

5`Ufa]YfYbXY`K Ufbi b[.`5bh]gYa]h]ga i g
]b`8Yi hgW`UbX`YffY]W`h`bYi Yb
< Ò\Ydi b_h°

5bh]gYa]h]ga i gVYUi ZhfU[hYf`?`Y]b`k Ufbhj cf`ghY][YbXYf
6YXfc\i b[`Z0f`ð XYb`]b`8Yi hgW`UbX`"6Yf]W`h`ØVYf`J cfZÀ`Y`
i bX`GW`i hna U»bU`a Yb"



< i a Vc`Xh!I b]j Yfg]hÄhž`6Yf`]bž`8Yi hgW`UbX`!`8]Y`G]hi Uh]cb
Z0f`ØX]gW`Y`A YbgW`Yb`]b`8Yi hgW`UbX`k]fX`XYfnY]h]j cb`j]Y`Yb`U`g
U`Ufa]YfYbX`k U\ f[Ybca a Yb`": Y`]l`?`Y]bž`XYf
5bh]gYa]h]ga i gVYUi ZhfU[hY`XYf`6i bXYgfY[]Yfi b[ž`k Ufbh
Y]bXf]b[`]W`j cf`Y]bYf`Yf\ Ò\hYb`6YXfc\i b[g`U[Yž`]bgVYgcbXYfY
bUW`XYb`Øb[ghYb`5b[f]ZYb`g`fUY`g`Ui Z`a`]hÄf]gW`Y`N]Y`Y`ja
≠Ub`"8]YgY`5b[f]ZYž`X]Y`Ua` :`fY]hU[a cf[Yb`VY[UbbYb`i bX`Y]bY
X]fY`_hY`FYU`_h]cb`Ui Z`]fUb]gW`Y`5hUW`Yb`XUfghY`Ybž`Yf\ Ò\Yb`X]Y
GdUbbi b[Yb`ja`B U\Yb`C ghYb`i bX`Vf]b[Yb`Ui W`X]Y`G]W`Yf\Y]h
ØX]gW`Yf`DYfgcbYb`i bX`9]b]W`hi b[Yb`]b`8Yi hgW`UbX`]b`; YZU`f`
?`Y]b`Yf`_Äfhž`XUgg`VY]`gc`W`Yb`?`cbZ]`_hYb`c`Zi`Y]b`[YZÀ`f`]W`Yf

A YW Ub]ga i g]b'; Ub['[YgYhnhk]fXž'XYf'X]Y'ØX]gWXY
6Yj Ò`_Yfi b[`_c`Y_h]j ` \UZhVUf'a UW h"8]Yg`Uh'b]W h'bi f
5i gk]f_i b[Yb'Ui Z'X]Y'6Yhfc ZYbYbž'gcbXYfb'Ui Z'X]Y' [YgUa hY
; YgY`gW UZh'XU'5bh]gYa]h]ga i g'Y]b'A]bi g[YgW ÀZh'ZØf'XUg
[YgY`gW UZh]WY'A]hY]bUbXYf'XUfghY`h"N8: `VYf]W hYhž'XUgg`

9]bY`YfgW fYW_YbXY`GhUh]gh]_`Àggh]g]W `b]W h'ØVYfgY\Yb.`a `J\ f
&\$&(`k i fXYb `]b`8Yi hgW `UbX`]bg[YgUa h', "* &+`Ubh]gYa]h]gWY
J cfZÀ`Y`YfZUgghž'k Ug`Y]bYa `5bh]Y[`j cb`++`DfcnYbh]a `J Yf[`Y]W
ni a `J cf`U\ f`Ybhgd]W h"8Yf`HYffcUf[f]ZZXYf`<Ua Ug`Ui Z`gUY`
Ua `+"`C`_hcVYf`&\$&' ` \Uh'X]Y'6YXfc`i b[g`U[Y`ZØf`ž XYb`]b
8Yi hgW `UbX`k Y]hYf`j YfgW ÀfZhž'i bX`XYf'6Yf]W h'XYf
6i bXYgfY[]Yfi b[`ZcfXYfh`Y]b`l a XYb`_Yb`]b`XYf
5bh]gYa]h]ga i gVY_Àa dZ b["?`Y]b`VYhcbh'X]Y`K]W h][_Y]hž'X]YgYb
Ubh]gYa]h]gWYb`5i hca Uh]ga i g`ni `Yf`_YbbYb`i bX`Xi fW VfcWYb
ni `k YfXYb`6i bXYghU[`VYf]W hYhž'XUgg` "

J YfghÀf_i b[`XYg`GW i hnYg`i bX`dfÀj Ybh]j Y
A U» bU\ a Yb

8 Ug`_Øfn`]W `dfÀgYbh]YfhY`@U[YV]`X`ni `5bh]gYa]h]ga i g`XYg
6i bXYgUa hg`ZØf`J YfZUggi b[ggW i hn`Yf`YVh'X]Y`Gh]a a Y` [Y[Yb`X]Y
ni bY\ a YbXYb`Ubh]gYa]h]gWYb`GhfUZhUhYb`i bX`nY][h'X]Y
9bhk]W`_i b[Yb`]b`j YfgW]YXYbYb`dc`]h]gWYb`i bX
[YgY`gW UZh]WYb`GhfÒa i b[Yb`Ui Z`'9]b`k]W h][Yf`Di b`_hž'XYb`X]Y
=bbYba]b]ghYf]b`B UbWmi: UYgYf`i bhYfghf]W ž`]gh'X]Y`bU\Yni
J YfXcdd`i b[`Ubh]gYa]h]gWYf`GhfUZhUhYb`gY]h'XYa `C`_hcVYf`&\$&' "
8]Y`J YfVfY]hi b[`Ubh]gYa]h]gWYf`J YfgW k Òfi b[gYfnÀ\`i b[Yb`\Uh
b]W h'bi f`k À\ fYbX`XYf`7cfc bUdUbXYa]Y`ni [Ybca a Ybž'gcbXYfb
k i fXY`Ui W`Xi fW`X]Y`; YgW Y\ b]ggY`ja `B U\Yb`C ghYb`Ub[Y\Y]nh"
8]YgY`9fY][b]ggY`g]bX`b]W h'bi f`5i gXfi W`XYg`]bgh]hi h]cbU`]g]YfhYb
5bh]gYa]h]ga i gž'gcbXYfb`Ui W`VYZi Yfh'Xi fW`9i hfYa]ghYbž'X]Y
g]W`a]h'XYf`U_hi Y`Yb`dc`]h]gWYb`@U[Y`]XYbh]Z]n]YfYb`"
J YfZUggi b[ggW i hn`VYf]W hYhž'XUgg`

?`Y]b`gd]W h'g]W `XUZØf`Ui gž'XUg`6Yk i gghgY]b`ZØf`5bh]gYa]h]ga i g
ni `gW ÀfZYb`i bX`ZcfXYfh'a Y\ f`l bhYfghØhni b[`ZØf`ØX]gWY
; Ya Y]bgW UZhYb`gck]Y`Y]bYb`j YfghÀf`hYb`GW i hn`\ fYf

9]b]W hi b [Yb " 8]Y ' 6i bXYgfY []Yfi b [\ Uh VYfY]hg]b ' a Y \ fYfYb
 A U » bU \ a Yb ' fYU []Yfhž i a ' X]Y ' G]W Yf \ Y]h ' ØX]gW Yb ' @YVYbg ' ni
 Yf \ Ø \ Yb " Gc ' k i fXY ' Y]b ' j YfghÅf _ hYf ' G W i hn ' ØX]gW Yf ' i bX
]gfUY ']gW Yf ' 9]b]W hi b [Yb ' VYgW ' cggYbž i bX ' ? ' Y]b ' nY] [h ' g]W
 Yf ' Y]W hYfh ' ØVYf ' X]Y ' Yb [Y ' Ni gUa a YbUfVY]h ' XYf
 G]W Yf \ Y]hgVY \ ØfXYb ' a]h ' XYb ' ØX]gW Yb ' ; Ya Y]bXYb "

: cfXYfi b [Yb ' ZØf ' X]Y ' Ni _ i b Zh

8Yf ' 6Yf]W h ' XYf ' 6i bXYgfY []Yfi b [' ni f
 5bh]gYa]h]ga i gVY _ Åa dZ b [' ZcfXYfh ' Y]bY ' i a ZUggYbXY
 JYfVYggYfi b [' XYf ' dfÅj Ybh]j Yb ' A U » bU \ a Yb ' i bX ' Y]bY
 fY [Y ' a Å »] [Y ' , VYfdfØZ b [' XYf ' VYfY]hg ' VYghY \ YbXYb ' GhfUHY []Yb "
 9g]ghj cb ' Åi » YfghYf ' Bchk YbX] [_ Y]hž X]Y ' K]ggYbg [fi bX ' U [Y ' ØVYf
 5bh]gYa]h]ga i g ' ZØf ' dfÅj Ybh]j Y ' 5fVY]h ' ni ' ZYgh] [Yb ' i bX
 @Ub [nY]hghi X]Yb ' ni ' Ybhk]W _ Y ' b " ? ' Y]b ' UddY ']Yfh ' Ub ' X]Y
 JYfUbhk cfhi b [' YXYg ' 9]bnY ' bYbžg]W [Y [Yb ' X]YgY ' : cfa ' XYf
 8]g _ f]a]b]Yfi b [' Y]bni gYhnYb ' i bX ' XYb ' 5i ghUi gW ' gck]Y ' X]Y
 ?ccdYfUh]cb ' bUh]cbU ' Yf ' Dfc [fUa a Y ' ni f
 5bh]gYa]h]ga i gVY _ Åa dZ b [' ni ' j YfghÅf _ Yb "

9]b ' k Y]hYfYf ' k]W h] [Yf ' 5gdY _ h]gh ' X]Y ' JYfVYggYfi b [' XYf
 9f]bbYfi b [gUfVY]h ' ni f ' G \ cU \ ' i bX ' X]Y ' 5i Z _ Åfi b [' ØVYf
 5bh]† XU]ga i g ']b ' G W i ' Yb ' gck]Y ' X]Y ' 5i gV] ' Xi b [' j cb ' Dc ']nY]ž
 @Y \ fYfb ' i bX ' JYfk U ' hi b [" 8]Y ' 8]g _ i gg]cb ' i a ' Y]bY ' bUW \ U ' h] [Y
 GhfUHY []Y ' ni f ' 6Y _ Åa dZ b [' j cb ' 5bh]gYa]h]ga i g ' k]fX ' gca]h ' b]W h
 bi f ' Y]b ' k]W h] [Yg ' H \ Ya U ' ZØf ' X]Y ' Dc ']h] _ žgcbXYfb ' ZØf ' X]Y ' [YgUa hY
 ; YgY ' gW UZhigY]b "

8YhU]g	
C fh	< i a Vc `Xh! l b]j Yfg]hÅhž ' 6Yf ']bž ' 8Yi hgW `UbX
E i Y `Yb	<ul style="list-style-type: none"> • k k k "nXZ \ Yi hY "XY • k k k "Vi bXYghU ["XY • k k k "j YfZUggi b [ggW i hn "XY

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh