

6i bXYgdc`]nY]`Ub`XYf`; fYbnY.`<ÀfhYfY
?cbhfc`Yb`i bX`FØW_k Y]gi b[Yb`°

8]Y`6i bXYgdc`]nY]`ZØ\fh`Ub`XYf`XYi hgW!dc`b]gWYb`; fYbnY
]b`: fUb_Zi fh`fC XYfł`gmghYa Uh]gWY; fYbn_cbhfc`Yb`i bX
FØW_k Y]gi b[Yb`Xi fW`"



: fUb_Zi fh`fC XYfł`8Yi hgW`UbX`!`b`XYf`YhnhYb`NY]h`ghY`h`X]Y
XYi hgW!dc`b]gWY; fYbnY]a` : c_i g`XYf`? ZYbh]W_Y]h`i bX`XUg
b]W`hc`bY; fi bX`8]Y`6i bXYgdc`]nY]`Uh]`fY`?cbhfc`Yb`Ub
X]YgYf`GW`b]hghY`Y`XfUgh]gW`Yf`Ø`h`8]Yg`k`i`fXY`]b]h]Yfh`Xi`fW
XYb`6i bXYg]bbYba`]b]ghYf`5`Yi`UbXYf`8`cVf]bXh`f7GI`ł`XYggYb
5bcfXbi b[`ZØf`X]Y; Yf]W`hY`]b`6Yf`]b`U`YfX]b[g`a`]h`Yh`]W`Yb
↑ f]gh]gW`Yb`6YXYb`_Yb`_cbZfcbh]Yfh]gh`8]Y`8YVUhY`i`a`X]Y
FØW_k Y]gi b[`j`cb`5gmVYk`YfVYfb`ž`X]Y`Ub`XYb`; fYbnYb`Ui`Z`XYb
DfØZghUbX`[YghY`h`k`]fX`ž`k`]fZi: fU[Yb`Ui`Z`X]Y`b]W`h`bi`f`fYW`h`]W`Y
5gdY`_hY`ž`gcbXYfb`Ui`W``i`a`Ub]h`ÅfY`, VYf`Y[i b[Yb`VYhfY`ZYb`"

GY]h`[i`h`nk`Y]`A`cbUhYb`k`]YgYb`X]Y`9]bgUm_f`Å`ZhY`Ub`XYf`; fYbnY
5gmVYk`YfVYf`ni`fØW`ž`k`Ug`ni`Y]bYf`gdØfVUfYb`J`YfgW`ÅfZ`b[`XYf`"

V]g\Yf][Yb'FY[Y'i b[Yb'Z0\fh"8]YgY'A U» bU\ a Y'k i fXY'ja
: f0\`b[('&\$&) 'Yf'UggYbž'U'g'X]Y'J cfUb[Y[Ub[YbYž'Y]b[YZ0\fh]j cb
8cVf]bXhg'J cf[Åb[Yf]b'B UbWm: UYgYf'fGD8 Łž'X]Y'?'cbhfc``Yb
ni bÅWgh'Ui Z'X]Y'; fYbnYb'ni 'Dc`Yb'i bX'HgWÅ YWÅ]Yb'VYgWfÅb_hYž
Vi h'bck 'h]g'ZUgh`'_Y'U'bUh]cbk]XY'cdYfUh]cb"8 UVY]'k]fX'X]Y
F 0W_k Y]gi b['j cb'DYfgcbYb'c\ bY' [0'h][Y'DUd]YfY'bi f'XUbb
a 0[']Wž'k Ybb'g]Y'_Y]b'5gm[Ygi WÅ'ghY``Yb"6YgcbXYfg'Ui ZÅ``][
]gh'X]Y'NU\`XYf'F 0W_k Y]gi b[Yb.' ' '\$DYfgcbYb'k i fXYb'i bhYf
XYb'bYi Yb'6Ygh]a a i b[Yb'ni f0W_[YgWÅ]W_hž'k Ug'VY]a UbWÅYb
6YcVUWÅhYfb'ni 'Nk Y]ZY'b'0VYf'X]Y'F YWÅ ha Å»][_Y]h'X]YgYf
A U» bU\ a Yb'Z0\fh"5i WÅ'X]Y'?'cbhfc``Yb'g]bX'b]WÅh'c\ bY
?cbgYei YbnYb'/X]Y'6i bXYgdc`nY]'VYf]WÅhYh'j cb'Y]bYa '\c\Yb
DYfgcbU'Ui Zk UbXž'XYf'Xi fWÅ', VYfghi bXYb'i bX'ni gÅh`n]WÅ Y
6YUa hY'Ui Z[YghcW_h'k]fX"

Dc`h]gWÅ Y'8]a Ybg]cbYb'XYf'; fYbn_cbhfc``Yb

8]Y'_f]h]g]YfhY'F 0W_k Y]gi b[gdc`h]_gc f[h'YXcWÅ'Z0f'\]m][Y
8]g_i gg]cbYb"8 Ug'J Yfk U'hi b[g[Yf]WÅh'6Yf']b'i fhY]'hYž'XUgg'XUg
J cf[Y\Yb'XYf'6i bXYgdc`nY]']b'a Y\ fYfYb': Å``Yb'fYWÅhgk]Xf][
k Uf"CVk c\`8cVf]bXh'X]YgY'9bhgWÅ Y]Xi b[Yb'U'g'9]bnY'ZÅ``Y
VYhfUWÅhYhž'V'Y]Vh'X]Y': fU[Y'bUWÅ'XYf'fYWÅh]WÅYb'; fi bX'U[Y'XYf
a Ugg]j Yb'?'cbhfc``Yb']a 'FUi a 'ghY\Yb"@Ui h'Y]bYa '6Yf]WÅh'j cb
XYf'HU[YggWÅUi '\Uh'X]Y'6i bXYgYf[]Yfi b['VYfY]hg'D'ÅbY'Z0f'Y]bY
\ÅfhYfY'A][fUh]cbgdc`h]_ž'X]Y'j cf'U``Ya 'Xi fWÅ'a Y\ f
; fYbn_cbhfc``Yb'i bX'Ni f0W_k Y]gi b[Yb'[Y_YbbnY]WÅbYh]gh"≠b
XYb'YfghYb'j]Yf'K cWÅYb'X]YgYf'bYi Yb'FY[Y'i b['[UV'Yg'%* \$
F 0W_k Y]gi b[Yb'Ub'XYf': fYbnYž'cVk c\`X]Y'VYhfcZZYbYb'DYfgcbYb
i a '5gm'j cfghY``]['k i fXYb"

8 Ug'8]Ya a U'XYf'6i bXYgdc`nY]'nY][h'g]WÅ'Ui WÅ']b'XYb
ni bY\ a YbXYb'GhUi gž'X]Y'Xi fWÅ'X]Y'gh]WÅdfcVYbUfh][Yb'?'cbhfc``Yb
j Yfi fgUWÅh'k YfXYb"≠nk]gWÅYb'g]bX'bYi Y'?'cbhfc``ghY``Yb']b': cfa
j cb'DUj]`cbg'i bX'NY'hYb'Yff]WÅhYh'k cfXYb"8]YgY'F 0W__Y\ f'ni
Zf0\YfY'; fYbn_cbhfc``Ybž'X]Y'gY]h'&\$\$, 'k Y]h[Y\YbX'UV[YVUi h
k i fXYbž'k]fX'Ui WÅ']b'XYf'6Yj 0'_Yfi b['_f]h]gWÅ'VYhfUWÅhYh"8Yf
dc`b]gWÅY'DfYa]Yf'8cbU'X'Hi g__0bX][hY'Ubž'XUgg'Dc`Yb'YVYbZU`g
k]YXYf'; fYbn_cbhfc``Yb'Y]bZ0\ fYb'k]fXž'k Ug'XYb'8fi W'Ui Z'U``Y

6YhY]][hYb`Yf\Ö\Yb`_ÖbbhYž]bgVYgcbXYfY`\]bg]W\h]W\`XYf
fYW\h]W\Yb`i bX`\i a Ub]hÅfYb`<YfUi gZcfXYfi b[Yb"

? f]h]_`i bX`< YfUi gZcfXYfi b[Yb

K Å\fybX`X]Y`6i bXYgdc`nY]j cb`Y]bYf`c\Yb`A ch]j Uh]cb
]bbYf\U`V`XYf`8]YbghghY`Yb`gdf]W\hž`Åi » Yfb`Y]b][Y`6YUa hY
G_Ydg]g`ØVYf`X]Y`i a gYhni b[`XYf`5bcfXbi b[Yb"
: `ØW\h]b[gcf[Ub]gUh]cbYb`k UfbYbž`XUgg`X]Y`U`_hi Y`Y
A][fUh]cbgdc`h]_`[Y[Yb`Yi fcdÅ]gW\Yg`i bX`bUh]cbU`Yg`FYW\h
j Yfghc» Yb`_ÖbbhY`" ð`XYf`Nk]gW\YbnY]h`nY][Yb`6Yf]W\hY`ØVYf
k Y[[Yk cfZYbY`?`Y]Xi b[`i bX`Ui g`ÅbX]gW\Y`K Å\fi b[`Ub`XYf
; fYbnY`XYi h]W\ž`XUgg`]ffY[i `ÅfY`9]bfY]gYb`ghUhh]bXYbž`k Ug`X]Y
Bchk YbX][_Y]h`ni f` , VYfk UW\i b[`k Y]hYf`j YfXYi h]W\h"

5VgW\`jY» YbX`V`Y]Vh`ZYghni `U`hYbž`XUgg`X]Y`b`Yi Y
FY[i `]Yfi b[gk Y`Y`Ub`XYf`XYi hgW\!dc`b]gW\Yb`; fYbnY`bcW\`j]Y`Y
: fU[Yb`Ui Zk]fZn`" ðgVYgcbXYfY`X]Y`6U`UbW`nk]gW\Yb
FYW\hgghUUh]W\`_Y]h`i bX`Y]bYf`ghfYb[Yb`; fYbndc`h]_`k]fX`]b`XYb
_ca a YbXYb`K cW\Yb`k Y]hYf\]b`XYVUhh]Yfh`k YfXYb`"8]Y
?ca V]bUh]cb`Ui g`dc`h]gW\Ybž`f]f]gh]gW\Yb`i bX`\i a Ub]hÅfYb
5gdY`hYb`a UW\h`X]Y`XYfnY]h][Y`@U[Y`Ub`XYf`; fYbnY`ni `Y]bYf`gY\`f
ZUW\hhYbfY]W\Yb`i bX`Vf]gUbhYb`H\Ya Uh]_"

I a`a Y\`f`ØVYf`X]YgY`9btk]W`_i b[Yb`ni `YfZU\fybž`j Yfk Y]gYb`k]f
Ui ZX]Y`Ui gZØ\`f]W\Yb`6Yf]W\hY`j cb`Ghi hh[UfhYf`B UW\ f]W\hYbž`
fVV&(`i bX`HU[YggW\Ui "

8YhU]`g	
C fh	: fUb`_Zi fh`fCXYfłž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "ghi hh[UfhYf!b UW\ f]W\hYb"XY• k k k "fVV&("XY• k k k "hU[YggW\Ui "XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh