWYbXY`8ØffY`UbghY][YbXY
HYa dYfUhi fYb`i bX`Yf`\Ø`hY`J YfXi bghi b[`ni f` : c`[Y`U`h" `8]Yg
ZØ`fh`ni `GUi Yfgk`Za Ub[Y`i bX`Y]bYa `c`Yb`GU`n[Y`U`h]a
K UggYfž`k Ug`X]Y`@YVYbgVYX]b[i b[Yb`ZØf` :]gWY`k Y]hYf
j YfgW`YW`hYf`h" `8]Y`F Y[]cb`\U`h`b]W`h`bi f`a]h`bU`hØf`]WYbž`gcbXYfb
Ui W`a]h`a YbgWYb[Ya UW`hYb`<YfUi gZcfXYfi b[Yb`ni `Àa dZYbž
X]Y`XYb`?`]a Uk UbXY`j Yfgh`f`_Ybž`k]Y`9i fcbYk g`VYf]W`hYh"

8Yf`fU`_ []h`Ui h`XYb`J YfY]bhYb`B U]cbYb`U`g`Y]bYg`XYf`ZØbZ
@AbXYfž`X]Y`Ua `gh`f`_ghYb`j ca `?`]a Uk UbXY`VYhfcZYb`g]bX" `8]Y
ghY][YbXYb`HYa dYfUhi fYb`ZØ`fYb`b]W`h`bi f`ni `[Yf]b[YfYb
K UggYffYgYfj Ybž`gcbXYfb`\UVYb`Ui W`k Y]hY]WYbXY
?cbgYei YbnYb`ZØf`X]Y` :]gWYfY]" `8Yf`?`]a Uk UbXY`ghY`hY]bY
Yfbgh`UZhY`6YXfc`i b[`ZØf`X]Y`C nYUbY`XUfž`X]Y`ZØf`A]`]cbYb
A YbgWYb`Y]bY`@YVYbg[fi bX`U[Y`V]`XYb" `@Ui h`XYa `K K :
VYY]bZi ggYb`ghY][YbXY`K UggYfhYa dYfUhi fYb`i bX`X]Y
J YfgUi Yfi b[`XYf`C nYUbY`]bgVYgcbXYfY`X]Y` :]gW`dcdi `Uh]cbYbž
k Ug`Ub[Zf]gh][`ni `Y]bYa `FØW`_Ub[`XYf` : Ub[ei chYb`ZØ`fYb`_Ubb"

Ni _i bZhgUi gV`]W`_i bX`A U» bU`a Yb

I a k Y`hU`_h]j]gh`Jgg]a `U`!5ggUX]`ZcfXYfh`Y]bY`i a ZUggYbXY
5bU`mgYž`X]Y`Ui W`U`bXk]fhgWkUZh]W`Y`DYgh]n]XY`VYfØW`_g]W`h][hž

X]Y`a Ô[`]WYfk Y]gY`ni f`J Yf[]Zhi b[`j cb` ; Yk ÅggYfb`VY]hfU[Yb`"8]Y
]fU_]gWYb`6Y\`ÔfXYb`d`UbYb`X]Y`6]`Xi b[`Y]bYg`5i ggW`i ggYg`ni f
 6YUfVY]hi b[`XYf`i fgUWYb`XYg` :]gW`ghYfVYbg`ž`k Å`fYbX`k Y]hYf`]\b
 [Ya Y`XYh`k]fX`ž`XUgg`X]Y`NYfgh`Ôfi b[`XYf`bUh`Øf`]WYb`i a k Y`h`≠U_g
 X]Y`bY[Uh]j Yb`5i gk]f_i b[Yb`j Yfgh`Åf`_h`"8]YgY`G]hi Uh]cb`_`ÔbbhY
 b]W`h`bi f`X]Y` ; Ygi bX`Y]h`XYf`6Y] `Ô`_Yfi b[`[YZ`Å`fXYb`ž`gc bXYfb
 Ui W`X]Y`BU`fi b[ga]hhY`_YhhY`Yf`YV`]W`VYY]bZi ggYb"

≠g[YgUa`h`ghY`h`XYf`≠U`_j cf`Y]bYf`XcddY`hYb`<YfUi`gZcfXYfi b[.
 XYf`A`]bXYfi b[`XYf`Ô`_c`c[]gWYb`GW`ÅXYb`Xi fW` , VYfZ]gW`i b[
 i bX`X]Y`5bdUggi b[`Ub`X]Y`VYfY]hg`gd`ØfVUfYb`5i gk]f_i b[Yb`XYg
 ?`]a Uk UbXY`g`"i a `Y]bY`bUW`X`U`h][Y`Ni`_i bZi`Z`Øf`X]Y` :]gW`YfY`]b
 XYf`F`Y[]cb`ni`g]W`Yfb`ž`]gh`Yg`Yb`hgW`Y]XYbX`ž`X]Y`i fgUWYb`XYg
 :]gW`ghYfVYbg`[f`ØbX`]W`ni`i bhYfgi`WYb`i bX`k]f_gUa`Y
 A U»bU`a`Yb`ni`Yf[fY]ZYb"

8YhU]`g	
J cfZU`	I a k Y`h
I fgUWY	GUi Yfghc Zza Ub[Y`ž`7`Ya]_U`]Yb`ž`8`ØffYž ?`]a Uk UbXY`
C fh	A U`Uf`U`!`? UV]f`ž`≠U`_
E i Y`Yb	<ul style="list-style-type: none"> • k k k "U`^UnYYfU"W`a • XY`Yi fcbYk`g"W`a • k k k "k k Z"XY

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["bYh