

K Yg'5bXYfgcb'ni 'Hfi a dg':]`a nÒ`Yb.'
8 Ug']gh'UVgi fX'i bX'i bk]W h][°

K Yg'5bXYfgcb'gdf]W h'Ui ZXYa '7UbbYg!: Ygh]j U`ØVYf
Hfi a dg'Nc`d`ÀbY'i bX'dfÀgYbh]Yfh'gY]bYb'bYi Yb':]`a ' 8Yf
d\Òb]n]gW Y`A Y]ghY fghfY]W "



6UVY`gVYf[ž'Dc hgXUa ž'8Yi hgW`UbX`!K Yg'5bXYfgcbžXYf
fYbca a]YfhY') *!`À`f][Y:]`a fY[]ggYi fž`Uh'k `À`fYbX`XYf'+, "
:]`a ZYghgd]Y`Y]b'7UbbYgž`X]Y`j ca`%' "V]g`&("A U]`ghUhhZUbXYbž
gY]bYb'bYi Yb':]`a ' 8Yf'd\Òb]n]gW Y`A Y]ghY fghfY]W `dfÀgYbh]Yfh'
5bXYfgcb'nY][hg]W`ja`5b[Yg]W h'XYf'bYi`Ub[Y_ØbX][hYb`I G!
NÒ`Y`Ui Z]a`5i g`UbX'dfcXi n]YfhY':]`a Y`i bVYY]bXfi W`h`9f`Ài »Yfh
X]Y`<cZbi b[žXUgg'DfÀg]XYbh'8cbU`X`Hfi a d`X]Y`NÒ`Yb`VU`X
j Yf[]ggh'i bX`g]W`Ui ZUbXYfY`H`Ya Yb`_cbnYbhf]Yfh` `W`[`Ui VYž
Hfi a d`]ghY]b':]`a ZUb`i bX`a `ÒW`hY`b]W`h`bi`f':]`a Y`gY`Ybž`X]Y`]b
XYb`I G5`[YXfY`h`k`i`fXYb`ž`gU[hY`5bXYfgcb`k`À`fYbX`Y]bYf
DfYggY`_cbZYfYbn"

8]Y`5b_ØbX][i b[`Hfi a dgž`c`Y`NÒ`Y`Ui ZUi g`ÀbX]gW Y':]`a Y`ni

Yf\YVYbž\Uh'X]Y':]a]bXi ghf]Y]b'5i ZFY[i b['j YfgYhnh"5bXYfgcb
bUbbh'X]Y'→XY'Y]bYg'%'\$!DfcnYbh!Nc`g'UVgi fX'i bX'nk Y]ZY'hY'Ub
XYf'DfU_h]_UV]'hÅh'gc`W`Y]bYg'J c f\UVYbg" ? Ubb'a Ub'XYb':]a
VY]a 'Nc`Ui Z\U'hYb3'9f'k]fX'XcW`b]W`h'gc'j YfgW`JW_h ž'gc
5bXYfgcb"GhUhh'DUb]_ni 'gW`ØfYbž'f]Yh'Yf'XUni ž'XUg'@YVYb'ni
'VYb'i bX':]a Y'ni 'a UW`Ybž'c\`bY'g]W`j cb'dc`]h]gW`Yb
9bhgW`Y]Xi b[Yb'VYY]bZi ggYb'ni `UggYb"9f'hY]'hY'gY]bY'6YXYb_Yb
ØVYf'X]Y'5i gk]f_i b[Yb'X]YgYf'NØ`Yž']bXYa 'Yf'Uba Yf_hYž'XUgg
:]a Y'Ui Z'UbXYfY'K Y]gY'fY]gYb'U'g'K UfYbž'k Ug'X]Y'Nc`ZFU[Y
_ca d`n]YfhYf'a UW`Y"

? fYUh]j]hÅh'i bX'6YgYhni b['j cb' 8Yf
d\Øb]n]gW`Y'A Y]ghYfghfY]W`

5bXYfgcbg'bYi Yf':]a 'nY]W`bYh'g]W`Xi fW`Y]b'Y]bXfi W_gj c`Yg
9bgYa V'Y'Ui gž'XUg'i bhYf'UbXYfYa '6Yb]W`c'XY`Hcfcž'A]W`UY`
7YfU'i bX'X]Y'HcW`hYf'j cb'?UhY'K]bg'Yhž'A]U'H\fyUd`Yhcbž
i a ZUggh"8Yf':]a ž'XYf'ni a 'HY]']b'XYb':]a ghi X]cg'6UVY`gVYf[']b
DchgXUa '[YXfY\`h'k i fXYž'gW`]XYfh'X]Y`_ca d`YI Y'6Yn]Y\i b[
nk]gW`Yb'XY`Hcfcž'XYf'Y]bYb'k c\`UVYbXYb': YgW`ÅZhg a U[bUhYb
gd]Y'hž'i bX'H\fyUd`Yhcbž'X]Y'gY]bY'Ybhž'Ya XYhY'HcW`hYf
j Yf_ØfdYfh"8]Y': YgW`]W`hY'Ybhk]W`Y'h'g]W`i a 'X]Y
<YfUi gZc'fXYfi b[Ybž'XYbYb'XYf'7\UfU_hYf'XY`Hcfcg
[Y[YbØVYfghY\hž'Y]bgW`Y]Y» `]W`'a Y\fZUW`Yf'A cfXj Yfgi W`Y"

5bXYfgcb'i bX'gY]b'7c!5i hcf'Fca Ub'7cddc`U\UhYb'i fgdfØb[`]W`
X]Y'5Vg]W`hž'Y]bY'XØghYfY': YgW`]W`hY'ØVYf'X]Y'5i gk]f_i b[Yb
Y]bYg': YgW`ÅZhg a U[bUhYb'Ui Z'X]Y': YgY`gW`UZh'ni 'gW`fY]VYbž
j YfÅbXYfhYb'YXcW`k Å\fybX'XYg'GW`fY]VdfcnYggYg'X]Y'F]W`hi b["
8]Y'VYj c'fghY\YbXY'J YfØZZYbh]W`i b['XYg':]a g'Ua ' &- "'A U]ž
[YZc`[hij cb'Y]bYa ''ja]h]YfhYb'?]bcghUfh'Ua '' \$"'A U]'i bX'Y]bYf
VfY]hYfYb'J YfØZZYbh]W`i b['Ua ' *"'ž b]ž'Ågghj]Y'Y'[YgdUbbh'Ui Z
X]Y'F YU_h]cbYb'XYf'Ni gW`Ui Yf'k UfhYb"

:]a]bXi ghf]Y]a 'l a Vfi W`

8]Y':]a ZYghgd]Y'Y]b'7UbbYg'ghUbXYb'b]W`h'bi f'ja 'NY]W`Yb'j cb

5bXYfgcbg'Z]a]gWYf?fYUhj]hÅhž'gcbXYfb'Ui W'ja
GdUbbi b[gZY'X'j cb'Hfi a dg'[Yd`UbhYf'Nc``dc`]h]_''8]YgY
5b_ØbX][i b['gcf[h'ZØf'J Yfi bg]WYfi b['i bhYf':]`a Ya UWYfb'i bX
?]bcVYhfY]VYfbž'XU'j]Y`Y`XYf`Yfk UfhYhYb`Ua Yf]_Ub]gWYb':]`a Y
]a `5i g`UbX`\Yf[YghY``hY `DfcXi _h]cbYb'g]bX" `æ`X]YgYa
Ni gUa a Yb\Ub['ghY``hY `æb`Jc][\hž'Hfi a d g'GcbXYfVchgWUZhYf
ZØf`X]Y`i bhYf\U`hi b[g]bXi ghf]Yž'J cfgW`À[Y`ni f`i bhYfghØhni b[
Ua Yf]_Ub]gWYf`DfcXi _h]cbYb'j cfž'XUfi bhYf`GhYi YfUbFY]nY`i bX
; Y`XghfUZyb`ZØf':]`a Y`ja `5i g`UbX"8]YgY`9bhk]W`i b[Yb`k YfZYb
: fU[Yb`ØVYf`X]Y`Ni _i bZiXYf']bhYfbUh]cbU`Yb`Ni gUa a YbUfVY]h]b
XYf':]`a]bXi ghf]Y`Ui Z"

BYVYb`5bXYfgcbg' 8Yf`d\Øb]n]gWY`A Y]ghYfghfY]W` k i fXYb`]b
7UbbYg'j]Y`Y`UbXYfY`K Yf_Y`d`fÅgYbh]Yfhž'XUfi bhYf` A]gg]cb.
æ dcgg]V`Y` `8]Y`5VfYW`bi b[`j cb`Hca `7fi]gYž` Bci j Y``Y
JU[i Y `j cb`F]W`UfX`@]b`_UhYf`i bX` 9XX]b[hcb `j cb`5f]'5ghYf"
GWUf`Yh`æ\Ubggcb`ZY]YfhY`a]h']\fYa `FY[]YXYVØh` 9`YUbcf`h`Y
; fYUh `DfYa]YfY" `5b[Yg]W`hg`X]YgYf`_fYUh]j Yb`J]Y`ZU`h`V`Y]Vh
UVni k UfhYbž`k]Y`g]W`X]Y`dc`]h]gWY`@]bXgWUZh`Ui Z`X]Y
_Øbgh`Yf]gWY`Y': fY]\Y]h]a `:]`a `Ui gk]f`Yb`k]fX"

: Øf`K Yg'5bXYfgcb`V`Y]Vh`X]Y`6chgWUZh`_Uf. ':]`a _i bgh`gc``hY`g]W`
b]W`h]j cb`dc`]h]gWYb`9bhgWY]Xi b[Yb`j Yfi bg]WYfb``UggYbž
gcbXYfb`k Y]hYf\]b`Ui Z`_fYUh]j Y`@Øgi b[Yb`i bX`9fnÅ`\i b[Yb
gYhnYb" `@Ynh`]W`]gh`Yg`X]Y`@Y]XYbgWUZh`ZØf`XUg
; YgW`]W`hYbYfnÅ`\Ybž`X]Y`ja `NYbhfi a `XYf':]`a]bXi ghf]Y`ghY\h
i bX`Ui W`]b`i bg]WYfYb`NY]hYb`VYghY\Yb`V`Y]Vh"

K Yg'5bXYfgcb`_f]h]g]Yfh`Hfi a dg`NØ`Y`i bX`Yf`_`Åfhž`XUgg`Yf`g]Y`ZØf
UVgi fX`\`Å`h` `8Yf`d\Øb]n]gWY`A Y]ghYfghfY]W` k]fX`VU`X`_]bcfY]ž
i bX`X]Y`i bhYfghØhni b[gk Y``Y`ZØf`_fYUh]j Y': fY]\Y]h`_ØbbhY`b]W`h
k]W`h][Yf`gY]b"

: Øf`k Y]hYfY` æZcfa Uh]cbYb`VYgi W`Yb`G]Y`V]hhY`X]Y`5fh]_Y`'j cb`
Vbb"XYžj Uf]Yhm"Wca`i bX`Xk "Wca`"

8YhU]`g	
J c fZU``	Gcbgh][Yg
I fgUWXY	Nc``dc`]h)_
C fh	6UVY`gVYf[ž'DchgXUa ž'8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • Vbb"XY • j Uf]Yhm"WŁa • k k k "Xk "WŁa

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh