

C_hcVYfZYgh'&\$&) . '? cbhU_h`cgYg 6YnU\`Yb`YfcVYfh`X]Y`K]Ygb°

5i ZXYa `C_hcVYfZYgh'&\$&) `Yfa Ò[`]WYb`ØVYf`%* \$`6Yhf]YVY
_cbhU_h`cgYg`6YnU\`Yb" `9fZU\fyb`G]Y`U``Yg`ØVYf`X]Y`bYi Yb
NU\`i b[ga Yh\cXYb`i bX`XYfYb`J cfhY]`Y"



A ØbWYbž`8Yi hgW\`UbX`!`8Ug`C_hcVYfZYgh'&\$&) `k]fX`a]h`Y]bYf
i a ZUggYbXYb`I a ghY`i b[`Ui ZVUF[Y`X`cgY`NU\`i b[ga Yh\cXYb
Ui Zk UfhYb" , VYf`%* \$`Gh`bXYž`NY`hY`i bX`6Yhf]YVY` \UVYb`g]W
YbhgW]YXYbž`_cbhU_h`cgYg`6YnU\`Yb`dYf`< UbXmž`Y]bgW`Y]» `]W
; cc[`Y`Dumi bX`5dd`Y`DUMž`ni `Yfa Ò[`]WYb" `8]YgY`BYi Yfi b[`gc`
XUg`Bi hnYfYf`YVb]g`ZØf`X]Y` ; ÀghY`j YfVYggYfb`i bX`k]fX
gWf]h`k Y]gY`ja `5fa Vfi ghgW`ØhnYbnY`h`Y]b[YZØ\fh" <]Yf`_ØbbYb
; ÀghY`VYfY]hg`? UfhYbnU\`i b[`bi hnYbž`]bgVYgcbXYfY`]b`XYb`6cl Yb"

6Ygi WYf`_ØbbYb`Xi fW`GWUbbYb`Y]bYg`E F!7cXYg`cXYf`ØVYf
? UfhYbhYfa]bU`g`XYg`NU\`i b[gX]Ybgh`Y]ghYfg`Gi a I d`] \fy
NU\`i b[Yb`h`h] [Yb" `8]Y`A Ugg`6]Yf`_cghYh]b`X]YgYa `> \f`%) ž) \$
9i fcž`i bX`Hf]b`_[Y`X]j cfgW`À [Y`k YfXYb`b]W`h`a Y`f`Y]b[YZØ\fh"

8]Y' ? UfhYbnU\`i b[\Uhg]W\`U`g`VYgcbXYfg`dfU_h]gW\`Yfk]YgYbž`XU
ØVYf`X]Y`<`À`ZhY`XYf`NU\`i b[Yb`]b`XYf`<`Ø\`bYfVfUhYfY]`DcgW\`bYf
VYfY]hg`a]h`? UfhY`[Yh`h][h`k YfXYbž`j cf`U`Ya` j cb`Øb[YfYb
A YbgW\`Yb`i bX`Hci f]ghYb"

8 Yf`HfYbX`ni f`? UfhYbnU\`i b[

HfUX]h]cbY``VYj cfni [Yb`]; `AghY`Ui Z`XYa`C`_hcVYfZYgh`X]Y
6UfnU\`i b["8Yb`bcW\`nY][hg]W\`Y]b`k UW\`gYbXYf`HfYbX`ni f
? UfhYbnU\`i b[ž]bgVYgcbXYfY`]b`[fc» Yb`; YghnY`hYb" `a
5fa Vfi ghgW\`ØhnYbZYghnY`h]gh`X]YgY`VYfY]hg`UV`Y]bYa
A]bXYghi a gUhn`j cb`&) \$`9i fc`ZØf`I bhYfbY\`a Yb`a Ò[`]W\`"5i W\`]a
<UW_Yf!: YghnY`h`_Ubb`? UfhYbnU\`i b[j cfUV`a]h`XYa`GYfj]W
UV[Ygh]a a h`k YfXYbž`k Ug`]bgVYgcbXYfY`ZØf`[fc» Y`6YhfÀ[Y
dfU_h]gW\`]gh" `b`_`Y]bYfYb`; YghnY`hYb`k]fX`VUf[Y`X`cgYg`6YnU\`Yb
]a a Yf`ØV`]W\`Yfž`Ui W\`k Ybb`j]Y`Y`; `AghY`k Y]hYf\`]b`VUf`nU\`Yb"

8]Y`J YfVYggYfi b[Yb`]a`A`cV]Z`i b`_bYhn`\UVYb`XYb`9]bgUhn
_cbhU`h`cgYf`NU\`i b[`ghUV]`Yf`[Ya UW\`h" `A UbW\`Y`GW\`Ui ghY``Yf
gYhnYb`VYfY]hg`Ui Z`5i hca UhYbž`Ub`XYbYb`6Ygi W\`Yf`a]h`? UfhY`Y]b
DUd]Yfh]W_YhYf\`U`hYb`_ØbbYb"8Yb`bcW\`V`Y]Vh`6Uf[Y`X`ZØf`j]Y`Y
Y]bY`VYj cfni [hY`NU\`i b[ga Yh\`cXYž`i a`]\`fY`5i g[UVYb`VYggYf
_cbhfc``]YfYb`ni`_ØbbYb"8]Yg`[]`h`Ui W\`ZØf`X]Y`9a dZY\`i b[`]a
<cZVf`Ài !: YghnY`hž`6Uf[Y`X`UVni` \VYbž`XU`? UfhYbnU\`i b[Yb`Xcfh
k Yb][Yf`5i Zk UbX`a]hg]W\`Vf]b[Yb"

=bj Ygh]h]cbYb`]b`X]Y`Ni`_i bZh

8]Y`K]Ygb`\Uhg]W\`U`g`VYXYi hYbXYf`K]fhgW\`UZhga`chcf`ZØf
A ØbW\`Yb`YhUV`]Yfhž`a]h`Y]bYa`I a gUhn`j cb`ØVYf`%ž) `A]``]UfXYb
9i fc" `F i bX` ,) \$ \$ `A]hUfVY]hYf`g]bX`]b`XYb`6Yhf]YVYb`XYf`; Yghk]fhY
VYgW\`ÀZh][h" `I a`XYa`k UW\`gYbXYb`6YXUfZ`Ub`VUf[Y`X`cgYb
NU\`i b[ga Yh\`cXYb`[YfYW\`h`ni`k YfXYbž`]bj Ygh]YfhYb`X]Y
: Yghk]fhY`&\$&(`Yhk U`) \$ `A]``]cbYb`9i fc`]b`] \fY`6Yhf]YVY``; i bbUf
<Ufha`Ubb`j cb`Gi`a`I`d`g]Y\`h]b`VUf[Y`X`cgYb
NU\`i b[ga Ò[`]W\`_Y]hYb`Y]bYb`GW\`ØggY`ni`a`9fZc`[`ZØf
GW\`Ui ghY``Yf`i bX`K]fh]bbYb"

8]Y`B UWX ZFU[Y`bUWX`VUf[Y`X`cgYb`NU\`i b[ga Yh\cXYb`k Uf`]a
`YhnhYb`đ\`f`Ybcfa "i bhYfbY\`a Yb`k]Y`Gi a l d`UfVY]hYb`XUfUbž
Ui W\`G`_Ydh]_Yf`i bhYf`XYb`GWX Ui ghY`Yfb`j cb`X]YgYb
A Ò[`]W\`_Y]hYb`ni`ØVYfnYi [Yb`"8]Y`HYW\bc`c[]Y`ni f`5`_nYdhUbn
j cb`NU\`i b[Yb`k]fX`_cbh]bi]Yf`]W\`cdh]a]Yfhž`i bX`X]YA cV`]Y
?UfhYbhYfa]bU`g`Yfa Ò[`]W\`Yb`HfUbgU_h]cbYb`gck c\`Ua`H]gW\`U`g
Ui W\`Ub`XYf`?UggY`"8]YgY`9bhk]W\`i b[Yb`k YfXYb`g]W\`Yf`]W\`XUg
C`_hcVYfZYgh`9f`YVb]g`XYf`Ni`_i bZh`dFÀ[Yb`"

Ni gUa a YbZUggYbX`Àggh`g]W\`gU[Ybž`XUgg`XUg`C`_hcVYfZYgh`&\$&)
a]h`]bbcj Uh]j Yb`NU\`i b[ga Ò[`]W\`_Y]hYb`Ui Zk UfhYb`k]fXž`X]Y
gck c\`HfUX]h]cb`U`g`Ui W\`XYb`i: cfhgW\`f]hh`XYf`a cXYfbYb
NU\`i b[ga Yh\cXYb`j YfY]bYb`"9]b`6`]W\`_Ui ZX]Y`nU\`fY]W\`Yb
J YfVYggYfi b[Yb`Àggh`X]Y`J cfZfYi XY`Ui ZXUg`_ca a YbXY`i: Ygh
k UW\`gYb`"

: Øf`k Y]hYfY`đZcfa Uh]cbYb`ni`XYb`J YfÀbXYfi b[Yb`Ui ZX]Ya
C`_hcVYfZYghž`VYgi W\`Yb`G]Y`X]Y`5fh]_Y`j cb`hn`"XYž`
gi YXXYi hgW\`Y`"XY`i bX`a i b]W\`!ghUfhi d`"XY`"

8YhU]`g	
C fh	A ØbW\`Ybž`8Yi hgW\`_UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "hn"XY • k k k "gi YXXYi hgW\`Y`"XY • k k k "a i b]W\`!ghUfhi d`"XY

6Ygi W\`Yb`G]Y`i bg`Ui Z.`b!U["bYh