

< Ua ghYf_Ài ZY`j cf`DZ]b[ghYb3`Gc
a Y]ghYfb`X]Y`Gi dYfa Àf_hY`XYb`5bghi fa °

5a`DZ]b[ghk cWYbYbXY`UbghY\YbXY` : Y]YfhU[Y`VYY]bZi ggYb
XUg`9]b_Ui Zgj Yf\U`hYb" `@Ub[Y`GW`Ub[Yb`i bX`YYfY`FY[U`Y
Yfk UfhYh"



8Yi hgW`UbX`!`<Yi hYž`Ua` "'đ b]`&\$&) ž`_ØbX][h'g]W`Y]b
[YgW`ÀZh][Yg`K cWYbYbXY`ZØf`X]Y`Gi dYfa Àf_hY`Ub" `A]h`XYa
VYj cfghY\YbXYb`DZ]b[ghZY]YfhU[`Ua` - "'đ b]`V`Y]VYb`?Ui Z`Ài gYf
k]Y`9XY`_U`i bX`FYk Y`[YgW`cggYb" `8]Yg`U`h`ni`Y]bYf`c\Yb
?i bXYbbUW`ZfU[Y`]b`XYb`HU[Yb`XUj cf`[YZØ`fhž`]bgVYgcbXYfY`Ua
: fY]hU[`i bX`GUa ghU["'5a`GcbbhU[ž`XYa` , "'đ b]`ž`g]bX`X]Y
; YgW`ÀZhY`VYbZU`g`[YgW`cggYb" `GW`cb`Y`mh`nY][Yb`j]Y`Y
JYfVfUi WYf`6Ygcf[b]g`ØVYf`a` Ò[`]WY`YYfY`FY[U`Y`i bX`Ub[Y
K UfhYgW`Ub[Yb`Ub`XYb`?UggYb"

9]bY`U``[Ya`Y]bY`i bg]WYf\Y]h`\YffgW`h`ØVYf`X]Y`B`chk`YbX][`_]h
XYf`<Ua`ghYf_Ài`ZY`j`cf` : Y]YfhU[Yb`k]Y`DZ]b[ghYb" `=a`JYf[`Y]W`ni
[fØ`YfYb` : YghYb`k]Y`C`ghYfb`k]fX`YXcW`XYi`h`]W`ž`XUgg`DZ]b[ghYb

k Yb][Yf'J cfVYfY]hi b[Yb'YfZcfXYfh"5i Z[fi bX'X]YgYf'i bhYfgWk JYXY
Ài »Yfb'Y]b][Y'?i bXYb'i bj YfghÀbXb]g'ØVYf'X]Y
9]b_Ui Zg[Yk c\ b\Y]hYb'j cf'XYb': Y]YfhU[Ybž'k À\ fYbX'UbXYfY'g]Wk
[Y'UggYb'nY][Yb"8]YgY'J Yf\U'hYbga i ghYf'gd]Y[Y'b'Y]bY'VfY]hY
DU'YhhY'Ub'A Y]bi b[Yb']bbYf\U'V'XYf'?i bXgWk UZh'k]XYf"

9]bnY` \ UbXY` i bX': Y]YfhU[Y

Ni gÀhn`]Wk`ni`XYb`i ba]hhY`VUFYb`?Ui ZYZZ`_hYb`VYY]bZi ggYb
: Y]YfhU[Y'Ui Wk`X]Y'Ghfi`_hi`f'XYg'9]bnY` \ UbXY`g"8]g_i fgY`ØVYf
[YgYhn`]WkY': Y]YfhU[Y'cZZbVUFYbž'XUgg'XYfYb'9]b\U'hi`b[`ZØf'X]Y
A]hUFVY]hYbXYb'Y]bY'k]Wk]h[Y'6YXYi hi`b[`U"8]Y' [YgYhn`]WkYb
J cf[UVYbž']bgVYgcbXYfY'XUg'5fVY]hgnY]h[YgYhn'fBfVN; Łž
j YfV]YhYb'X]Y'6YgWk`ÀZh][i b['j`cb'A]hUFVY]hYbXYb'Ub': Y]YfhU[Yb"
5fVY]h[YVYf'g]bX'j YfdZ]Wk hYhž'Y]bY'9bh[Y'hžcfnU\`i b[`ni`Y]ghYbž
k Ug'ZØf'HY]'nY]h_fÀZhYž'Y'bUWk`]\fYa`5fVY]hgnY]ha`cXY`ž'b]Wk`h
]a`a`Yf'[]h"8]YgY'5fh]_Y`nY][Ybž'XUgg': Y]YfhU[Y'U'g'UFVY]hgZfY]Y
HU[Y'XYb'6YgWk`ÀZh][hYb'gck`c\`9f\c`i b[`U'g'Ui`Wk`X]Y
A Ò[`]Wk`_Y]h'ni`f'VYggYfYb`K`cf`!@ZY!6U`UbWk`V]YhYb"

⇒ XYf'NY]h'bUWk`DZ]b[ghYb']gh'Y]b'k`Y]hYfYf': Y]YfhU[` [Yd`Ubh
: fcb`Y]Wk`bUa`Ua`-%- " `ž`b]"<]Yf'k`]fX`Y]b`YbhgdUbbhYfYg
9]b_Ui ZgYf'YVb]g']b'XYb'; YgWk`ÀZhYb'Yfk`UfhYhž'XU'XYf'GhYggZU`_hcf
XYf': Y]YfhU[Y'UVb]a`a`h"8]Y'ghfUhy[]gWk`Y'D`Ubi`b['j`cb
9]bnY` \ ÀbX`Yfb`k`]fX`YXcWk`Ui`Wk`k`Y]hYf\]b`YfZcfXYf`]Wk`gY]bž'i`a
X]Y'?i`bXYbZfYei`Ybn`Ub': Y]YfhU[Yb'cdh]a`U`ni`a`UbU[Yb'i`bX
[YgYhn`]Wk`Y`F]Wk`h]b]Yb'Y]bni` \U'hYb"

K]Y'8YfK`YghYb`VYf]Wk`hYhž'k`]fX`Y]b`5bgh]Y[`XYf'?i`bXYbZfYei`Ybn
Ui`Wk`Ua`8]YbghU[ž'XYa`'%"`ž`b]ž'bUWk`XYa`DZ]b[ghZYgh
dfc[bcgh]n]Yfhž'k`Ug`X]Y`B`chk`YbX][`_Y]h'VYhcbhž'XUgg'9]bnY` \ ÀbX`Yf
]\fY'5b[YVchY`i`bX`@U[YfVYghÀbXY`YbhgdYfWk`YbX`d`UbYb" `⇒
i`fVUbYb`F`Y[]cbYb`g]bX`X]Y'5i`gk`]f_i`b[Yb'XYf': Y]YfhU[Y'Ui`Z`X]Y
9]b_Ui Zg[Yk`c\`b\Y]hYb`VYgcbXYfg'gdØfVUfž'k`Ygk`Y[Yb'j`]Y`Y
GhÀXhY`i`bX'; Ya`Y]bXYb`GhfUhy[]Yb`Yb`k`]W`_Y`bž'i`a`XYf`B`UWk`ZfU[Y
k`À\`fYbX`X]YgYf'NY]hYb'[YfYWk`h'ni`k`YfXYb"K`Y]hYfY
⇒ Zcfa`Uh]cbYb`ni`XYb'9]b_Ui Zga`Ò[`]Wk`_Y]hYb`hfc`hn`XYg': Y]YfhU[Yg
V]YhYb': cW`g"

8]Y'8]g_i gg]cb'fi bX'i a 'XYb'9]bnY'\UbXY''i bX': Y]YfhU[Y'VYhcbh
X]Y'6YXYi hi b['Y]bYf'gcf[ZÀ'h][Yb'D`Ubi b["'@Ui hi **BYgi g** 'YfÒZbYb
: Y]YfhU[Yž'Ybhgd'fYWYbX'XYf'[YgYhn`]WYb'J cf[UVYbž'b]W'h'bi f
< YfUi gZcfXYfi b[Yb']b'XYf'DYfgcbU'd`Ubi b[ž'gcbXYfb'Ui W
7\UbWb'ni f'GhY][Yfi b['XYf'A]hUfVY]hYfni Zf]YXYb\Y]h''9]b
ei U]hUhj] '\c\Yg'5fVY]hgi a ZY`X'i bX'X]Y'f]W'h][Y
5fVY]hgnY]h[YghU`hi b['_ÒbbYb'ni 'Y]bYf'\Ò\YfYb'DfcXi _hj]]hÀhi bX
9b[U[Ya Ybh'XYf'A]hUfVY]hYf'ZØ\fybž'k Ug''Ynh`]W'Ui W'XYa
; YgWÀZhgYfZc`['ni [i hY_ca a h"

8YhU]`g	
C fh	8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "XYfk YghYb"XY • k k k "ZcW g"XY • k k k "bYgi g"Yi

6Ygi WYb'G]Y'i bg'Ui Z.'b!U["bYh