

I bk YhhYf!7\Ucg`]b 6UmYfb. <i bXYfhY 9]bgÀhnY i bX JYf`YhnhY Xi fWX Ghi fa °

I bk YhhYfk Ufbi b[Yb']b'6UmYfb.; Yk]hhYf'i bX'Ghi fa j Yfi fgUWXYb'\i bXYfhY'9]bgÀhnY'j cb': Yi Yfk Y\f'i bX'Dc`]nY] Ua') "'\$\darkarrow\$b]'&\$&) "

A UbWX]b[ž:8Yi hgWX`UbX`!'\delta'6UmYfb'gcf[hY'Y]b'ghUf_Yg
I bk YhhYf'Ua 'A]hhk cWXUVYbX'ZØf'nU\`fY]WXY'9]bgÀhnY'j cb
: Yi Yfk Y\f'i bX'Dc`]nY]"'6Yf]WXhYb'ni Zc`[Y'[UV'Yg'Yhk U'&\$\$
9]bgÀhnYž'k cVY]'j cf'U``Ya 'XUg'bÒfX`]WXY'CVYfVUmYfbž
B]YXYfVUmYfbž'X]Y'CVYfdZU`n'i bX'GWXk UVYb'VYhfcZZYb'k UfYb"'8Ug
I bk YhhYf'VfUWXhY'\YZh][Yb'FY[Ybž'<U[Y`'i bX'ghUf_Y'K]bXVÒYb
a]h'g]WX"'@Ui h'a i YbWXYb"h!cb`]bY"XY'V`]YV'XUg'VYZØfWXhYhY
7\Ucg'YXcWX'Ui g"

@Y]XYf'j YfnY]W\bYhY'XYf'5VYbX'Ui W\'Y]b][Y'JYf'YhnhY'''\d
A UbW\]b[']a '@UbX_fY]g'DZUZZYb\cZYb'Ub'XYf'\d=a '_c``]X]YfhY'Y]b
*%!'À\f][Yf': U\ffUXZU\fYf'a]h'Y]bYa 'i a [Y_b]\W_hYb'6Ui a ž'k Ug
ni 'gW\k YfYb'JYf'Yhni b[Yb'ZØ\fhY''5i W\'Ui Z'XYf'5, ']b'F]\W\hi b[
A ØbW\Yb'_Ua 'Yg'Ui Z[fi bX'j cb'5ei Ud`Ub]b['ni 'Y]bYa 'I bZU``ž'VY]
XYa 'Y]bY'DYfgcb'`Y]W\h'j Yf'Yhnh'k i fXY'''\d=b'A Ya a]b[Yb'k Uf'Y]b
:`i [nYi ['Ui Z'XYa 'K Y['bUW\'A U]`UbX'[Ynk i b[Ybž
Ui "Yfd`Uba A"]['a]h'bYi b'j Yf`YhnhYb'DUggU[]YfYb
nk]gW\Ybni `UbXYbž'bUW\XYa 'Hi fVi `YbnYb'Ui ZhfUhYb'''8 UfØVYf
\]bUi g'k i fXY']b'Ni gUa U'h\Y]a 'Y]b'DUfhm\NY'h'Xi fW\'XYb'Ghi fa
Yf\YV']W\'VYgW\AX][h''8]Y'[YbUi Y'GW\UXYbg\O\Y']gh'U``YfX]b[g
bcW\'i b_`Uf"

GWXk YfY; Yk]hhYfi bX'K Ufbi b[Yb

 $8\,]Y\,^5i\,\,gk\,\,]f_i\,\,b[\,\,Yb\,^*XYg\,^*l\,\,bk\,\,YhhYfg\,^*k\,\,UfYb\,^*Ui\,\,W\,^*]b\,^*XYf\,^*Gdc\,fhk\,\,Y\,^*h$

Ni gàhn`]W\ 'k UfbhY`XYf`8 K 8 j cf`; YZU\f`ZØf`@Y]V`i bX`@YVYb
Xi fW\ '6`]hngW\`U[ž\YfUVghØfnYbXY`6Ài a Y`i bX`, VYfZi hi b[Yb"
Jcfgcf[`]W\ 'k i fXY`Y]b`7 Ua di gZYgh`]b`FY[YbgVi f[`a]h`fi bX
%\"\$\$\$`6Ygi W\Yfb`UV[YVfcW\Yb"`8]Y`YfghYb`_cb_fYhYb
K Ufbi b[Yb`k i fXYb`ni bÀW\gh`ZØf`GW\k UVYb`i bX`CVYfVUmYfb
Ui g[Y[YVYb`i bX`_cbbhYb`ghØbX`]W\`U_hi U`]g]Yfh`k YfXYb"`K]Y`X]Y`
I bk YhhYfnYbhfU`Y`]bZcfa]Yfhž[]Vh`Yg`gck c\``Jcfk Ufbi b[Ybž
X]Y`V]g`ni `(, `Ghi bXYb`]a `JcfUi g`\YfUi g[Y[YVYb`k YfXYbž`U`g
Ui W\`5_i hk Ufbi b[YbžX]Y`VYghÀh][Ybž`XUgg`Y]bY`BUhi f[YZU\f
Y]b[YhfYhYb`]gh"

: Un]h

#bg[YgUa hi\]bhYfi]Y» 'XUgil bk YhhYfi]b'6UmYfb'Y]bY'Gdi fij cb
GW. AXYb'i bX'J YfiYhni b[Yb"'K A\fYbX'X]Y'9]bgUhn_fAZhY'[YZcfXYfh
k UfYb'i bX'Y]b][Y'A YbgWXYb'ni 'GWXUXYb'_Ua Ybž'V`]YV'XUg
VYZØfWXhYhY'7\Ucg'ni a]bXYghi]b'XYb'[fÒ» YfYb'GhAXhYb'Ui g"
8 YbbcWX'V'Y]Vh'X]Y'G]hi Uh]cb'ZØf'j]Y`Y'6YhfcZZYbY'\YfUi gZcfXYfbX
i bX'VYXUfZ'k Y]hYf\]b'XYf'5i Za Yf_gUa _Y]h'XYf
K YhhYfX]Ybgh'Y]ghYfž'i a 'dchYbn]Y``Y'; YZU\fYb'ZfØ\nY]h]['ni
YfZUggYb"

8 YhU]`g	
J c f ZU``	l bk YhhYf
I fgUW Y	gWX`YWX.hY`K YhhYfVYX]b[ib[Ybž'HifVi`YbnYbž
	Ghi fa

8 Y hU]`g	
Cfh	AUbWX]b[ž8YihgWX`UbX
J Y f`Y hnhY	%&
EiY``Yb	a i YbWX Yb"h!cb`]bY"XY
	• k k k "Vf"XY
	k k k "i bk YhhYfnYbhfU`Y"XY

6Ygi WXYb G]Y i bg Ui Z b!U["bYh