

6Yf`]b`Ui Z`XYa`K Y[`ni a J Yf[YgY`gWUZh b[gfYW h. `? c U`h]c b Y]b][h'g]W` °

8]Y`gWk Ufn!fchY`?cU`h]c b`]b`6Yf`]b`Y]b][h'g]W`Ui ZY]b
J Yf[YgY`gWUZh b[gfU\ a Yb[YgYmž i a`ghUUh`WY`9]b[f]ZZY
VY]: Y\`Ybhk]W`i b[Yb`ni`Yfa`Ö[`]WYb"



6Yf`]bž`8Yi hgW`UbX`!`†`6Yf`]b`h' h'g]W`Yhk Ug`]b`XYf`dc`h]gWYb
@UbXgWUZhž i bX`XUg`gdf]W`h j cf`U`Ya`X]Y`A`]YhYf.`]bbYb`Ub`" < Yi hY
\ UVYb`X]Y` : fU`h]c b ggd]hnYb`XYf`gWk Ufn!fchYb`?cU`h]c bž
VYghY\`YbX`Ui g`78I`i bX`GD8ž`9W`di b`hY`ZØf`Y]b`Ub[`Yf\`cZ`hYg
J Yf[YgY`gWUZh b[gfU\ a Yb[YgYm j YfY]bVUfh`8]YgYg; YgYm`gc`
XYb`fYW h]WYb`FU\ a Yb`ZØf`a`Ö[`]WY`J Yf[YgY`gWUZh b[Yb
ZYgh`Y[Yb`"78I`! : fU`h]c b gWYZ`8]f`_`GhY`h`bYf`i bX`GD8!
: fU`h]c b gWYZ`FUYX`GU`Y\` \ UVYb`X]YgY`9]b][i b[`Ua`GcbbhU[
VY`Ubbh[Y[YVYb`i bX`XUa`]h`Y]bYb`GW`f]h`i]b`F]W`hi b[`a`Y\`f
?cbhfc`Y`ØVYf`[fc»Y`a`a`cV`]Yb`_cbnYfbY`g][bU`]g]Yfh`"8cW`k Ug
VYXYi hYh`XUg`[YbUi 3

8 Ug`N]Y`XYg`bYi Yb` ; YgYhnYg`]Y[h`_Uf`Ui ZXYf`<UbX. `9g`gc``XYa
GhUUh`Yfa Ò[`]WYbžVY]: Y\`Yb`hk]W`_i b[Yb`]b`6YfY]WYb`k]Y
K c`bYb`i bX`9bYf[]Y`Y]bni [fY]ZYbž`c`bY`X]fY`_h`ni f`9bhY][bi b[
[fY]ZYb`ni `a ØggYb`"GhUhhXYggYb`gYhnh`XUg` ; YgYhn`Ui ZY]bY
fY[i`]YfYbXY`K]f`_i b["K]Y`GhYh`bYf`VYhc`bYž`gc``Yb`X]Y
A U» bU`a Yb`[Yn]Y`hi bX`j Yf`A`h`b]ga` A»][`gY]b`"9]b` ; YgYhnYb`hk i fZ
gc``V]g`ni a` `]fYgYbXY`]bg`5V[Yc`fX`bYhYb`U`i g`Y]b[YV`fUW`h
k YfXYb`i bX`_Ø`b`hY`ZfØ`YghYbg`nk Y]`]fY`bUW`gY]bYf
J Yf`_Ø`bXi b[`]b`? fUZ`h`fYhYbž`i a` `a Ò[`]WY`fYW`h]WY`6YXYb`_Yb
Ui gni f`Ai a Ybž`gc`HU[Yggd]Y[Y`"

J Yf[YgY`gW`UZh`i b[`i bX`J c`_gYb`hgW`Y]X

8 Yf`<]b`hYf[fi bX`ZØ`f`X]YgY`8YVUhhY`]gh`Y]b`J c`_gYb`hgW`Y]X`Ui g
XYa` `]f`&`\$`%`&`%`ž`VY]`XYa` `g]W`) , i` `XYf`6Yf`]bYf`ZØ`f`X]Y
J Yf[YgY`gW`UZh`i b[`[fc» Yf`K c`b`i b[gi b`hYfbY`a Yb
Ui g[Ygd`fc`WYb` `UVYb`"8]Y` `]h]U]h] Y` 8Yi hgW`Y`K c`b`Yb`/`7c`"
Yb`hY][bYb` ž`X]Y`X]YgYb`GW`f]h`Zc`fXYf`hYž`]gh`Y`Xc`W`a`]h`XYf
`Yh][Yb`9b`hk]W`_i b[`i bni Zf]YXYb`"G]Y`_f]h]g]YfYb`XUg`[Yd`U`bhY
F`U`a Yb[YgYhn`U`g`i bni fY]WYbX`i bX`U`g`5V`Yb`_i b[`j ca
i fgdfØb[`]WYb`N]Y`ž`k]Y`F 66&(`VYf]W`hYh`F Y[]YfYbXYf
6Øf[Yfa Y]ghYf`?U]`K Y[bYf`f78I`E`U`h`ni XYa` `Y]bY
J Yf[YgY`gW`UZh`i b[`[fc» Yf`K c`b`i b[g`cbnYfbY`_UhY[cf]gW
Ui g[YgW`c`ggYb`"

8]Y` `]h]U]h] Y`d`U`bh`Y]bYb`k Y]hYfYb` ; YgYhnYgj`c`f`ghc» ž`i a` `]fY
: c`fXYfi b[Yb`Xi fW`ni gYhnYb`"9]b` ; i hUW`hYb`ØVYf`X]Y
J YfZUggi b[ga` A»][`_Y]h`XYg` ; YgYhnYg`k i fXY`Ub[Y`_Ø`bX][hž`ghY`h
`Y`Xc`W`b`c`W`U`i g`":]b`UbngYb`Uhc`f`GhY`Z`Ub`9] Yfg`_Ø`bX][hY`Ub`ž`XUgg
X]YgYg` ; i hUW`hYb`V`U`X`]b`5i ZhfU[`[Y[YVYb`k YfXYb`_Ø`b`hY`"<]Yf
]gh`gY]bY`J Yfk U`hi b[`Ui ZF`Ø`W`a` Y`Xi b[Yb`Ui g`UbXYfYb
GYbUhgj Yfk U`hi b[Yb`Ub[Yk]YgYbž`i a` `nØ[][`j cfUbni`_ca` a Yb`"

9]bV`]W`_]b`X]Y`8YhU]`g

8 Ug`[Yd`U`bhY`J Yf[YgY`gW`UZh`i b[gfU`a Yb[YgYhn`k]fX`gck c`X]Y
K c`b`i b[gVYgh`A`bXY`U`g`Ui W` `UbXYfY`8 UgY]bgj`c`fgcf[YVYfY]W`Y
k]Y`K UggYfž`9bYf[]Y`i bX` ; Ygi bX`Y]hgj Yfgcf[i b[`VYhfYZZYb`"C V

XUg; YgYhn'hUhgÅW`jW`U`Y`bchk YbX][Yb`F Y[Y`i b[Yb`i a ZUgghž
V`YjVh`UVni k UfhYb`"9]bY`9I dYfhYb_ca a]gg]cb`\Uh`VYfY]hg
ZYgh[YghY`hž`XUgg`J Yf[YgY`gW`UZh`i b[Yb`i bhYf`VYgh]a a hYb
I a ghÅbXYb`fYW`h]W`a Ö[`]W`g]bX`"K]W`h][`k]fX`Ui W`X]Y
: YghY[i b[`j cb`Ub[Ya YggYbYb`9bhgW`ÅX][i b[Yb`gY]bž`X]Y`YXYg
I bhYfbY`a Yb`VYUW`hYb`a i ggž`XUg`a Ö[`]W`Yfk`Y]gY
j Yf[YgY`gW`UZh`h`k]fX`"I b`_Uf`V`Y]Vhž`k]Y`X]Yg`a]h`XYa
J Yf`_Y`fgk Yfh`XYf`a a cV`]]Yb`]b`9]b`_Ub[`[YVfUW`h`k YfXYb`_Ubbž
k Ug`Xi fW`i bhYfgW`]YX`]W`Y`A`Y]bi b[Yb`]b`XYf`: UW`k`Y`h
_ca d`n]Yfh`k]fXž`k]Y`< Ui ZY`Yf`Åi hYfh"

C V`g]W`X]Y`gW`k Ufn!fchY`?cU`h]cb`Y`hnh]W`Xi fW`gYhnYb`_Ubb
i bX`X]Y`5b`]Y[Yb`XYf`A]YhYf.]bbYb`Yfbgh`UZh`VYfØW`g]W`h][hž`k]fX
g]W`nY][Yb`"8Yf`J Yf`Ui ZXyf`8YVUhhYb`i bX`X]Y`UbghY`YbXYb
GW`f]hhY`k YfXYb`ZØf`j]Y`Y`6Yf`]bYf.]bbYb`a]h`GdUbbi b[`j YfZc`[hž
XYbb`gW`]Y» `]W`[Y`h`Yg`i a `]\fY`K c`bi b[Yb`i bX
@YVYbgVYX]b[i b[Yb`"

8 YhU]`g	
C fh	6Yf`]bž`8Yi hgW`U`bX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "hU[Yggd]Y[Y`"XY • k k k "fVV&("XY • k k k "\ Ui ZY"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh