

6Yf`]b`ZØ\ fh'gWk UfZYg`A YggYfj YfVch`]a
BU\j Yf_Y\ f`Y]b` `G]Wk Yf\Y]h`[Y\h`j cf`

⇒ a`ÖZZYbh`]Wk Yb`BU\j Yf_Y\ f`6Yf`]bg`hf]hh`UV`& b] &\$&) `Y]b
[YbYfY`Yg`J YfVch`ZØf`A YggYf`i bX`K UZZYb`]b`?fUZh`i a`X]Y
G]Wk Yf\Y]h`ni `Yf\Ö\Yb`"



6Yf`]b`ž`8Yi hgWk`UbX`!`&`6Yf`]b`k`]fX`bcWk`]b`X]YgYa`A`cbUh`Y]b
i`a`ZUggYbXYg`J`YfVch`ZØf`A`YggYf`i`bX`UbXYfY`K`UZZYb`]a`[`YgUa`hYb
ÖZZYbh`]Wk`Yb`BU\j`Yf_Y\ f`Y]b`[`YZØ\ fh`'8]Yg`[`UV`&b`YbgYbUhc`f]b`f]g
GdfUb`[`Yf`fGD8Ł`]b`XYf`fVV&(`5VYbXgWk`Ui`VY`Ubbh`'8`Ug`J`YfVch
i`a`ZUggh`i`!`i`bX`G!6U\`bYbž`FY`[`]cbU`nØ`[`Yž`GhfU`»`YbVU\`bYbž`6i`ggYž
:`À\fyb`gck`]Y`6U\`bghY`[`Y`i`bX`6U\`b\ÖZY`"GdfUb`[`Yf`VYhc`bhž`XUgg
X]YgYg`J`YfVch`b]Wk`h`bi`f`X]Y`G]Wk`Yf\Y]h`i`bX`XUg`G]Wk`Yf\Y]hg`[`YZØ\`
XYf`:`U\`f`[`ÀghY`Yf\Ö\Yb`gc`ž`gcbXYfb`Ui`Wk`U`g`G]`[`bU`U`b`X]Y
GhUXh`[`YgY`gWk`UZh`X]Yb`hž`XUgg`XYf`F`YWk`hggh`UUh`U`_h]j`[`Y`[`Yb
A`YggYfUb`[`f]ZZY`j`cf`[`Y\`h`"⇒`j`Yf`[`Ub`[`YbYb`&U\`f`k`i`fXYb`]b`6Yf`]b
'`"(`%&`A`YggYfUb`[`f]ZZY`fY`[`]ghf]Yf`hž`k`Ug`Y]bYa
VYgc`f`[`b]gYffY`[`YbXYb`8i`fWk`gWk`b]h`j`cb`ZUgh`nY\`b`J`cfZÀ`Yb`d`fc
HU`[`Yb`hgd`f]Wk`h`"

6]g\Yf\YI]gh]YfhYb`YX][`]Wk`hYa`dcfÅfY`J YfVchgncbYb`Ub
VYgh]a`a`hYb`CfhYb`a`]h\`Ò\YfYf`?`f]a`]bU`]hÅh" `a` `Ni`[`Y`Y]bYf
]bhYbg]j`Yb`8]g_i`gg]cb`]a` `gWk`Ufn!fchYb`GYbUhž`X]Y`bUWk`Y]bYa
hÒX`]Wk`Yb`J`cfZU``]a` `5df]`]bhYbg]j`]Yfh`k`i`fXYž`YbhghY`h`bi`b`Y]bY
XUi`Yf\`UZhY`FY[`Y`i`b[` `ZØf`XYb`[`YgUa`hYb`B`U\`j`Yf`_`Y`f" `6YfY]hg`gY]h
:`YVfi`Uf`[`]Vh`Yg`XfY]`gc`Wk`Yf`XUi`Yf\`UZhYb`A`YggYfj`YfVchgncbYb`]b
6Yf`]bž`X]Y`]b`@Ycdc`Xd`Uhn`fK`YXX]b[`Łž;`Òf`]hnYf`DUf`_`i`bX
?`chhVi`ggYf`Hcf`fP`fYi`nVYf[`Ł`Ub[`Y`Y[`h`k`i`fXYb" `đ`X]YgYb`NcbYb`]gh
X]Y`Dc`]nY]`VYZ`[`hž`?`cbhfc`Y`b`c`b`Y`_`cb`_`fYhY`J`YfXUWk`hga`ca`YbhY
Xi`fWk`ni`ZØ`fYb"

8]Y`K`]f`_`i`b[` `j`c`b`A`YggYfj`YfVchgncbYb`]b 8Yi`hgWk`UbX

Y`b`]Wk`Y`J`YfVchgncbYb`k`i`fXYb`]b`XYb`Y`hnhYb`đ\`fYb`Ui`Wk`]b
a`Y`fYfYb`GhÅXhYb`]b`6UXYb!K`ØfhYa`VYf[`ž`XUfi`bhYf`Ghi`hh[`Ufhž
A`Ubb`Y]a`ž`<`Y`]Vfcb`bž`<`Y]XY`VYf[`i`bX`i` `a`ž`Y]b[`Yf]Wk`hYh" `8`Ug
6i`bXYg`UbX`UhhY`]a` `C`_`hc`VYf`&\$&&`fYWk`h]Wk`Y`A`Ò[` `]Wk`_`Y]hYb
[`YgWk`UZY`bž`i`a` `X]YgYb`5bgUhn`ni` `i`bhYfghØhnYb" `đ`bYba`]b]ghYf
H\`ca`Ug`GhfcV`f7`8`i`Ł`d`Ubh`YVYbZU`g`Y]b`A`YggYfj`YfVch]b`6i`ggYb
i`bX`6U`b`Ybž`XUg`gc[`Uf`i`bgWk`UfZY`A`YggYf`k`]Y`6i`hhYfa`YggYf`i`bX
GWk`Y]nYf`HUgWk`Yba`YggYf`i`a`ZUggh" `5V`9bXY`C`_`hc`VYf`&\$&(`gc`
Y]b`U``[`Ya`Y]bYg`J`YfVch`ZØf`XUg`: `Ø`fYb`j`c`b`A`YggYfb`VY]
ÒZYbh]Wk`Yb`J`YfUbgH`U`hi`b[`Yb`[`Y`hYb"

5`YfX]b[`g`[`]Vh`Yg`[`YbØ[`YbX`G`_`Ydg]g`VYnØ[` `]Wk`XYf`K`]f`_`gUa`_`Y]h
X]YgYf`NcbYb" `9]bY`i`a`ZfU[`Y]b`6UXYb!K`ØfhYa`VYf[` `U`h`Yf[`YVYbž
XUgg`*`&i` `XYf`6YZfU[`hYb`b]Wk`h`XUfUb`[` `Ui`VYbž`XUgg
A`YggYfj`YfVchgncbYb`bUWk`U`h[` `5b[`f]ZY`j`Yf\]bXYfb`_`ÒbbYb"
Hfch`XYf`9]bZØ\fi`b[`XYf`J`YfVchgncbYb`gh]Y[`Yb`X]Y
A`YggYfUb[`f]ZY`]a` `ÒZYbh]Wk`Yb`F`Ui`a`]a` `đ\`f`&\$&(`i`a` `ž&i` `Ui`Z
fi`bX`%"` \$ \$:`À`Y`ž`k`cVY](` \$i` `XYf`5b[`f]ZY`6YXfc`i`b[`Yb`i`bX`" `i`
[`YZÅ`f`]Wk`Y`?`ØfdYfj`Yf`Yhni`b[`Yb`k`UfYb" `8]Y`5bnU`X`XYf
HUh`YfXÅWk`h[`Yb`VY]`A`YggYfUb[`f]ZY`b`gh]Y[`]a`[` `Y]Wk`Yb`đ\`f`i`a
+ž`i` `Ui`ZYhk`U`%"`&(` \$"

G]Wk`Yf`Y]hg`U[`Y`]b`GhÅXhYb`dfØZYb

ð`Ghi hh[Ufh`Àggh'g]W\`VY]gd]Y`gk Y]gY`Y]b`FØW_[Ub[`gWk YfYf
 GhfUZhUhYb`[Y[Yb`XUg`@YVYb`a`]h`A YggYfb`bUW\`XYf`9]bZØ\fi b[
 XYf`J YfVchgncbY`]a` : YVfi Uf`&\$&'`VYcVUW\hYb"`, VYf`nk Y]`š\`fY
 \]bk Y[`k i fXYb`Xcfh`%, \$`j YfVchYbY`A YggYf`g]W\Yf[YghY`hž`YXcW\`
 [UV`Yg`_Y]bY`XYhU]`YfhYb`GhU]gh]_Yb`ØVYf`X]Y`5bnU\`
 _cbhfc`YfhYf`DYfgcbYb"8]Y`8Yi hgW\Y`Dc`]nY][Yk Yf_gW\UZh
 VYk YfhYh`X]Y`A YggYfj YfVchgncbYb`[fi bXgÀh`W\`d cg]hj ž`Zc fXYfh
 YXcW\`[`Y]W\`nY]h[`Y]bY`j YfghÀf`hY`?cbhfc`X]W\`hY`ni`f
 5VgW\`fYW`i b["

K]W\`h][`]ghž`X]Y`9bhk]W`i b[`]b`XYb`_ca`a`YbXYb`A`cbUhYb`[YbUi
 ni`VYcVUW\hYb"8]Y`I`a`gYhni b[`XYg`bYi`Yb`J`YfVchg]b`6Yf`]b
 _ØbbhY`a`Ò[`]W\`Yfk`Y]gY`U`g`A`cXY`ZØf`UbXYfY`GhÀXhY`X]YbYbž
 k`À\`fYbX`XYf`9fZc`[`XYf`VYghY`YbXYb`NcbYb`]b`6UXYb!
 K`ØfhY`a`VYf[`k`Y]hYf\]b`i`a`ghf]hhYb`V`Y]Vh`K`]Y`g]W\`X]Y
 G]W\`Yf\`Y]hg`U[`Y`hUhgÀW\`]W\`j`YfÀbXYfb`k`]fXž`V`Y]Vh`UVni`k`UfhYb"

: Øf`k`Y]hYfZØ\`fYbXY`ðZcfa`Uh]cbYb`ni`X]YgYa`H\`Ya`U`YgYb`G]Y
 X]Y`6Yf]W\`hY`Ui`Z`fVV&(`ž`GhUUhgUb`nY][`Yf`i`bX`NY]h"

8YhU]`g	
J`c`f`ZU`	A`YggYfUb[`f]ZZ
C`f`h	6Yf`]bž`8Yi`hgW\`UbX
J`Yf`Y`hnhY	%,
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "ghUUhgUb`nY][`Yf"XY • k k k "nY]h"XY

6Ygi W\`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh