

A Y[U!GhUi 'ni 'DZ]b[ghYb. '() '?]`ca YhYf 7\Ucg'Ui Z'XYf'5%\$ 'V]g'6UmYfb'

@Ub[Y'GhUi g'ni 'DZ]b[ghYb'&\$&) 'Ui Z'XYf'5%\$'j cb'6UmYfb'V]g 2 ghYffY]WX.'5i hcZU\fYf'a ØggYb'a]h'V]g'ni 'ZØbZ'Ghi bXYb K UfhYnY]h'fYWXbYb"



; c``]b[\check{z}^2 ghYffY]WX '! Ni 'DZ]b[ghYb'&\$&) 'Yf`YVYb'FY]gYbXY'Ui Z XYf'ÒghYffY]WX]gWXYb'HUi YfbUi hcVU\b'Y]b'JYf_Y\fgWXUcg'XYf VYgcbXYfYb'5fh"@Ui h'h!cb`]bY"XY'\Uhrg]WX'Y]b'GhUi 'j cb VYY]bXfi W_YbXYb'() '?]`ca YhYfb'[YV]`XYh \check{z} 'XYf'g]WX'V]g'bUWX 6UmYfb'YfghfYW_h"'5i hcZU\fYf'a ØggYb'a]h'K UfhYnY]hYb'j cb'V]g'ni ZØbZ'Ghi bXYb'fYWXbYb \check{z} 'k \grave{A} \fYbX'g]Y'g]WX'Xi fWX'X]Y'_ca d`Yhh ØVYf`UghYhYb'GhfU $_{\tt Y}$ b'ei \grave{A} `Yb"'5b'X]YgYa 'DZ]b[ghk cWXYbYbXY\UVYb'j]Y`Y'Ui g'6UmYfb'i bX'6UXYb!K ØfhhYa VYf[\check{z} 'X]Y'XYfnY]h : Yf]Yb'\UVYb \check{z} 'X]Y'GhfU $_{\tt Y}$ 'B'\ØVYfZi hYh \check{z} 'k Ug'XYb'FY]gYj Yf_Y\f Yf\YV`]WX'Ub\Y]nh"

8]Y 'DfcV`Ya Y'VY[UbbYb'VYfY]hg'Ua ': fY]hU[bUW\a]hhU[ž'U`g'`Ub[Y GhUi g'j cf'U``Ya 'Ub'XYf'6Ui ghY``Y'XYg'5%\$!Hi bbY`g'VY]'; c``]b[[Ya Y`XYh`k i fXYb" + XYf`BUW\h`Ui Z`GUa ghU[`[UV`Yg`_Ui a JYfVYggYfi b[Ybž'ni XYa `k i fXY`Ua `A cf[Yb`XYf`<]YZYfhi bbY`
Ui Z[fi bX`Y]bYg`XYZY_hYb`: U\fnYi [g`[YgdYffhž'k Ug`X]Y`G]hi Uh]cb
k Y]hYf`j YfgW\AfZhY" 5i W\`]b`H]fc``_Ua `Yg`ni `Yf\YV`]W\Yb
J YfnÒ[Yfi b[Ybž']bgVYgcbXYfY`]b`XYf`FY[]cb`+bbgVfi W_`gck]Y`Ui Z
XYf`6fYbbYfUi hcVU\b`F]W\hi b[`+\U`]Yb`i bX`XYf`: YfbdUgg!GhfU» Y"

$5_hi Y^YJYf_Y\fgVYf]WXhY'i bX'GhUi g$

8]Y'G]hi Uh]cb'Ui Z'XYf'HUi YfbUi hcVU\b'V`Y]Vh'Ub[YgdUbbhžk]Y'X]Y
JYf_Y\fga Y`Xi b[Yb'j ca 'ghUi a Y`XYf!_UfhY"Uh'VYghÀh][Yb"'8Yf
GhUi 'fY]W\h'j cb'XYf'K Ygh!5i hcVU\b'f5%L'V]g'ni f'9))'i bX']b
j YfgW\]YXYbYb'5VgW\b]hhYb'j cb'Dcb[Ui 'V]g'DU»'@ Y['[]Vh'Yg
`Ub[gUa Yb'JYf_Y\f"'5_hi Y``Y'A Y`Xi b[Yb'VYf]W\hYb'ni XYa 'j cb
Y]bYa 'GhUi 'nk]gW\Yb'GU`nVi f['i bX'DU»'@ Y[ž'XYf'YbhgW\Y]XYbX
Xi fW\'6Ui ghY``Yb'j Yfi fgUW\h'k]fX"

8]Y'HUI YfbUI hcVU\b'fb%\$£']gh'Y]bY'k]Wkh][Y'BcfX!GØX!

JYfV]bXi b[ž'X]Y'GU`nVi f['a]h'J]``UWk'i bX'XYa']hU`]Yb]gWkYb

; fYbn[YV]Yh'j YfV]bXYh''8]Y'[YgUa hY'GhfYW_Y'YfghfYW_h'g]Wk'ØVYf
%-('?]`ca YhYf'i bX']gh'VYgcbXYfg'ni ': Yf]YbnY]hYb'ghUf_
ZfYei Ybh]Yfh''8]YgY', VYf`Ughi b[Yb'k YfXYb'Xi fWk'a Y\fYfY
`Ui ZYbXY'6Ui ghY``Yb'j YfghAf_hž'X]Y'V]g'9bXY'\$b]`UbXUi Yfb''
Ni XYa']gh'XYf'JYf_Y\f'ghUf_'[YfY[Y`hž'a]h
; YgWkk]bX][_Y]hgVYgWkfAb_i b[Yb'j cb'%\$\$'_a #\']a'FUi a
GU`nVi f['Ui g'@Afa gWki hn[fØbXYb''

9b[dÀggYibX'VYgcbXYfY < YfUi gZcfXYfib[Yb

K]Y'ghUi "]bZc 'Uba Yf_hž'g]bX'Ui WX']b'XYf'GWXk Y]n'Yf\YV`]WXY
J YfnÒ[Yfi b[Yb'ni 'j YfnY]WXbYb"'6YgcbXYfg'Ua '; chh\UfXhi bbY`
a ØggYb'FY]gYbXY'a]h'Y]bYf'K UfhYnY]h'j cb'fi bX'XfY]Y]b\U`V
Ghi bXYb'i bX'Y]bYf'GhUi `Àb[Y'j cb'&\$'?]`ca YhYfb'fYWXbYb"'8]Y
9f\Ò\i b['XYf'FY]gYU_h]j]hÀhYb'ni 'DZ]b[ghYb'ZØ\fh'ni 'Y]bYa
a Ugg]j Yb'5bgh]Y['XYg'J Yf_Y\fgUi Z_ca a Ybg'i bX'j YfghÀf_h'X]Y
G]hi Uh]cb'Ui Z'XYb'GhfU» Yb"

8]Y'?ca V]bUh]cb'Ui g': Yf]YbnY]hž'a Y\fYfYb'6Ui ghY``Yb'i bX'Y]bYa\c\Yb'FY]gYbXYbXfi W_'ZØ\fh'ni 'Y]bYa 'XYf'gW\`]a a ghYb'GhUi gžXYb'X]Y'FY[]cb']b'`YhnhYf'NY]h'Yf`YVh'\Uh"'FY]gYbXY'gc``hYb'g]W\Ui Z``Àb[YfY'5i ZYbh\U`hY']a '5i hc'Y]bghY``Yb'i bX'_ÒbbhYb']b
9fk À[i b['n]Y\Ybž'U`hYfbUh]j Y'Fci hYb'ni 'bi hnYbž'i a 'XYb

8 YhU]`g	
J cfZU``	GhUi
I fgUWX Y	Yf\Ò\hYf'FY]gYj Yf_Y\fž'XYZY_hYg': U\fnYi [
Cfh	; c``]b[ž'² ghYffY]WX
EiY``Yb	• k k k "h!cb`]bY"XY
	• ghUi a Y`XYf!_UfhY"Uh
	• ghUi "]b Zc

6Ygi WXYb G]Y i bg Ui Z. b!U["bYh