

⇒b X]Ybg'8]d`ca Uh]Y`[Y[Yb'DU_]ghUb.
5 hhUW_Y`]b'DU\U`[Ua`]a` : c_i g°

⇒b X]gWXY`DUf`Ua` YbhUf]Yf`X]g_i h]YfYb`]b`? UhUf
g]WXYf\Y]hgdc`h]gWXY`< YfUi` gZcfXYfi` b[Yb`bUW`XYa`
DU\U`[Ua` !5b[f]ZZ`Ui`ZDU_]ghUb"

DU\U`[Ua` ž`⇒b X]Yb`!`⇒b X]gWXY`DUf`Ua` YbhUf]Yf`g]bX`ni`Y]bYf`
k]W]h][Yb`FY]gY`bUW`? UhUf`Ui`Z[YVfcWYbž`i`a`g]W`a`]h`H\Ya` Yb`
XYf`bUh]cb`U`Yb`G]WXYf\Y]h`Ui`gY]bUbXYfni`gY`mYb`"8]YgY`A`]gg]cb`
Z]bXYh`j`cf`XYa``<]bhYf[fi`bX`Y]bYf`XYf`]bhYbg]j`ghYb`a`]]h`Åf]gWXYb`
?cb`ZfcbhUh]cb`Yb`nk`]gWXYb`⇒b X]Yb`i`bX`DU_]ghUb`ghUhhž`X]Y`gY]h`
%- - - `Ub`\À`h`"8 Yf`5b`Ugg`ni`X]YgYf`8 Y`Y[Uh]cb`]gh`X]Y`XfUa` Uh]gWXY`
9g`U`Uh]cb`XYf`GdUbbi`b[Yb`ž`X]Y`bUW`XYa``h`ÒX`]WXYb`5b[f]ZZ`Ua`
&&"`5df`]"b'DU\U`[Ua` ž`? UgW`a`]fž`ghUhhZUbX" `⇒b X]YgYa` `j`cfZU`
j`Yf`cfYb`&*`A`YbgWXYb`]"f`@YVYbž`i`bX`⇒b X]Yb`a` UW`h`DU_]ghUb`
XUZØf`j`YfUbhk`cfh`]W`"5`>`UnYYFU`VYf]W`hYhž`XUgg`XYf`5b[f]ZZ`ni`
a`Ugg]j`Yb`a`]]h`Åf]gWXYb`5b`hk`cfhYb`VY]XYf`GY]hYb`ZØ`fhY`i`bX`
gW`Y]»`]W`Y]bYb`K`UZZYbgh]"`ghUbX`ni`f` : c`[Y`\UhhY"

8]Y`]bX]gWXY`8 Y`Y[Uh]cb`k`]fX`j`cb`Gi`df]mU`Gi`Yž`Y]bYf`
DUf`Ua` YbhUf]Yf]b`XYf`B`Uh]cb`U`]gh`7`cb[fYgg`DUf`hmž`[Y`Y]hYh`"G]Y`\Uh`
X]Y`5Vg]W`hž`]bhYfbUh]cb`U`Y`i`bhYfghØhni`b[` [Y[Yb`DU_]ghUb`ni`
a`cV]"g]YfYbž`k`Y`WXYg`⇒b X]Yb`XYf`i`bhYfghØhni`b[`hYffc]f]gh]gWXYf`
5_h]j`]h`ÅhYb`VYgW`i`X][h`"Gi`Y`VYnY]W`bYhY`X]Y`6Yk`Y]gY`ZØf`
DU_]ghUb`g`6YhY]"[i`b[`Ub`XYb`DU\U`[Ua` !5b[f]ZZ`b`U`g`
Ui`gfY]WXYbX`i`bX`VYhcbhYž`XUgg`X]Y`5b[fY]ZYf`[Yn]Y`hi`A`AbbYf`
bUW`Y`\fYf`FY]"[]cb`]XYbh]Z]n]YfhYb`"8 Yf`5b[f]ZZ`k`i`fXY`j`cb`XYf`
K`]XYfghUbX`gZfcbh`fHF` : łž`X]Y`U`g` : fcbh`XYf`dU_]ghUb]gWXYb` ; fi`ddY`
@Ug_Uf!Y!HU]VU`f@YHŁ`[]`hž`VYUbgd`fi`W`h"

CdYfUh]cb`i`bX`8]d`ca Uh]Y`]a` `?`cbhYI`h`XYf`

G]W\ Y f \ Y]hg`U[Y

;`Y]W\ nY]h][`i bhYfb]a a h`Y]bY`UbXYfY`a Y \ fgY]h][Y`8Y`Y[Uh]cbž
Ub[YZØ\ fhj cb`6`Đ!5V[YcfXbYhYf`6U]`UmUbh`DUbXUžY]bY`F Y]gY
bUW\`?i k U]h`bUW\`Y]bYa`YfZc`[fY]W\ Yb`5i ZYbh\U`h`b`6U\ fU]b"
8]YgY`8Y`Y[Uh]cb`VYghY\`h`Ui g`g]YVYb`; fi ddYb`j cb
5V[YcfXbYhYbž`X]Y`XUg`N]Y`j YfZc`[Ybž`[Y[Yb`X]Y
: Y\`]bZcfa Uh]cbYb`DU_]ghUbg`Ubni`_Äa dZYb`i bX`đX]Ybg`Bi`"!
Hc`YfUbn!Dc`]h]_ [Y[YbØVYf`HYffcf]ga i g`Yfj cfn`i \YVYb" `đ
6U\ fU]b`hfUZb`g]W\`X]Y`5V[YcfXbYhYb`a`]hj YfgW\]YXYbYb
[YgY`gW\UZh`]W\Yb`; fi ddYb`gck`]Y`cW\ fUb[] [Yb`8Y`Y[]YfhYbž`i a
ØVYf`đX]Ybg`F YU_h]cb`Ui Z`XYb`DU\U`[Ua`!5b[f]ZZ`i bX`XYb`?Ua dZ
[Y[Yb`[fYbnØVYfgW\ fY]hYbXYb`HYffcf`ni`]bZcfa`]YfYb" **H]a Yg`cZ`
đX]U` \YVh`Yfj c fž`XUgg`X]Y`8Y`Y[Uh]cb`Ui W\`a`]h`XYa
ghY`j YfhYhYbXYb`DfYa`]Yfa`]b]ghYf`j cb`6U\ fU]bž`G\U]_ \`? \U`]X`V]b
5VXi`"U\`5`? \U`]ZUž`ØVYf`đX]Ybg`9b[U[Ya`Ybh`]a`?Ua dZ[Y[Yb
HYffcf]ga i g`gdfUW\`"**

≈a`A U]`ghUfhYhY`đX]Yb`X]Y`C dYfUh]cb`G]bXccf`U`g`X]fY`_hY`5b`hk`cfh
Ui Z`XYb`DU\U`[Ua`!HYffcfU]b[f]ZZ`i a`X]Y`HYffcf]bZfUghfi`_hi`f`]b
DU_]ghUb`i bX`]a`j cb`DU_]ghUb`VYgYhnhYb`? UgW\`a`]f`ni
VY`_Äa dZYb" `đX]gW\Y`GhfY]h`fÄZhY`fYU[]YfhYb`YZZY`_h]j`Ui Z
bUW\Zc`[YbXY`5[[fYgg]cbYbž`]bXYa`g]Y`[Yn]Y`hY`5b[f]ZZY`Ui Z
dU_]ghUb]gW\Y`@ ZhVUgYb`Xi fW\ZØ\ fhYb" `8]YgY`a`]hÄf]gW\Yb
5_h]cbYb`k i fXYb`Xi fW\`Y]bY`J YfY]bVUfi b[`nk`]gW\Yb`XYb
A`]hÄfZØ\ fYfb`VY]XYf`@AbXYf`i bhYfVfcW\Ybž`X]Y`Y]bY`9]bghY`i b[
XYf`a`]hÄf]gW\Yb`5_h]j`]hÄhYb`Y]b][`hYb"

? f]h]_`i bX`[Y c d c`]h]gW\ Y`F Y U_h]c b Y b

8]Y`dc`]h]gW\Y`8YVUhY`]bbYf\U`V`đX]Ybg`k`]fX`Xi fW\`_f]h]gW\Y
Gh]a`a`Yb`ØVYf`X]Y`8]d`ca`Uh]Y`XYf`F Y[]Yfi b[`bUW\`XYa
K`UZZYbgh]`ghUbX`Yf[`Äbnh`A`Ub]g\`HYk`Uf]ž`Y]b`DUf`Ua`YbhUf]Yf`XYf
7cb[fYgg!DUfhY]ž`VYnY]W\`bYhY`DU_]ghUb`U`g`XUg`9d]nYbhf`i a`XYg
[`cVU`Yb`HYffcf]ga i g`"8UfØVYf` \]bUi g`Äi » YfhY`F U`j`DfUhd
F i Xmij cb`XYf`6`Đž`XUgg`X]Y`8Y`Y[Uh]cb`U`g`dfÄj`Ybh]j`Y
8]d`ca`Uh]Y`Ubni`gY`Yb`gY]"`DgU_]ghUb` \]b[Y[Yb`VY`Ui`dhYhž`Yg
`Y]ghY`bi`f`X]d`ca`Uh]gW\Y`i bX`a`cfU`]gW\Y`i bhYfghØhni b[`ZØf`X]Y

gYdUfUh]gh]gW\Yb'6Yk Y[i b[Yb]b' ? UgW\ a]f" l G!DfÅg]XYbh'8cbU`X
 Hfi a d` \UhhY`Ui W\`Yf_`Àfhž`XUgg`X]Y`l G5`VY]a`K UZZYbgh]`ghUbX
 j Yfa]hhY`h\`ÀhhYbž`k Ug` ðX]Ybg`V]`UhYfU`Y`Dcg]h]cb`k Y]hYf
 _ca d`n]Yfh" =>B F 8 `V]YhYh'ni gÅh`]W\Y` ðZcfa Uh]cbYb'ni `XYb
 9bhk]W`i b[Yb"

8]Y`Ui ZYbXYb`X]d`ca Uh]gW\Yb'6Ya Ø\i b[Yb`i bX`a]`]hÅf]gW\Yb
 5_h]cbYb`nY][Ybž`XUgg`X]Y`6Yn]Y\i b[Yb`nk]gW\Yb` ðX]Yb`i bX
 DU_]ghUb`k Y]hYf\]b`Ub[YgdUbbh'g]bX"8]Y`]bX]gW\Y`FY[]Yfi b[
 VYa Ø\h'g]W\`i a`]bhYfbUh]cbU`Y`l bhYfghØhni b[ž`k Å`fYbX`DU_]ghUb
 gY]bY`Dcg]h]cb`XYf`l bhYfghØhni b[`ZØf`_UgW\ a]f]gW\Y`GYdUfUh]ghYb
 VYhc`b`h"8]Y`G]hi Uh]cb`V`Y]Vh`U`gc`j`c`Uh]`i bX`YfZcfXYfh'ghÅbX][Y
 6YcVUW\hi b[`i bX`XYb`8]U`c[`nk]gW\Yb`XYb`VYhfcZZYbYb
 BUh]cbYb"

8YhU]`g	
J c f Z U ``	HYffcf]ga i g
I fgUW\Y	A]`]hÅf`_cbZfc`bhUh]cb
C fh	DU\U`[Ua ž` ðX]Yb
J Yf`YhnhY	&*
E i Y`Yb	<ul style="list-style-type: none"> • k k k "U`^UnYYfU"WŁa • h]a YgcZ]bX]U"]bX]Uh]a Yg"WŁa • k k k "]`bfX"cf[

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh