

5 Z8 ! ; i hUW\ hYb 'ghY ``h'78I 'i bX'7GI 'U`g
J YfZUggi b [gZY]bXY ']b ' : fU [Y

9]b 'i a ghf]hhYbYg ; i hUW\ hYb ž'VYUi ZhfU [hj cb 'XYf'5Z8 ž'ghY ``h
X]Y 'J YfZUggi b [gZY]bX']W _Y]hj cb '78I 'i bX'7GI ']b ' : fU [Y"



? Ò`b ž'8Yi hgW\ `UbX '!`9]b `bYi ']b `5i ZhfU [' [Y [YVYbYg ; i hUW\ hYb
XYf'5Z8 `gc f [h'ZØf'5i ZgY\Yb 'i bX' ? cbhfcj YfgYb ']b `XYf' dc `]h]gW\ Yb
@UbXgW\ UZhi8Yi hgW\ `UbXg" `8]Y' ? Ò`bYf'5bk U`hg_`Ubn`Y]ž`X]Y `X]Y
Ghi X]Y `YfghY ``h\ Uhž'i bhYfgi W\ hž'cV`X]Y 'l b]cbgdUfhY]Yb `78I 'i bX
7GI 'U`g' [Yg]W\ Yfh`YI hfYa `]gh]gW\ `Y]b [Yghi Zh'k YfXYb ` _ÒbbYb"
8 Ug'8c_i a Ybhi a ZUgghifi bX') \$ `GY]hYb 'i bX'k YW_h'5ggcn]Uh]cbYb
ni `XYb ; i hUW\ hYb `XYg'6i bXYgUa hg'ZØf'J YfZUggi b [ggW\ i hn"
? f]h]_Yf'gY\Yb ']b `XYf' l bhYfgi W\ i b [`Y]bY'ghfUhY []gW\ Y
J Yf\Ufa `cgi b [`XYf'5Z8 ž`X]Y'g]W\ `XYf' : fU [Y `ghY ``hž'cV`X]Y 'l b]cb
b]W\ h'YVYbZU`g'j YfZUggi b [gZY]bX']W `gY]" `b `Y]bYa `6Y]hfU [`XYg
A U [Un]bg ? Ò`bYf' GhUXh! 5bnY][Yf'k]fX'XUfUi Z\]b [Yk]YgYbž
XUgg`XYfUfh][Y`A U» bU\ a Yb`X]Y ']bgh]hi h]cbY`Y ; `Ui V\k ØfX][_Y]h
i bhYf [fUVYb ` _ÒbbhYb"

8 Yf`J YfZUggi b[ggWxi hn`UhhY`X]Y`5Z8`VYfY]hg`5bZUb[`A U]`&\$&)
Zcfa U`U`g[Yg]WYfhfYWxhgYI hfYa`]gh]gWx`Y]b[Yghi Zhi bX`XUa`]h
Y]bY`VfY]hY`8]g_i gg]cb`Ui g[Y`Ògh`8]Yg[YgWxU`]a`gY`VYb
?cbhYI hz`]b`XYa`a`Y`fYfY`A`YX]Yb`XUg`Y]bghiU`g`J YfgWx`i`gggUWxY
Y]b[Yghi ZhY`; i`hUWx`hYb`di`V`_`a`UWx`hYb`"8]Y`**HU[YggWxUi**
VYf]Wx`hYhZ`XUgg`X]Y`5Z8`[Y[Yb`X]YgY`9]bghi`Zi`b[`[Yf]Wx`h]Wx
j`cf[Y`hZ`k`À`fYbX`X]Y`9b`hgWxY]Xi`b[`ØVYf`XYb`9]`UbhfU[`bcWx
Ui`gghY`h`"è`XYf`U`_hi`Y`Yb`fYWx`hg`U[Y`k`]fX`X]Y`5Z8`b]Wx`h`a`Y`f
ÒZZYb`h]Wx`U`g[Yg]WYfhfYWxhgYI hfYa`]gh]gWx`VYnY]Wx`bYhZ`cV[`Y]Wx
g]Y`k`Y]hYf`b`U`g`J YfXUWx`hgZU`" []`h"

8]Y`? f]h]_`Ua` ; i`hUWx`hYb`

8 Ug`; i`hUWx`hYb`gY`VghidfÀgYb]Yfh]g]Wx`U`g`bYi`hfU`Y`i`bX`fYWx`h]Wx
Zi`bX]YfhY`5bU`mgYz`X]Y`YXcWx`]b`XYf` : UWx`k`Y`h`ghUf`_`i`a`ghf]hhYb
]gh`9g`k`]fX`]b`XYa`8c`_i`a`Yb`h`VY`U`i`dhYhZ`XUgg`X]Y`A`U`»`gh`AVY`XYg
J YfZUggi b[ggWxi hnYg`k`]`_Øf`]Wx`gY]Yb`"Ni`XYa`k`]fX`X]Y
k`]ggYbgWxUZh]Wx`Y`GYf]c]g]h`h`XYg`DUd]Yfg`Ub[Ynk`Y]ZY`hZ`k`cVY]`X]Y
F`c`Y`XYf`?`Ò`bYf`?`Ub`n`Y]z`X]Y`VYfY]hg`gY]h`X`fYb`X]Y`5Z8`j`Y`fhf]hhz
ni`f`8]g_i gg]cb`ghY`h`"8Yf`J Yfk`Y]g`Ui`Z`XUg`78I`!
; fi`bXgUhndfc[fUa`a`k`]fX`Y`fU`b[Ync[Yb`z`i`a`X]Y`Ub[YV`]Wx`Y
J YfZUggi b[gZY]bX`]Wx`_Y]h`XYf`i`b]cb`ni`VY`Y[Yb`z`k`À`fYbX`X]Y
hUhg`Wx`]Wx`Yb`dc`]h]gWx`Yb` : cfXYfi`b[Yb`U`g`]bhY[fUh]cbgdc`]h]gWx
ghf]hh[z`YXcWx`b]Wx`h`j`YfZUggi b[gZY]bX`]Wx`[Yk`YfhY`h`k`YfXYb`"

8]Y`5Z8`k`]fX`Y`]b[Y[Yb`ghUf`_`_f]h]g]Yfhz`]bgVYgcbXYfY`]a`<]bV`]W_
Ui`Z]`fY`5i`ZhY]i`b[`nk`]gWx`Yb`DUggXYi`hgWx`Yb`i`bX`YWx`hYb
8Yi`hgWx`Yb`"9g`k`]fX`gc[Uf`j`Yfa`i`hYhZ`XUgg`X]Y`5Z8`j`]Y` ; Y`X`ZØf
Y]b`U`g`GWx`Yfn`[Ya`Y]bhYg`8c`_i`a`Yb`h`Ui`g[Y[YVYb`U`h`"è`X]YgYa
Ni`gUa`a`Yb`U`b[`k`]fX`XUg`; i`hUWx`hYb`Ui`Wx`j`cb`**7]Wxfc`U`g`
cZZYb`_i`bX][Y`GUh]fY`VYnY]Wx`bYh`"**

F YWx`hgYI hfYa`]ga`i`g`i`bX`X]Y`F`c`Y`XYg` J YfZUggi b[ggWxi hnYg`

8]Y`8]g_i gg]cb`i`a`X]Y`9]bghi`Zi`b[`XYf`5Z8`U`g`
fYWx`hgYI hfYa`]gh]gWx`k`]fX`]b`Y]bYb`[fØ`YfYb`?cbhYI`h`j`cb`

fYWXhgYI hfYa]gh]gWXYb`Ghf0a i b[Yb`]b`8Yi hgWX`UbX`Y]b[YcfXbYh"
 @Ui hi J YfZUggi b[ggWX i hn`nY][Yb`fYWXhgYI hfYa Y` ; fi dd]Yfi b[Yb
 cZh`cZYb`]\fY` ; Yg]bbi b[" `6Y]gd]Y`Y`g]bX`X]Y`J YfVchY`j`cb` ; fi ddYb
 k]Y` 7ca VUh`%, `8Yi hgWX`UbX` `cXYf`XYf` K Y]ggY`K `0`ZY
 HYffcWfYk " `8Ug`8Ya`cbghf]YfYb`VYgh]a`a`hYf`NY]WXYb`i`bX
 Gma`Vc`Yz`X]Y`a`]h`XYf`fYWXhgYI hfYa Yb`→Yc`c[]Y`Uggcn]]Yfh]g]bXz
]gh[YgYhn`]WX`ghfUZ/Uf" `8Yf`J YfZUggi b[ggWX i hn`VYcVUWXhYh`X]Y
 5Z8`k`Y]hYf\]b`Ui`Z[fi`bX`]\fYf`Yi`»`Yfi`b[Yb`i`bX`XYf`dc`]h]gWXYb
 Dcg]h]cb]Yfi`b[Yb`]\fYf`A`]h[`]YXYf"

8]Y`J Yf0ZYbh`]WX`i`b[`XYg` ; i`hUWXhYbg`\Uh`b]WX`h`bi`f`5i`gk`]f`_i`b[Yb
 Ui`ZX]Y`5Z8`ž`gcbXYfb`k`]fZh`Ui`WX` ; fU[Yb`0VYf`XYb`i`a` [Ub[`a`]h
 gc`WX`Yb`gYbg]V`Yb`A`UhYf]U`]Yb`Ui`Z`]bgVYgcbXYfYz`k`Ybb`g]Y`]b`XYf
 ²`ZYbh`]WX`_Y]h`X]g`_i`h]Yfh`k`YfXYb" `→`6Yni` [`Ui`ZX]Y` ; fY][UVY`XYf
 →Zcfa`Uh]cbYb`\UVYb`g]WX`X]Y`6Y\0fXYb`ni`f0W`U`hYbX`[YnY][hz
 k`Ug`ni`Y]bYf`Yf\0`hYb`6Ygcf[b]g`\]bg]WX`h`]WX`XYf`HfUbgdUfYbn`]b
 XYf`8Ya`c`_fUh]Y`Z0`fh"

8YhU]`g	
J`c`f`ZU``	Dc`]h]_
C`f`h	?`0`b`ž`8Yi`hgWX`UbX
E`i`Y``Yb	<ul style="list-style-type: none"> • k`k`k` "_ghU"XY • k`k`k` "hU[YggWX`Ui`"XY • k`k`k` "j`YfZUggi`b[ggWX`i`hn"XY

6Ygi`WX`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh