

6fch_ÀZYf`]a `J cffUh. `Gc `gW ØhnYb `G]Y `≠ fY
@YVYbga]hhY` `YZZY_h]j `

9fZU\ fYb `G]Yž`k]Y `G]Y `6fch_ÀZYf`]b `≠ fYb `J cffÀhYb `gW bY`
Yf_YbbYb`i bX`YZZY_h]j `VY_Àa dZYb`_ÖbbYb`"H]ddg`ni f
DfÀj Ybh]cb`i bX`FY]b][i b["



8Yi hgW `UbX`! `GW`ÀX`]b[Y`k]Y `6fch_ÀZYf`_ÖbbYb`V`]hngW bY`ni
Y]bYa `Yfbgh`UZhYb`DfcV`Ya `]b`XYf`@YVYbga]hhY`j cffUhg`U`hi b[
k YfXYb`"8]YgY`_Y]bYb`≠gY`hYbž`X]Y`cZh`bi f`nk Y`]V]g`XFY]
A]`]a YhYf`[fc» `g]bX`i bX`fÖh]W`!VfUi bY` : UfVYb`Ui Zk Y]gYbž
]bZ]n]YfYb`b]W`h`bi f`6fchž`gcbXYfb`Ui W`Y]bY`J]Y`nU`U`UbXYfYf
BU`fi b[ga]hhY`k]Y`Bi XY`bž; Yk ØfnY`i bX`GW`c`c`UXY`"Fi \f&
VYf]W`hYhž`XUgg`g]Y`g]W`gW`bY`j Yfa Y`fYbž`X]Y`@Ufj Yb`V]g`ni
ZØbZA]`]a YhYf`Ub[`g]bX`i bX`Y]bYb`W`UfU`hYf]gh]gW`Yb`6YZU`
Xi fW`ghYW`bUXY`_cdZ[fc» Y`@ÖW`Yf`]b`VYZU`YbYb`DfcXi`_hYb
Ui ZhY][Yb"

9]b`gW`bY`Yg`< UbXY`b`]ghj cb`[fÖ» hYf`6YXYi hi b[ž`XU`GW`ÀX`]b[Y
cZh`gW`cb`]b`XYf`DfcXi`_h]cb`]b`X]Y`@YVYbga]hhY`[Y`Ub[Yb

_ÖbbYb" N8: 'k Y]gh'XUfUi Z']bž'XUgg'VYZU`YbY'@YVYbga]hhY`
gcZcfhYbhgc f[h'k YfXYb'gc`hYbž'i a`Y]bY'k Y]hYfY'5i gVfY]hi b['ni
j Yf\]bXYfb"5i W`XYf'9]bgUhn'j cb'D\Yfca cb!: U`Yb'_Ubb'\]'ZfY]W
gY]bž'i a`a`Àbb`]W`Y'6fch_ÀZYf'Ubni`cW_Yb'i bX'XYfYb
: cfhdZUbni b['ni`i bhYfV]bXYb"

6Y_Àa dZi b['i bX'DfÀj Ybh]cb

6Y]a`6Y_Àa dZYb'j cb'6fch_ÀZYfb'_ca`a`Yb'j YfgW]YXYbY
A Yh\cXYb'ni a`9]bgUm"9]b`VYk`À\fhYf'Hf]W_]gh'X]Y'6Y\UbX'i b[
a`]h'YI hfYa`Yb`HYa`dYfUhi fYb" `@YVYbga]hhY`gc`hYb`ZØf'Y]b`V]g'XfY]
HU[Y`]b`X]Y`H]YZ_Ø\`hfi` \Y`VY]`!%,` ;` fUX`7Y`g]i`g`cXYf`ZØf
a`]bXYghYbg`Y]bY`Ghi`bXY`]b`XYb`6UW_cZYb`VY]*`\$` ;` fUX`7Y`g]i`g
[Y`Y[h'k YfXYb"BUW`XYf'6Y\UbX'i b['Ya`dZ]Y\`h'g]W`Y]bY
[fØbX`]W`Y`F`Y]b][i b['XYg`J`c`ff`U`hg`g`W`f`U`b`_`Y`g`a`]h`Y]b`Ya
GhUi`VgUi` [Yf`gck`]Y`Y]b`Yf`9gg][!K`UggYf!A`]gW`i`b['a`'J`Yf\`À`hb]g
%.%ž'i a`9]Yf'cXYf'@Ufj`Yb'ni`YbhZYfbYbž'k`]Y`j`cb`Fi` \`f`&(
VYgW`f]YVYb"

Ni`g`À`hn`]W`'ni`f`X]fY`_`hYb`6Y_Àa`dZi`b['g]bX`j`cfVYi` [YbXY
A`U`b`U`a`Yb`k`]W`h][" `@YVYbga]hhY`gc`hYb`]b`i`Z`h]W`hYb
6Y\`À`hYfb`Ui`g` ;` `Ugž`A`Y`hU`c`XYf`ZYghYa` ?`i`b`gh`hc`Z`Z`Ui`Z`VYk`U`h`f`h
k`YfXYbž'i a`XUg'9]bXf]b[Yb'j`cb`GW`À`X`]b[Yb'ni`j`Yf\]bXYfb"9g
k`]fX`Ya`dZc`\`Ybž'X]Y`J`c`ff`À`hY`fY[Y`a`À»]['ni`'_`cb`hfc``]YfYb'i`bX`Ui`Z
5bnY]W`Yb`Y]b`Yg`6YZU`g`ni`'UW`hYb"8Yf`J`YfVfUi`W`Yf`gc`hY
YVYbZU`g`XUfUi`Z`UW`hYbž`UbZ`À``][Y`@YVYbga]hhY`gW`bY`ni
j`YfVfUi`W`Yb`i`bX`g]Y`_Ø\`i`bX`hfc`W`Yb`ni`U`[Yfbž`XUa`]h'g]W`X]Y
gW`À`X`]W`Yb`b`gY`_`hYb`b]W`h`k`c`\`ZØ\`Ybž'k`]Y`j`cb` ;` fØB`Uhi`f
Ub[Ya`Yf`_`h"

B Uhi fU`gW`i`hn`i`bX`U`hYfbUh]j`Y`K`Y`[`Y`

Ni`f`i`bhYfghØ`hni`b['XYf'6Y_Àa`dZi`b['V]YhYb`g]W`'Ui`W`'nU`\`fY]W`Y
bUhØf`]W`Y`5V`k`Y`\`fa`]hhY`Ub" `@Uj`YbXY`ž`@cfVYYfV`À`hYfž`B`Y`_`Yb
i`bX`H`l`ma`]Ub`_`ÖbbYb`XYb`6YZU`Ui`Z`bUhØf`]W`Y`K`Y]gY`fYXi`n]YfYb"
5i`W`9gg]['i`bX`N]hfc`b`Y`bg`U`Z`h`\`UVYb`g]W`'U`g`Y`ZY`_`h]j`Y`fk`]Y`g`Ybž`X`U
X]Y`gY`U`g`6Uff]YfY`[Y[Yb`b`gY`_`hYb`k`]f`_`Yb"8]Y`f]W`h][Y`@U[Yfi`b[
j`cb`@YVYbga]hhY`b`gck`]Y`Y]b`YfY[Y`a`À»][Y`F`Y]b][i b['g]bX

YbhgWXY]XYbXž i a 'GWÅX`b[Y'k]Y'6fch_ÄZYfž'k]Y'Ui W'UbXYfY
i bYfk ØbgW hY'; ÀghYž'ZYfbni \U`hYbž'VYhcbh'; fØB Uhi f"

⇒ : U`Y`Y]bYg` \UfhbÅW_] [Yb'6YZU``g`k]fX`Ya dZc\`Ybž
dfcZYgg]cbY``Y'GWÅX`b[gVY_Åa dZYf'ni '_cbgi `h]YfYb""8]YgY
_ÖbbYb'dfÅn]gY'ZYghghY``Ybž'k Y`WY'A U» bU\ a Yb`YfZcfXYf`]W`g]bXž
i a `X]Y`D`U[Y`bUW\U`h][`ni `VYgY]h][Yb"; YXi `X`]gh`]b`XYf`FY[Y`
YfZcfXYf`]W`ž i a `Y]bYb'6YZU``j c``ghÅbX][`ni `Y`a]b]YfYbž'gcXUgg
_cbh]bi]Yf`]WY`5i Za Yf_gUa _Y]hi bX'?cbhfc``Y`i bYf`Ägg`]W`g]bX"

8YhU]`g	
C fh	8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "fi \f&("XY• k k k "nXZ"XY• [fi YbUhi f"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh