

5dd`Y`fYj c`i h]cb]Yfh? = `BYi Y` : i b_h]cbYb
ZØf`]D\cbY / Ua d /A UWj cf[YghY``h°

5dd`Y`ghY``h`Ui ZXYf`K K 87`&\$&) `bYi Y`? ‡: i b_h]cbYb`j cfž
XUfi bhYf`9W.hnY]h! , VYfgYhni b[Yb`i bX`j YfVYggYfhY`G]f]!
‡hY[fUh]cb"



K cf`Xk]XY`8Yj Y`cdYfg`7cbZYfYbWž`GUb`xgYž`I G5`!`5i ZXYf
\Yi h][Yb`K cf`Xk]XY`8Yj Y`cdYfg`7cbZYfYbW`fK K 87Ě`\Uh`5dd`Y
VYXYi hYbXY`BYi Yfi b[Yb`ja `6YfY]W`XYf`_Øbgh]W`Yb`‡hY``][Ybn
f? ‡`d`f`ÄgYbh]Yfh`8]Y`J YfUbghU`hi b[žX]Y`Ua `-' ħ b]'&\$&)
ghUhhZUbXž`ghUbX`[Ubn`ja `NY]W`Yb`j cb` 5dd`Y`‡hY``][YbW`ž`XYf
\Ui gY][YbYb`? ‡D`UhhZcfa`ž`X]Y`Y]bY`J]Y`nU`\`Ub`bYi Yb` : i b_h]cbYb
VY]b\U`hYh`**cd!cb`]**Y`VYf]W`hYhž`XUgg`X]Y`bYi Yb` : YUhi fYg`i bhYf
UbXYfYa `9fk Y]hYfi b[Yb`ZØf`J]gi U`‡hY``][YbW`i bX`@]j Y!
HfUbg`Uh]cb`i a ZUggYb"

‡a `A]hY`di b_h`XYf`5b_ØbX][i b[Yb`ghY`h`X]Y` : Ä\][_Y]h]j cb`5dd`Y
‡hY``][YbW`ž`HYI hY`i a ni Zcfa`i`]YfYbž`Ni gUa`a YbZUggi b[Yb`ni
YfghY``Yb`i bX`gc[Uf`bYi Y`9a`c`]g`VUg]YfYbX`Ui Z

Bi hnYfVYgWfY]Vi b[Yb'ni '[YbYf]YfYb''Ni 'XYb'ni _ØbZh][Yb
: i b_h]cbYb'nÀ\`Yb`X]Y`Ui hca Uh]gWXY`9f_Ybbi b[`j`cb`ϕ\U`hYb`Ui Z
XYa`6]`XgW]fa`gck]Y`X]Y`9bhk]W_`i b[`Y]bYf`9W.hnY]h
, VYfgYhni b[gZ b_h]cb`ZØf`GdfUWXY`i bX`HYI hY''8]YgY`@j`Y!
HfUbg`UhY!: i b_h]cb`gc``b]W`h`bi`f`]b`HYI hbUW`f]W`hYb`ž`gc`bXYfb
Ui W`]b`: UW`H]a`Y!`i bX`HY`Y`Zc`b`Ubfi`ZYb`Z`b_h]cb]YfYb`ž`c`bY`XUgg
Y]bY`ϕ`hYfbYhj`YfV]bXi b[`YfZc`fXYf`]W`]gh"

? ca dUh]V`Y` ; YfÀhY`i bX`bYi Y`G]f]

8]Y`bYi`Yb`?`≠: YUhi`fYg`k`YfXYb`a`cXYfbghY`<UfXk`UfY`VYb`Øh][`Yb`"
I`bhYf`XYb`_ca`dUh]V`Yb` ; YfÀhYb`g]bX`a`Y`fYfY`A`cXY``Y`XYf
]D\cbY`%*!GYf]Y`i`bX`]D\cbY`%)`ž`X]j`YfgY`]DUXg`gck`]Y`A`UWg`k`]Y`XYf
A`UW6cc`_5]f`i`bX`XYf`]A`UW`**Yk`YY`_`ZØ**[`h`]bni`ž`XUgg`5dd`Y`Ui`W
X]Y`ϕ`hY`[`fUh]cb`j`cb`@j`Y`HfUbg`Uh]cb`]b`A`UWg`UbghfYVhž`k`Ug`X]Y
[`YbYfUh]j`Yb`?`≠: À\`[_Y]hYb`j`cb`5dd`Y`ϕ`hY``][`YbW`Yfk`Y]hYfb
k`]fX"

Ni`gÀh`]W`k`i`fXY`Y]b`Àb[`YfYf`9bhk`]W_`i`b[`gnY]hfUi`a`ZØf`Y]bY
j`YfVYggYfhY`J`Yfg]cb`j`cb`G]f]`Ub[`Y_ØbX][`h``7`fU][`:`YXYf][`]\`ž
5dd`Yg`GcZhk`UfY!`7\`Y`Z`Yf`_`À`fhY`ž`XUgg`X]Y`bYi`Y`G]f]`bØh`]W`Yf`ZØf
Bi`hnYf`gY]b`gc``i`bX`Ni`[`Ub[`ni`dYfg`Øb`]W`Yb`ϕ`Zcfa`Uh]cbYb
\`UVYb`k`]fX``@Ui`hi`YXYf][`]\`VYghY`h`Y`XcW`bcW`6YXUfZ`Ub`a`Y`f
NY]hž`i`a`X]Y`E`i`U`]hÀh`XYf`GcZhk`UfY`ni`cdh]a`]YfYb"

: c fhgW`f]hhY`]b`XYf`?`≠9bhk`]W_`i`b[

8]Y`9bhk`]W_`i`b[`j`cb`?`Øbgh]W`Yf`ϕ`hY``][`Ybn`ghY`h`k`Y`h`k`Y]h]`cf
VYXYi`hYbXYb`J`YfÀbXYfi`b[`Yb``9]b`6Yf]W`h]`cb`**H`A`UhW`a`U`Yf**
k`Y]gh`XUfUi`Z`\]bž`XUgg`I`bhYfbY`a`Yb`ni`bY`a`YbX`XUfUi`Z
UVn]Y`Ybž`?`≠[`YghØhnhY`5bk`YbXi`b[`Yb`ghfUhY`[`]gW`]b`]fY
;`YgW`À`Zga`cXY``Y`ni`]bhY`[`f]YfYb``8]Y`ϕ`hY`[`fUh]cb`j`cb`?`≠k`]fX
b]W`h`a`Y`f`bi`f`U`g`hYW`bc`c`[`]gW`Y`Gd]Y`YfY`[`YgY`Yb`ž`gc`bXYfb
U`g`YggYbh]Y``Yg`K`Yf_nYi`[`ni`f`C`dh]a`]Yfi`b[`j`cb`Dfc`nYggYb"

8]Y`K`]W`h][`_Y]hž`?`Øbgh]W`Yf`ϕ`hY``][`Ybn`YZZY`_hj`i`bX
[`Yk`]bbVf]b[`YbX`Y]bni`gYhYbž`k`]fX`XYi`h]W`.`+`-`i`XYf
I`bhYfbY`a`Yb`j`Yfk`YbXYb`?`≠]b`a`]bXYghYbg`XfY]`5bk`YbXi`b[`Ybž

k cVY]?cghYbgYb_i b[Yb`U`g`Åi Z][ghYg`9f[YVb]g`[YbUbbh
k YfXYb"Ni XYa`k]fX`Yfk UfhYhž`XUgg`l bhYfbY\`a Yb`[Yn]Y`h
7ca`d`]UbW!5bZcfXYfi b[Yb`]b`XYf`Bi hni b[`j`cb`? =
VYfØW_g]W`h][Yb`a ØggYbž`i a`fY[i`U`hcf]gW`Y`GhUbXUfXg`ni
YfZØ`Yb"

8]Y`Yi`h][Yb`DfÅgYbhUh]cbYb`]a`F`U\`a Yb`XYf`K`K`8`7`gY`hYb`Y]b
ghUf`_Yg`NY]W`Yb`XUZØfž`XUgg`5dd`Y`[Yk`]`h`]ghž`gY]bY`Dcg]h]cb`]a`?`≠
GY`hcf`Ui`gni`VUi`Yb`i`bX`Xi`fW`]`bbc]`Uh]j`Y`HYW`bc`c`[]Yb`XYb
Bi`hYb`ZØf`X]Y`Bi`hYf`ni`Yf\`Ø\`Yb" `A`]hY]bYa`_`UfYb`:`c`_i`g`Ui`Z
8UhYbgW`i`hni`bX`6Ybi`hYfZfYi`bX`]W`_Y]h`n]Y`h`5dd`Y`XUfUi`Z`UVž`?`=
b]W`h`bi`f`U`g`:`i`b`_h]cbž`gcbXYfb`U`g`]bhY[fU`Yb`6YghUbXhY]`gY]bYg
²_cgmgY`a`g`ni`YhUV`]YfYb"

8YhU]`g	
J`c`f`ZU``	Gcbgh][Yg
C`f`h	K`c`f`X`k`]X`Y`8`Y`j`Y`c`d`Y`f`g`7`c`b`Z`f`Y`b`W`ž`G`U`b` æ`g`Y`ž`l`G`5
E`i`Y``Y`b	<ul style="list-style-type: none"> • k k k "cd!cb`]bY"XY • k k k "Yk`YY`_"WŁa • bYk`g"]h!`a`UhW`a`U`_`Yf"WŁa

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`b!U["bYh