

; fUi Yf'9gY`'V`Y]Vh'[YgW`cggYb.'9]b
VY`]YVhYg'F YghUi fUbh'[Y\h'bYi Y`K Y[Y`

8 Ug'F YghUi fUbh' ; fUi Yf'9gY` 'b'J Y[YgUW`V`Y]Vh
[YgW`cggYb'i bX`k]fX`_ØbZh]['bi f'Ub' ; fi ddYb'j Yfa]YhYh"
<]ghcf]gWYg' ; YVÀi XY`V`Y]Vh'i bhYf'8Yb_a U`gW`i hn"

J Y[YgUW`ž'8Yi hgW`UbX`!`8 Ug'F YghUi fUbh' ; fUi Yf'9gY` 'Ua
I h_]Y_]b'J Y[YgUW`V`Y]Vh'gY]h'a Y\fyfYb'A cbUhYb'[YgW`cggYb"
6]g`Ub[`k Uf'Yg`VY`_Ubbh'ZØf'gY]bY`fY[]cbU`Yb`GdY]gYb'i bX
Zf]gWYb' :]gW`i bX`Vch' ; ÀghYb`Y]bYb`gW`ØbYb`6`]W`_Ui ZXYb
J Y[YgUW`Yf`<UZyb`"Hfch`n`XYg` \]ghcf]gWYb`7` \Ufa Ygž`XYf`XUg
; YVÀi XY`dfÀ[h'`Yg`k i fXY`%+++`YfVUi h'i bX`[]`h`U`g`Y]bYg`XYf
À`hYghYb`]b'J Y[YgUW`_`gi W`h`X]Y`K]fhgW`UZhgZØfXYfi b[`6fYa Yb
fK : 6Ł`XYfnY]h`_Y]bYb`bYi Yb`DÀW`hYf`ZØf`X]Y`@_U`]h`h`'8]YgY
9bhgWY]Xi b[`k i fXY`j cb`ž`]UbY`GW`c`nž`XYf`DfYggYgdfYWYf]b
XYf`K : 6ž`VYgh`h][h"

D\`j]dd`H\]Y`_ØhYf`ž`XYf`gY]h`&\$%*`DÀW`hYf`XYg' ; fUi Yb'9gY` ž`XYg
<chY`g`i bX`F YghUi fUbhg`<Uj Yb`U`i g`gck]Y`XYf`GhfUbXVi XY`]ghž
\Uh`Ub[Y`_ØbX][hž`XUgg`X]Y`æ`a`cV`]Y`_ØbZh]['bi f`bcW`ZØf`X]Y
J Yfa]Yhi b[`Ub`[fc»Y' ; fi ddYb`ni f`J YfZØ[i b[`ghY`Yb`k]fX`"9]b
_`Ugg]gWYf`F YghUi fUbhVYhf]YV`k]fX`b]W`h'a Y`f`Ub[YVchYb/
ghUhhXYggYb`_ØbbYb`A]YhYf`X]Y`@_U`]h`h`ZØf`Àb[YfY`NY]hf`Ài`a`Y
Vi W`Yb`i bX`g]W`gY`Vgh`j Yfgcf[Yb"

< YfUi gZcfXYfi b[Yb`i bX`8Yb_a U`gW`i hn

H\]Y`_ØhYf`Ài » YfhYž`XUgg`X]Y`Gi W`Y`bUW`DYfgcbU`ZØf`Y]bYb
F YghUi fUbhVYhf]YV`gW`k]Yf][`gY]"8]Y`K : 6` \UhhY`VYfY]hg`j`cf
XfY]Y]b`U`V`ž`U`fYb`bUW``ž`j YghcfYb`ZØf`XYb' ; fUi Yb'9gY`gck]Y
XUg`<Uj Yb`U`i g`[Ygi W`hž`XcW`X]YgY`6Ya Ø`li b[Yb`V`]YVYb`c`bY

9fZc`["

9]b`k Y]hYfYf`Yb hgWXY]XYbXYf`5gdY_h]gh`XYf`8Yb_a U`gWxi hn"8]Y
; YVÄi XYž]b`XYbYb`g]W`XYf`; fUi Y`9gY`VYZ]bXYhž`ghY\Yb`i bhYf
8Yb_a U`gWxi hnž`k Ug`VYXYi hYhž`XUgg`g]Y`[Ya Ä»`XYa
8Yb_a U`gWxi hn[YgYhn`XYg`6i bXYgž`XUg`%-) , `j YfUVgW]YXYh
k i fXYž`[YgWØmh`g]bX"8]YgYg`; YgYhn`fY[Y`h`X]Y`5i Z[UVYb`XYf
8Yb_a U`gWxi hnVY\ØfXYb`gck]Y`X]Y`; YbY\`a][i b[gj YfZU`fYb`ZØf
J YfÄbXYfi b[Yb`i bX`X]Y`DZ]W`hYb`XYf`9][YbhØa Yf`i bX`Bi hnYf"
N]Y`]gh`Ygž`\]ghcf]gW`i bX`_i `hi fY`VYXYi hgUa Y`6Ui k Yf`Y`ni
gWØhnYb`i bX`Ub[Zf]gh][`ni `Yf`U`hYb" `ϕ`8Yi hgW`UbX`i bhYf`Y[Yb
ØVYf`%A]`]cb`6Ui hYb`XYa `8Yb_a U`gWxi hn"

8]Y`; YgW]W`hY`XYg` ; fUi Yb`9gY` `]gh`i bhfYbbVUf`a]h`XYa
<Uj Yb\Ui g`j YfVi bXYb"8 Ug`i fgdfØb[`]W`Y`GhU`[YVÄi XYž`Ui g
XYa `XUg`F YghUi fUbh`\Yfj cf[]b[ž`k i fXY`ja `@Ui ZY`XYf`ϕ\`fY
i a [YVUi hi bX`Yf\]Y`h`%- %\$`XYb`BUa Yb` ; fUi Yf`9gY` "Hfcm`XYf
U_hi Y`Yb`< YfUi gZcfXYfi b[Yb`i bX`XYf`j cfØVYf[Y\YbXYb
GW`Y]Y» i b[`V`Y]Vh`XUg`ϕhYfYggY`Ub`XYf`; YgW]W`hY`i bX`XYb
A Ò[`]W`_Y]hYbž`X]Y`X]YgY`\]ghcf]gW`Yb`; YVÄi XY`V]YhYbž`VYghY\Yb"

K Yf`a Y`f`ϕZcfa Uh]cbYb`ØVYf`XYb`; fUi Yb`9gY`i bX`gY]bY
5b[YVchY`Yf`U`hYb`a ÒW`hYž`_Ubb`X]Y`cZZ]n]Y`Y`K YVg]hY
VYgi W`Yb. [fUi YfYgY`"Wca "

ϕ`5bVYhfUW`h`XYf`Zcfh`Ui ZYbXYb`< YfUi gZcfXYfi b[Yb`VY]`XYf
K]YXYfVY`YVi b[`XYg` ; fUi Yb`9gY` `V`Y]Vh`UVni k UfhYbž`k]Y`g]W
X]Y`G]hi Uh]cb`Yb`hk]W`_Y`b`k]fX`i bX`cV`bYi Y`?cbnYdhY`ni f
J YfZØ[i b[`ghY\Ybž`i a `XUg`DchYbn]U`X]YgYf`Y]bn][Ufh][Yb
@c`_U`]hÄh`ni `bi hnYb"

8YhU]`g	
C fh	J Y[YgUW_ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "k YgYf!_i f]Yf"XY • [fUi YfYgY`"Wca • k k k "fca cY"Wca

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh