

< Y`X`]b`XYf`B ch. `6Yk c`bYf`fYhhYh`< Ui g
j cf` : Yi Yf`Xi fW`DJ !5b`U[Y`

6fUbX`Ub`D\chcj c`hU]_Ub`U[Y`]b` ; Òf]gf]YX. `< Ui gVYk c`bYf`
j Yf\]bXYfh`GW`]a` a` YfYg`"l fgUW`Yb`i bX`F]g]_Yb`j cb`DJ!
6fAbXYb`]a` : c_i g"

; Òf]gf]YXž`8Yi hgW`UbX`!`5a` `8]YbghU[j cfa`]hU[ž`XYa` `&+"`A U]ž
_Ua` `Yg`]b` ; Òf]gf]YX`ni` `Y]bYa` `6fUbX`Ub`Y]bYf`D\chcj c`hU]_Ub`U[Yž
XYf`j Yfa` i`h]W`Xi fW`Y]bYb`hYW`b]gW`Yb`8YZY`_h`Ui g[Y`Ògh`k`i`fXY`
9]b`Ui Za` Yf_gUa` Yf`< Ui gVYk c`bYf`Yf`_UbbhY`XUg` : Yi Yf`i`bX
j Yf\]bXYfhY`Xi fW`gW`bY`Yg`9]b[fY]ZYb`Y]bY`5i`gVfY]hi`b[`Ui`Z
UbXYfY` ; YV`Ai`XYhY`Y`"8Ub`_gY]bYg`<UbX`i`b[g[YgW`]W_g`i`bX`XYf`
nØ[] [Yb`FYU`_h]cb`XYf`9]bgUhm`f`Z`hY`_c`bbhY`XYf`6fUbX`gW`bY`
i`bhYf`?`cbhfc`Y` [YVfUW`h`k`YfXYb`" `æg[YgUa` h`k`UfYb`Yhk`U`)` \$
: Yi Yfk`Y`f`Yi`hY`Ui`g`i`a` `]Y[YbXYb` : Yi Yfk`Y`f`Yb`j`cf`C`fhž`i`a` `X]Y
G]hi`Uh]cb`ni` `a` Y]ghYfb"

8]Y` : Yi Yfk`Y`f`UfVY]hYhY` [Ya` Y]bgUa` `a`]h`XYa` `6Yg]hnYf`i`bX
Y]bYa` `9`Y`_hf]_Yf`Ub`XYf`8Ya` cbhU[Y`XYf`VYhfc`ZYbYb
D\chcj c`hU]_dUbYY`Y`"HY]`Y`XYf`5b`U[Y`gck`]Y`X]Y
XUfi`bhYf`]Y[YbXY`8UW`_cbghfi`_h]cb`a` i`gghYb`YbhZYfb`h`k`YfXYbž
i`a` `a` Ò[`]W`Y` ; `i`hbYghYf`ni` `VYgY]h[[Yb`" <cW`fYW`bi`b[Yb`ni`Zc` [Y
VYhf`À[h`XYf`GUW`gW`UXYb`]b`X]YgYa` : U`fi`bX`) "\$\$\$`9i`fc`"8Yf
9]bgUhm`XUi`YfhY`]bg[YgUa` h`Yhk`U`nk`Y]`Ghi`bXYbž`k`À`fYb`XXYggYb
k`i`fXYb`X]Y`6YfY]W`Y`a`]h`a` Y`f`YfYb`7C` !@OgW`Yfb`UV[Y`ÒgW`hž`i`a`
XUg` : Yi Yf`YbX[Ø`h[`ni` `Yfgh]W`Yb"

6fUbXi fgUW`Yb`VY`]D\chcj c`hU]_Ub`U[Yb

8]Y`c`ZYbg]W`h]W`Y` ; YZU`fž`X]Y`j`cb`hYW`b]gW`Yb`8YZY`_hYb`VY]
D\chcj c`hU]_Ub`U[Yb`Ui`g[Y`hž`]gh`b]W`h`ni` `i`bhYfgW`À`hnYb"

6Yf]W\hY`ØVYf'; fc»VfÅbXY`Xi fW`XYZY`hY`5b`U[Yb`_ca a Yb`b]W\h
bi f`Ui g'; Òf]gf]YXž'gcbXYfb`Ui W`Ui g`UbXYfYb`HY]`Yb
8Yi hgW`UbXgž`k]Y`B]YXYfgUW`gYb`i bX`BcfXf\Y]b!K YghZU`Yb`"8 Ug
: fUi b`cZYf! ðgh]hi h`ZØf`Gc`UfY`9bYf[]YgmghYa Y`]XYbh]Z[n]Yfh`XfY]
<Ui dhi fgUW`Yb`ZØf`6fÅbXY.`8YZY`_hYž`j YfgW`a i hnhY`cXYf`a UfcXY
6Ui hY]Yž`D`Ubi b[gZY`Yf`gck]Y`ðghU`Uh]cbgZY`Yf`"8]YgY
DfcV`Ya Uh]`_gh]`cb`6YXYi hi b[ž]bgVYgcbXYfY`XU`]b`8Yi hgW`UbX
fi bX`" ž`A]`]cbYb`D\chcj c`hU]_!8 UW`Ub`U[Yb`]b`6Yhf]YV`g]bX"

GhUh]gh]_Yb`nY][Ybž`XUgg`D\chcj c`hU]_Ub`U[Yb`_Y]b`g][b]Z]_Ubh
Yf\Ò\hYg`6fUbXf]g]_c`XUfghY`Yb`"HUhgÅW`]W`"Y[h`XYf`5bhY]`XYf
; YVÀi XYVfÅbXYž`X]Y`Xi fW`Gc`UfUb`U[Yb`]Yfi fgUW`h`k YfXYbž
`YX][]W`VY]`\$ž\$*\$`DfcnYbh`"8 YbbcW`]gh`Y]b`h]YZ[fY]ZYbXYg
J YfghÅbXb]g`XYf`6fUbXi fgUW`Yb`YbhgW`Y]XYbX`ZØf`k]f_gUa Y
DfÅj Ybh]cbga U» bU\`a Yb`"9`Y`hf]gW`Y`8YZY`_hYž`VY]gd]Y`gk Y]gY
: Y`Yf\UZhY`?UVY`i bX`J YfV]bXi b[Ybž`g]bX`\Ài Z[Y`5i g`ÒgYf`j cb
6fÅbXYb`]b`DJ!5b`U[Yb`"

9a dZY`\`i b[Yb`ZØf`< Ui gVYg]hnYf

I a`XUg`F]g]_c`j cb`6fÅbXYb`ni`a]b]a]YfYbž]gh`Y]bY`ZUW [YfYW`hY
ðghU`Uh]cb`i bX`K Ufhi b[`XYf`DJ!5b`U[Y`i bYf`Àgg`]W`"
<Ui gVYg]hnYf`gc`hYb`VYgcbXYfg`Ui ZX]Y`E i U`]h`h`XYf`j Yfk YbXYhYb
?ca`dcbYbhYb`UW`hYb`"Ghi X]Yb`nY][Ybž`XUgg`]b`- \$`DfcnYbh`XYf`DJ!
6fÅbXY`D`Ubi b[glž`DfcXi`_h]cbg!`cXYf`ðghU`Uh]cbgZY`Yf`X]Y
I fgUW`Y`g]bX`"8 U\Yf`]gh`Yg`k]W`h][ž`Ui Z`d`fcZYgg]cbY`Y`9ff]W`hi b[
ni`gYhnYbž`X]Y`XYb`G]W`Yf\Y]hgghUbXUfXg`Ybhgd]f]W`h"

ð`XYf`DfUI]g`_Ubb`X]Y`DfÅgYbn`j cb`D\chcj c`hU]_Ub`U[Yb`X]Y
@ÒgW`UfVY]hYb`XYf`: Yi Yfk Y`f`YfgW`k YfYbž`XU`g]Y`k]Y`Y]bY
nk Y]hY`8 UW`\Ui h`k]f`_Yb`_ÒbbhYb`": Yi Yfk Y`f`Yi hY`g]bX`YXcW`
[i h[YgW`i`h]a`i`a [Ub[`a]h`Y`Y`hf]gW`Yb`5b`U[Ybž`i bX`fY[i`ÀfY
G]W`Yf\Y]hga U» bU\`a Yb`g]bX`]b`XYf`F Y[Y`Ui gfY]W`YbXž`i a`X]Y
; YZU`fYb`ni`_c`bhfc``]YfYb`"Hcl]gW`Y`8 Åa`dZY`Ui g`VYgW`ÅX][hYb
DJ!A cXi`Yb`_ÒbbYb`YbhghY`Ybž`YXcW`]gh`XUg`; YZU`fYbdchYbn]U`
UbXYfYf`6fUbX[UgY`\Ò\Yf"

8Yf`6fUbX`]b`; Òf]gf]YX`j YfXYi h]W`h`X]Y`B`chk YbX][_Y]h`Y]bYf

fY[Y`a Å»][Yb` ðgdY_h]cb`j cb`D\chcj c`hU]_Ub`U[Yb``9]b
 ZfØ\nY]h][Yg`9f_YbbYb`j cb`8YZY_hYb`_Ubb`XUni`VY]hfU[Ybž
 gWk YfY`GWÅXYb`i bX` ; YZU\fYb`ni`j Yfa`Y]XYb``9I dYfhYb
 Ya`dZY`YbžXUgg`6Yg]hnYf`j cb`Gc`UfYbYf[]YgmghYa`Yb`ghYhg`Ui`Z
 X]Y`cfXbi`b[g[Ya`Å»Y` ðghU`U]cb`i bX`K`Ufhi`b[]\fYf`5b`U[Yb
 UW`hYb`gc`hYbž`i`a`XUg`G]WYf\Y]hgb]j YUi`ni`a`U]a`]YfYb`"

: Øf`k`Y]hYfY` ðZcfa`U]cbYb`ØVYf`X]Y`6fUbXi`fgUW`Yb`i`bX`XYfYb
 DfÅj`Yb]cb`ja`Ni`gUa`a`Yb`Ub[`a`]h`D\chcj c`hU]_Ub`U[Yb`_ØbbYb
 G]Y`X]Y`5fh]_Y`Ui`Z`A`Yf`_i`fž`GWk`ÅV]gW`Y`i`bX`Gc`UfYbYf[]Y`XY
 bUW`YgYb`"

8YhU]`g	
J`c`f`ZU``	6fUbXgh]Zhi`b[
I`fgUW`Y	hYW`b]gW`Yf`8YZY_hž`8YZY_hYž`j`YfgW`a`i`hnhY cXYf`a`UfcXY`6Ui`hY]`Yž`D`Ubi`b[`gZY`\`Yfž :`Y`\`Yf`VY]`XYf` ðghU`U]cb
C`fh	;`Øf]gf]YXž`8Yi`hgW`UbX
GW`UXYb`]b`)`\$\$\$
E`i`Y`Yb	<ul style="list-style-type: none"> • k k k "a`Yf`_i`f`XY • k k k "gW`k`UYV]gW`Y`XY • k k k "gc`UfYbYf[]Y`XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh