

%&\$ 'A]``]cbYb '9i fc. 'Gc j YfÅbXYfh'g]WÅ '≠ f
@YVYb 'bUWÅ 'XYa '≠UW_dch°

9i fc 'UW_dch!; Yk]bb'j cb '%&\$ 'A]``]cbYb '9i fc. 'K]Y'FY]WÅ hi a
5``hU[gdfcV`Ya Y j YfÅbXYfhi bX'j b'; Ygi bX\Y]h'bj Ygh]Yfh
k YfXYb '_Ubb"



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6UXYb!K ØfhYa VYf[ž'8Yi hgWÅ `UbX '!5a '- "'A U] '&\$&) '\Uh'Y]b
H]ddYf'Ui g'6UXYb!K ØfhYa VYf['Y]bYb '9i fc 'UW_dch!; Yk]bb'j b
<Ö\Y j cb '%&\$ 'A]``]cbYb '9i fc 'Yfn]Y'h'8]YgYf'FY_cfX[Yk]bb
_ÖbbhY'XUg'J Yf\Å'hb]g'j]Y'Yf'A YbgWÅYb'ni '5``hU[gdfcV`Ya Yb
XfUa Uh]gWÅ 'j YfÅbXYfb"'K]Y'XYfk YghYb "XY'VYf]WÅ hYhž'_ÖbbhYb
nU\`fY]WÅY'hmd]gWÅY'5i g[UVYb'a]h'Y]bYa 'gc`WÅYb'≠UW_dch'_Y]bY
Fc`Y'a Y\`f'gd]Y`Yb"

Ni 'XYb'%\$ 'U`hÅ[`]WÅYb'5i g[UVYbž'X]Y'Xi fWÅ 'Y]bYb '9i fc 'UW_dch!
; Yk]bb'YbhZU`YbX'k ÅFYbž'[Y\ÖfYb'i bhYf'UbXYfYa ' <Y]n_cghYb
cXYf'BUWÅnU\`i b[Yb'j cb'GhYi Yfb"'8Yf'; Yk]bb'k ØfXY'Y]bY
dfcZYgg]cbY`Y'J Yfk U`hi b['j cb'≠a a cV']Yb'i bX':]bUbnYb
Yfa Ö[`]WÅYb"'5i WÅ'DUF_[YVØ\FYb'i bX'DYbXY`_cghYb'k ÅFYb

; YgW]W\hYžXU'XYf'; Yk]bbYf'Ui Z'i l i f]ÒgY
HfUbgdcfha Ò[`]W\Y]hYb'k]Y'Df]j UhYhg'cXYf'7\Ui ZYi fX]YbghY
i a ghY][Yb'_ÒbbhY"'FY[Y'a Å»][Y'5i g[UVYb'ZØf
?c`Y[Yb[YgWYb_Y'cXYf'?]bXYf[YVi fhghU[Y'_ÒbbhYb'Xi fW
[fc»nØ][]Y'9]b'UXi b[Yb'i bX'Ui Zk YbX][Y': Y]Yfb'YfgYhnh'k YfXYb"

K c`ghUbX'i bX'; Ygi bX\Y]h

9]bY'ni gÀhn']W\Y'Ghi X]Y'\Uh'bi b'Yfa]hhY'hž'k]Y'j]Y''9]bZi gg'; Y`X
Ui ZXUg'dYfgÒb`]W\Y'K c`VYZ]bXYb'\Uh"@Ui h'Y]bYf'l bhYfgi W'i b[ž
Xi fW [YZØ\fh'j cb'Y]bYa 'HfYbXVØfc'i bX'6cbgU]'F YgYUfW'a]h
%) \$ \$'6YZfU[hYbž[`Ui VYb'*' 'i 'XYf'8Yi hgW\Ybž'XUgg'a Y`f'; Y`X
ni 'Y]bYa '[YgØbXYfYb'@YVYb'ZØ\fh''9]b'; fc»hY]'XYf'6YZfU[hYb
k ØbgW'hg]W\ž'a Y`f']b']\fY'; Ygi bX\Y]h'i bX']\fYb'@YVYbggh`
]bj Ygh]YfYb'ni '_ÒbbYb"'6YgcbXYfg[Ygi bX\Y]hgZØfXYfbXY'5gdY_hY
k]Y'VYggYfY'9fbÀ\fi b[ž]bX]j]Xi Y`Y'a YX]n]b]gW\Y'J Yfgcf[i b[
i bX'GhfYggfYXi _h]cb'ghY\Yb']a 'J cfXYf[fi bX'"Gd]Y[Y`'\YVh
\Yfj cfž'XUgg')) 'i 'XYf'6YZfU[hYb'U_h]j ']b'[UbN\Y]h]W\Y
; Ygi bX\Y]h']bj Ygh]YfYb'k ØfXYbž'k Ybb'g]Y'X]Y'Z]bUbN]Y`Yb'A]hhY`
\ÀhhYb"

≠XYf'l bhYfgi W'i b['k]fX'Ui W'XYi h]W\ž'XUgg'K c`ghUbX
ni bY`a YbX'U'g'Y]b'bYi Yg'@ l i g[i h'VYhfUW\hY'h'k]fX"'FY]W\hi a
VYXYi hYh'ZØf'j]Y'Y'b]W\h'bi f'a UhYf]Y`Y'6Yg]hnhØa Yfž'gcbXYfb
Ui W'X]Y': fY]\Y]hž'Y]b'@YVYb'bUW\Y][YbYb'J cfghY`i b[Yb'ni
ZØ\Yb"'8]Y'≠j Ygh]h]cbYb'_ÒbbhYb'Mc[U!'i bX':]hbYggghU]bYfž
\cWk Yfh][Y'B U\fi b[ga]hhY`gck]Y'df]j UhY'; Ygi bX\Y]hgVYfUHyf
i a ZUggYb"

HYW b]_ 'i bX'K Y`bYgg'a ': c_i g

8]Y'Ghi X]Y'nY][hž'XUgg'Ui W'a cXYfbY'HYWbc`c[]Yb'Y]bY
g][b]Z]UbhY'Fc`Y]a ': Ygi bX\Y]hgVYk i ggghY]b'XYf'A YbgW\Yb
gd]Y'Yb"'8Yf'K i bgW'ibUW'dYfgcbU]g]YfhYb'HfU]b]b[gd`ÀbYb
Xi fW]bhY`][YbhY'5ddg'i bX'; YfÀhYb'k]Y'Ga Ufhk UhWYgž'X]Y
J]hU'k YfhY'hfUW_Ybž[Yk]bbh'Ub'6YXYi hi b["'≠g]XY6K '\YVh
\Yfj cfž'XUgg' , 'i 'XYf'6YZfU[hYb'Y]b'Zf]gW\Ygž'j]hU'Yg'5i ggY\Yb
YVYbZU`g'a]h'K c`ghUbX'j YfV]bXYb"'8]Y'B UW\ZfU[Y'bUW\Y]bYa

[Ygi bXYb`@VYbggh]`i bX`XYb`XUa]hij YfVi bXYbYb`]bbcj Uhj Yb
 HYWbc`c[]Yb`k`ÅWghž`cVkc`X`YgYf`@VYbggh]`Ui W`gY]bYb`DfY]g
 \Uh"

8]Y`bÅWghY`7\UbW`Ui Z`Y]bYb`9i fc`UW_dch`ghY`h`Ua`&`" `A U]
 &\$&) `a]h`Y]bYf`Gi a a Y`j`cb`fi`bX`" *`A]`]cbYb`9i fc`Ub`"I a`Ub
 XYf`N]Y`i b[`h`Y]`ni bY`a`Ybž]gh`Y]bY`HY]`bU`a`Y`UV`%, `J`fYb
 YfZcfXYf`]W`"8 UVY]`gc`h`Y`XUg`6Yk`i`gghgY]b`Z0f`X]Y`; YZU`fYb`XYg
 ;`ØW_ggd]Y`g`b]W`hij`YfbUW`Ågg][`h`k`YfXYb`"9]b`; Yk`]bb`]b`X]YgYf
 ;`f0»`YbcfXbi b[`_0bbhY`b]W`hibi`f`Y]b`bYi`Yg`@VYb`Yfa`0[`]W`Ybž
 gcbXYfb`Ui W`XYb`6`]W`Ui Z; Ygi bX`Y]h`i bX`K`c`VYZ]bXYb
 bUW`U`h][`j`YfÅbXYfb"

8YhU]`g	
J`c`f`ZU``	Gcbgh][`Yg
C`f`h	6UXYb!K`ØfhYa`VYf[`ž`8Yi`hgW`U`b`X
E`i`Y``Yb	<ul style="list-style-type: none"> • k k k "XYfk`YghYb`"XY • `c`h`c`"gd]Y[`Y`"XY • k k k "]"bg]XYV`k`"XY

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh