

6`]hn'gWx`À[h']b`i` `a` Yf`A` ØbghYf`Y]b.
HYWx b]gWx Y`GWx`ÀXYb`bUWx`i` bk`YhhYf`°

9]b`6`]hngWx`U[`hfUZ`Ua` `&"'ž b]`&\$&) `XUg`i` `a` Yf`A` ØbghYfž
j`Yfi`fgUWx`hY`hYWx`b]gWx`Y`GWx`ÀXYb`i` bX`ZØ\fhY`ni`f`5VgU[`Y
j`cb`J`YfUbgH`U`hi`b[`Yb`"



I`a`ž`8`Yi`hgWx`UbX`!`5a`GUa`ghU[`UVYbX`k`i`fXY`XUg`i` `a` Yf`
A`ØbghYf`j`cb`Y]bYa` `6`]hn`[`Yhfc`ZZYbž`k`Ug`hYWx`b]gWx`Y`GWx`ÀXYb`ni`f`
:`c`[`Y`\UhhY`"K`À`fYbX`XYg`i`bk`YhhYfgž`[`Ydf`À[`h`j`cb`ghØfa`]gWx`Ya`
K`YhhYfž`\YZh][`Ya`FY[`Yb`i`bX`;`Yk`]hhYfbž`a`i`gghYb`nU`\fY]Wx`Y`
CdYb5]f!J`YfUbgH`U`hi`b[`Yb`XYg`8`Yi`hgWx`Yb`A`i`g]_ZYghYg`UV[`YgU[`h`
k`YfXYb`"J`]Y`Y`6`Ygi`Wx`Yf`gi`Wx`hYb`]b`bU`Y[`Y`Y[`YbYb`7`UZ`Å`gi`bX`
FYghUi`fUbg`GWx`i`hn`j`cf`XYa`i`bk`YhhYf`";`Ughfc`bca`]b`8`i`VfUj`_U`
8`fU[`cVfUhc`j`]WVYf]Wx`hYhY`j`cb`Y]bYf`[`fc»`Yb`A`YbgWx`Yba`Yb[`Yž`X]Y`
]b`]\f`FYghUi`fUbh`Zc`\"

8]Y`:`Yi`Yfk`Y`f`k`Uf`YVYbZU`g`a`9]bgUhnž`i`a`i`a`[`YghØfnhY`6`Åi`a`Y`
i`bX`\YfUV[`YZU`YbY`YghY`ni`YbhZYfbYb`"I`a`_i`fn`bUWx``&%`I`\f`
gWx`i`[`XYf`6`]hn`Ui`hi`bX`k`Y]h\]b`\ØfVUf`]b`XYb`\ØW`ghYb`

?]fW\hi fa`XYf`K Y`h`Y]bž`k cXi fW`X]Y`Hi fa VY`Yi W\hi b[`i fnZf]gh][
Ui gZ]Y`"A ØbghYfVUi a Y]ghYf]b`<Y]X]`J cfa Ubb`VYghÅh][hY`hY]`g
a Ugg]j Y`GW\ÅXYbž]bgVYgcbXYfY`Ub`XYf`9`Y_hf]_`"8]Y`GmghYa Y
XYg`A ØbghYfgž`k]Y`XUg`6Ygi W\YfXfY\`_fYi nž`X]Y`@]W\h_i bgh]a
A ØbghYfhi fa ž`gck]Y`X]Y`<Ui g`ØZhi b[`i bX`Y]b`F YW\ bYf`]b`XYf
A ØbghYfVUi \ØhhYž`k i fXYb`Ui g`G]W\Yf\Y]hg[fØbXYb`Ui hc a Uh]gW\
\Yfi bhYf[YZU\ fYb"

GW\ÅXYb`Ua`I`a`Yf`A ØbghYf

C V k c\`g]W\hVUfY`GW\ÅXYb`Ua`I`a`Yf`A ØbghYf`Ui gV`]YVYbž
Yf`]hhYb`X]Y`hYW\ b]gW\Yb`GmghYa Y`Xi fW\`XYb`6`]hngW\`U[
Yf\YV`]W\Y`6YY]bhfÅW\h][i b[Yb`"@Ui h`J cfa Ubb`Zi b_h]cb]YfhY`XYf
Åi » YfY`6`]hngW\i hn`YXcW\`cfXbi b[g[Ya Å»`"B UW\`XYa
6`]hngW\`U[`V`]XYhYb`g]W\`[fc» Y`A U[bYhZY`XYfž`X]Y`XUni`ZØ\ fhYbž
XUgg`a Y\ fYfY`hYW\ b]gW\Y`GmghYa Y`_i fnZf]gh][`b]W\h`Y]bgUhnZÅ\][
k UfYb`"8Yf`I a ZU b[`XYf`GW\ÅXYb`k]fX`XYfnY]h`bcW\`i bhYfgi W\hž
i bX`Y]b`: UW\ a Ubb`k]fX`dfØZYbž`cV`XYf`6`]hngW\i hn`gY`Vgh
VYgW\ÅX][h`k i fXY`/a Ø[`]W\Yfk Y]gY`k]fX`XUZØf`Y]bY`8 fc\ bY
Y]b[YgYhnh"

8]Y`6YXYi hi b[`j cb`6`]hngW\i hngmghYa Yb`k]fX`]b`XYf`: cfgW\i b[
k Y]hYf\]b`i bhYfgi W\h`"@Ui h`Y]bYf`Ghi X]Y`k i fXY`]b`XYb`YhnhYb
nY\ b`:\ fYb`]b`K YghYi fcdU`j cb`ØVYf`&\$ \$`6`]hni bZÅ`Yb`VYf]W\hYhž
X]Y`: %HcXYgcdZYf`i bX`ZUgh`- + \$`J Yf`YhnhY`ni f`: c`[Y`\ UhYb`"
A YhYcfc`c[Yb`fUhYbž`VY]; Yk]hhYf`J YfUbghU`hi b[Yb`ZfØ\ nY]h][
UVni VfyW\Ybž`i a`Y]bYb`fYW\hnY]h][Yb`GW\i hn`ni`gi W\Yb`"8Yf
8Yi hgW\Y`K YhhYfX]Ybgh`j Yfk YbXYh`Y]bY`: UfVg_U`U`ZØf
; Yk]hhYfk Ufbi b[Ybž`k cVY]j]Y`Y`K Ufbi b[Yb`cZi`bi f`Ui Z`XYf
b]YXf][ghYb`Ghi ZY`fl Y`VŁ`Ui g[Y[YVYb`k YfXYbž`k Ug]a a Yf`k]YXYf
b]W\h`Yfbgh[Ybca a Yb`k]fX"

8Yf`6`]hngW\`U[`]b`I`a`Yf]bbYfh`XUfUbž`k]Y`k]W\h][`Yg`]ghž`g]W\`XYf
; YZU\ fYb`j cb`; Yk]hhYfb`VYk i ggh`ni`gY]b`"@Y]W\hg]bb`]gh`\ Åi Z][
Y]b`: U_hcf`VY]`6`]hni bZÅ`Ybž`i bX`j]Y`Y`A YbgW\Yb`i bhYfgW\ÅhnYb
XUg`F]g]_cž`XUg`j cb`6`]hnYb`Ui g[Y\h`9g`]gh`fUhgUa ž`g]W\`k]Y`XYf
I G!K YhhYfX]Ybgh`ni`j Yf\U`hYb.` K \Yb`h`i bXYf`fcUfgž`[c
]bXccfg` `fk Ybb`Yg`XcbbYfhž`[Y\`bUW\`Xf]bbYb`Ł"

8YhU]`g	
J c fZU``	6`]hngWk`U[
I fgUWkY	I bk YhhYf
C fh	I `a ž'8Yi hgWk`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "gk f"XY • k k k "gWk k UYV]gWk Y"XY • k k k "XYi hgWk`UbXZi b_"XY

6Ygi WkYb`G]Y`i bg`Ui Z.`b!U["bYh