;]Y» Yb. '7\Ya]_Yf'gWUZZYb
< Yl Ugh]W_ghcZZ' '9bYf[]YgdY]WY Yf'XYf
Ni _i bZh°

: cfgWYf'XYf' ÷ ghi g!@YV][!I b]j Yfg]hÀh;]Y» Yb'ghY`Yb
Yfgha U`g<Yl Ugh]W_ghcZZ'fB Ł\Yf' '8i fWVfi W']b'XYf
Gh]W_ghcZZWYa]Y°

;]Y» Ybž'8Yi hgW`UbX'!'9]b'g][b]Z]_UbhYg'k]ggYbgWUZh]WYg
9fY][b]g'ZUbX'Ub'XYf' ÷ ghi g!@YV][!I b]j Yfg]hÀh;]Y» Yb'ghUhhž'k c
Y]b': cfgWki b[ghYUa 'Yfgha U`g'YfZc`[fY]W'<Yl Ugh]W_ghcZZ'fB Ł
gmbh\Yh]g]YfhY"'8]YgY'bYi Ufh][Y'WYa]gWY'J YfV]bXi b['VYghY\h
Ui g'gYWg'Gh]W_ghcZZUhc a Ybž'X]Y']b'Y]bYf'?YhhY'Ub[YcfXbYh'g]bXž
i bX'ghY`h'X]Y'YbYf[]YfY]WghY'VY_UbbhY'Gi VghUbn'XUf"'6YgcbXYfg
VYa Yf_Ybgk Yfh']ghž'XUgg'<Yl Ugh]W_ghcZZ'fØW_ghUbXg'cg]b
[Yk Ò\b`]WYb'Gh]W\_ghcZZ'fB ŁnYfZÀ`hž'k Ug'l a k Y'hj cfhY]Y'ZØf
dchYbn]Y`Y'5bk YbXi b[Yb']b'XYf'9bYf[]YgdY]WYfi b['j Yfgdf]W'h"
8]Y'9f[YVb]ggY'X]YgYf'VYa Yf_Ybgk YfhYb'9bhXYW_i b['k i fXYb']b
XYf'fYbca a]YfhYb': UWnY]hgWf]Zh' BUhi fY 'j YfÖZYbh]W'hž'k]Y'
i b]![]YggYb"XY'VYf]W'hYh"

8]Y'<YfghY`i b[ 'j cb' B 'YfZc`[h'Xi fW'Y]bY'WYa]gWY'FYU_h]cb
j cb'7\`cf[ Ug'f7` ŁcXYf'6fca 'f6f Ł'a]h'G]'VYfUn]X'f6[B Ł'I a 'XUg
]bghUV]'Y'A c'Y_Ø'ni 'ghUV]'g]YfYbž'[Y']b[h'Yg'XYb
K]ggYbgWUZhYfbž'X]Y'FYU_h]cbgdfcXi _h'VY]'Yl hfYa 'b]YXf][Yb
HYa dYfUhi fYb'j cb'a]bi g'&'* ' '7]b'Y]bYf'5f[cb!9]ga Uhf]l 'ni
\U'hYb"'Ni XYa ' _Ubb'<Yl Ugh]W_ghcZZ'Ui W'U'g'XØbbYf':]'a 'VY]
a]bi g'%- * ' '7 YfnYi [h'k YfXYbž'k cVY]'Yg']b'X]YgYa
5[[fY[Umi ghUbX'ØVYf'%'\$ \$: ÷ \fY'ghUV]'V'Y]Vh"'6Y]
FUi a hYa dYfUhi f'nYfZÀ`h'XUg'A c'Y_Ø'YXcW']bbYf\U'V'j cb'Yhk U
') 'A]`gY_i bXYb']b' B 'i bX'gYhnh'XUVY]'a Y\ f'U'g'XcddY'h'gc'j]Y'
9bYf[]Y'dfc'; fUa a 'ZFY]'k]Y'HBHž'k cVY]'_Y]bY

i a k Y`hgWÅX`jWÅYb`B YVYbdfcXi \_hY`YbhghY`Yb"8]Yg`k]fX`j cb
DYhYf`GWfY]bYf`U`g`8i fWVfi W`]b`XYf`Gh]W_ghcZZWYa]Y
VYnY]WÅbYhž`XU`X]Y`< UbX`UVi b[`i bX`g]WÅYfY`< YfghY`i b[`j cb
<Yi Ugh]W_ghcZZ`bcWÅ`[fc»Y`< YfUi gZcfXYfi b[ Yb`XUfghY`Ybž`i a
Y]bY`\_cbhfc`Y]YfhY`i a k UbX`i b[`]b`B`ni`[Yk Å`f`Y]ghYbž`k ]Y`
bUW f]WÅ hYb!`Yi hY`bYh`Yf[Åbnh"

⇒b b c j Uh]c b Y b`XYf`Gh]W_ghcZZWYa]Y

8]Y`9b hXYW\_i b[ `bYi Yf`Gh]W\_ghcZ] YfV]bXi b[ Ybž`k]Y
<Yi Ugh]W_ghcZZ`\_ÖbbhY`k Y[k Y]gYbXY`DYfgdY`_hj] Yb`ZØf`X]Y
9bYf[]YgdY]WÅYfi b[`i bX`!ØVYfhfU[i b[`V]YhYb"9]b`]bhYfbUh]cbU`
UfVY]hYbXYg`: cfgWÅi b[ ghYUa`i bhYf`XYf`@Y]hi b[`XYf`i b]j Yfg]hÅh
6UmFYi h`\\Uh`YVYbZU`g`j]Y`j YfgdYfWÅYbXY`: cfhgWÅf]hhY`[ Ya UWÅh`
G]Y`\\UVYb`WÅYa]gWÅY`J YfV]bXi b[ Yb`a]h`Dc`ma Yf`\_YhhYb`Ui g
Gh]W_ghcZZ`Ybhk ]W\_Y`hž`X]Y`\\c`Y`9bYf[]YX]WÅhYb`VYg]hnYb`i bX`X]Y
; fi bX`U[ Yb`ZØf`]b b c j Uh]j Y`9bYf[]YhYWÅbc`c[ ]Yb`gWÅ UZZYb
_ÖbbhYb"8]YgY`bYi Yb`J YfV]bXi b[Yb`nY][ Ybž`XUgg`Gh]W\_ghcZZ`b]WÅ h
bi f`U`g`]bYfh`Ub[YgY`Yb`k YfXYb`gc`hYž`gcbXYfb`Ui WÅ`]b
j YfgWÅ]YXYbYb`: cfa Yb`[Ybi hnh`k YfXYb`_Ubbž`i a`bYi Y
A UhYf]U`]Yb`ZØf`X]Y`9bYf[]Yj Yfgcf[i b[`XYf`Ni`_i bZh
VYfY]hni ghY`Yb"

8 Ug`J YfghÅbXb]g`i bX`X]Y`A Ub]di`Uh]cb`gh]W_ghcZZfY]WÅYf
J YfV]bXi b[Yb`]gh`_ca`d`n]Yfhž`XU`Gh]W_ghcZZ`i bhYf`bcfa U`Yb
6YX]b[i b[Yb`\\Ui dhgÅWÅ`]WÅ`U`g`nk Y]Uhca`][Yg`; Ug`fB`Ł
j cf`\_ca`a hž`k Y`WÅYg`gWÅk Yf`]b`j YfgWÅ]YXYbY`J YfV]bXi b[Yb`ni
]bhY[f]YfYb`]gh"8]Y`9bhk]W_`i b[ `X]YgYf`bYi Yb`J YfV]bXi b[Yb
k i fXY`Xi fWÅ`HYWÅbc`c[ ]Yb`XYf`<cWÅXfi W`!`i bX
<cWÅhYa`dYfUhi fZcfgWÅi b[ `[YZØfXYfhž`VY]`XYbYb`A UhYf]U`]Yb
Yi hfYa Yb`6YX]b[ i b[ Yb`Ui g[YgYhnh`k YfXYbž`i a`XYfYb
WÅYa]gWÅY`9][ YbgWÅUZhYb`ni`cdh]a ]YfYb"8YfUfh][ Y`: cfhgWÅf]hhY
_ÖbbhYb`YbhgWÅY]XYbX`ZØf`X]Y`GWÅUZZi b[`ZYI ]V`Yf
GdY]WÅYf`Øgi b[ Yb`ZØf`YfbYi YfVUfY`9bYf[]Yb`gY]bž`k Ug`Y]bYb
VYXYi hYbXYb`GWÅf]hh]b`XYf`bUWÅ`U`h][ Yb`9bYf[]Yj Yfgcf[i b[
XUfghY`hž`k]Y`**WÅYa ]Y`XY`\\Yfj cf`YVh"**

8YhU]`g	
J c f Z U ``	Gcbgh][Yg
C fh	;]Y» Ybž'8Yi hgW`UbX
E i Y ``Yb	<ul style="list-style-type: none"> • k k k "i b]![]YggYb"XY • k k k "bUW f]W hYb!\ Yi hY"bYh • k k k "W Ya]Y"XY

6Ygi W Yb `G]Y `i bg`Ui Z. `b!U["bYh