

6Ui gdUfj YfhfU[. 'Gc 'a cXYfb]g]YfYb 'G]Y
⇒ f ' < Ui g ' [Øbgh]['i bX 'WYj Yf°

6Ui gdUfj YfhfÀ [Y 'g]bX 'U_hi Y ``Y]bY ' [i hY 'C dh]cb 'ZØf
A cXYfb]g]Yfi b [Yb " '9I dYfhYb 'Ya dZY \ `Ybž ' [Øbgh][Y
?cbX]h]cbYb 'bi hnYb"



8Yi hgW\ `UbX ' ! † ð 'NY]hYb 'ghY][YbXYf '9bYf[]Y_cghYb 'i bX
k UW\ gYbXYa ' ðhYfYggY 'Ub 'bUW\ \U'h][Yb 'A cXYfb]g]Yfi b [Yb 'k]fX
XYf '6Ui gdUfj YfhfU['U'g'UhhfU_h]j Y ' :]bUbn]Yfi b [gc dh]cb ']a a Yf
fY 'Yj UbhYf " **6BB** \YVh \Yfj cfžXUgg < Ui gVYg]hnYf 'g]W\ 'a]h
6Ui gdUfj YfhfÀ [Yb 'VYgW\ ÀZh][Yb 'gc ``hYbž 'k Ybb 'g]Y ']\f 'Ni \Ui gY
a cXYfb]g]YfYb 'a ØW\ hYb " J cf 'U ``Ya 'Dfc 'Y_hY 'ni f 'J YfVYggYfi b [
XYf '9bYf[]YYZ]n]Ybnž 'k]Y 'X]Y ' ðghU ``Uh]cb 'j cb 'Gc 'UfUb 'U[Ybž
\Y 'ZYb 'XYb '9][YbhØa Yfbž 'i bUV\ Àb [] [Yf 'j ca '9bYf[]Ya Uf_h'ni
k YfXYb 'i bX 'X]Y '6Yhf]YVg_cghYb ``Ub [Zf]gh]['ni 'gYb_Yb"

6Ui gdUfj YfhfÀ [Y 'V]YhYb 'Y]bY '?ca V]bUh]cb 'Ui g 'Y]bYa 'GdUfd `Ub
i bX 'Y]bYa 'UbgW\ 'jY » YbXYb '6Ui _fYX]hž 'k cVY] 'X]Y '?cbX]h]cbYb
VYfY]hg 'VY]a '5VgW\ 'i gg 'ZYgh[Y 'Y [h'k YfXYb "8]Y 'U_hi Y ``Yb 'N]bgYb

ZØf'6Ui gdUfXUf'Y\Yb''Y[Yb'nk]gWYb'&ž\$'i bX'&ž) 'DfcnYbž'k Ug
g]Y'ja 'J Yf['Y]W'ni 'hfUX]h]cbY''Yb'6Ub_XUf'Y\Yb'VYgcbXYfg
UhhfU_h]j 'a UW'h''Gc'_ÒbbYb'A cXYfb]g]Yfi b[Yb'k]Y'8Àa a i b[Ybž
8 UWYfbYi Yfi b[Yb'cXYf'<Y]ni b[gk YWgY''[Øbgh]['Z]bUb]Yfh
k YfXYb"

J c fhY]'Y'i bX'B UW hY]'Y'j c b
6Ui gdUfj YfhfÀ[Yb

Gh]Zi b['K UfYbhYgh\Uh'i a ZUggYbXY'5bU'mgYb'ni 'ØVYf'\$(\$
HUf]Z] Uf]UbhYb'j c b '% '6Ui gdUf_UggYb'Xi fW [YZØ\fhž'i a 'X]Y
VYghYb'6Ui gdUf'Ògi b[Yb'\YfUi gni Z]hYfb''8]Y'9f[YVb]ggY'nY][Ybž
XUgg'HUf]ZY'XYf'6<K 'i bX'@6G'GØX'j]b'a Y\fyfYb'A cXY''ZÀ''Yb'[i h
UVgWb]hhYbž'U''YfX]b[g[UV'Yg'_Y]bYb'_UfYb'HYghg]Y[Yf''9]b][Y
XYf'J c fhY]'Y'j c b'6Ui gdUfj YfhfÀ[Yb'i a ZUggYb'X]Y'N]bg!
i bUV'Àb[]['_Y]hj c b'XYf'8 Uf'Y\Ybg\Ø\Yž'i bVY[fYbnhY
GcbXYfh][i b[ga Ø['W'Y]hYb'gck]Y'ghUUh]WY : ÒfXYfi b[Yb"

9g'g]bX'YXcW'Ui W'Y]b][Y'B UW hY]'Y'ni 'VYUW hYb''8]Y
5VgW'i gg[YVØ\fyb'_ÒbbYb'\cW'gY]b'i bX'j]b'XYf'5bgdUfd\UgY
'Y[Yb'X]Y'N]bgYb'ja 'GWb]hh'VY]'bi f'\$ž%) 'DfcnYbh''@Ui h'**HYgh"XY**
a ØggYb'X]Y'j]bX]j]Xi Y''Yb'GdUfnY]hYb'i bX'XYf'? Ud]hU'VYXUfZ
[YbUi 'Ui Z]bUbXYf'UV[Ygh]a a h'k YfXYbž'i a 'hYi fY
Nk]gWYb_fYX]hY'ni 'j Yfa Y]XYb"

D`Ubi b['j c b'A cXYfb]g]Yfi b[gdfc'Y_hYb

<Ui gVYg]hnYf'_ÒbbYb'j YfgW]YXYbY'A cXYfb]g]Yfi b[gdfc'Y_hY'a]h
6Ui gdUfj YfhfÀ[Yb'Z]bUb]Yfyb''6Y]gd]Y'Y'g]bX'X]Y'&) "\$\$\$'9i fc
hYi fY'D\chcj c'hU]_!5b'U[Y'cXYf'Y]b'<Y]ni b[gk YWgY'ž'X]Y'ØVYf
Y]bYb'NY]hfUi a 'j c b'gYWg'ž\fyb'fYU'g]Yfh'k YfXYb'_ÒbbYb"
K Y]hYfY'Dfc'Y_hY'i a ZUggYb'XYb'8 UW [YgW'cggUi gVUi 'cXYf'XYb
6Ui 'Y]bYg'K]bhYf[UfhYbgž'ZØf'X]Y'+) "\$\$\$'9i fc'j]b'UW'h'ž\fyb
Y]b[Yd'Ub'h]g]bX''; fc»Y'GUb]Yfi b[gdfc'Y_hY'ja 'K Yfh'j c b'%) "\$\$\$
9i fc'gc'hYb']bbYf\U'V'j c b'nk Ò'Z'ž\fyb'UV[YgW'cggYb'k YfXYb"

: Øf'Y]bY'fUh]cbY''Y'9bhgWY]Xi b[gZ]bXi b['k]fX'Ya dZc\Ybž'Y]bYb

C b`]bY!F YW\ bYf`ni `VYbi hnYbž`i a `XYb`ZØf`]bX]j]Xi Y`Y`6YXØfZb]ggY
 VYghYb`6Ui gdUfj YfhfU[`ni `Yfa]hhY`b``8]Yg`]gh`VYgcbXYfg`k]W\h][ž
 XU`XYf`dYfgØb`]W\Y`HYghg]Y[Yf`]bX]j]Xi Y`j Uf]]YfYb`_Ubb`i bX`Yg
 _Y]bY`U``[Ya Y]b[Ø`h][Y`cdh]a U`Y`@Øgi b[`[]Vh"

8]Y`i a ZUggYbXY`5i gV]`Xi b[`]a `6YfY]W\`:]bUbnYb`k]fX`YVYbZU`g
 Xi fW\`D`UhhZcfa Yb`k]Y`:]bUbnh]d`i bhYfghØmh``8]Y`[Ya Y]bbØhn][Y
 Gh]Zhi b[`j YfZc`[h`XUg`N]Y`ž`X]Y`:]bUbnV]`Xi b[`]b`8Yi hgW\`UbX`ni
 ZØfXYfbž]bXYa `g]Y`_cghYbZfY]Y`b\U`hY`ØVYf`6Ui gdUfj YfhfÅ[Y`i bX
 :]bUbnYbHgW\Y]Xi b[Yb`ni f`J YfZØ[i b[`ghY``h``8Ua]h`gc``Yb
 A YbgW\Yb`?`Uf\Y]h`ØVYf`]\fY`C dh]cbYb`Yf\U`hYb`i bX`X]Y
 VYgha Ø[`]W\Yb`Z]bUbn]Y`Yb`9bHgW\Y]Xi b[Yb`hfYZZYb`_ØbbYb"

8YhU]`g	
C fh	8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • Vbb"XY • k k k "hYgh"XY • k k k "Z]bUbnh]d"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh