

G_i ff]`Yf`B chfi Z. `A ØbW X YbYf`gi W h`gY]b 5i hc`i bX`UbXYh`]a `; YZÀb[b]g°

9]b`A ØbW X YbYf`gi W h`gY]b`5i hc`]b`BYi Øhh]b[ž`XcW X`X]Y
Dc`]nY]`Z]bXYh`a Y`f`U`g`bi f`XUg` : U`fnYi [" `A Yf_k ØfX][Yf
BchZU``a]h`?cbgYei YbnYb"



BYi Øhh]b[ž`8Yi hgW X`UbX`!`5a ` " ' † b] ' & \$ &) `k i fXY`X]Y`Dc`]nY]`]b
BYi Øhh]b[ž`@UbX`_fY]g`5`hØhh]b[ž`6UmYfbž`ni `Y]bYa
i b[Yk Ò`b`]W X Yb`B chfi Z[Yfi ZYb`"9]b` - !`Å`f][Yf`A Ubb`Ui g
A ØbW X Yb`a Y`XYhYž`XUgg`Yf`gY]b`[YdUf`_hYg` : U`fnYi [`b]W h`Z]bXYb
_ØbbY`"6Y]`XYf`UbgW X`]Y» YbXYb`GhfY]ZYbZU`fh`YbhXYW`_hY`X]Y
Dc`]nY]`XUg`5i hc`Ui Z`XYf`[Y[YbØVYf`]Y[YbXYb`GhfU» YbgY]hY`"8cW
X]Y`G]hi Uh]cb`bU`a `Y]bY`i bYfk UfhYhY`K YbXi b["

6Y]`XYf`?cbhfc`Y`XYg` : U`fnYi [g`ghY`hY`X]Y`Dc`]nY]`ZYghž`XUgg`XYf
A Ubb`gck c`ni f`J Yfa Ò[YbgUVgW X`ÒdZ` b[`Ui g[YgW`f]YVYb`k Uf
U`g`Ui W X`Y]bY`[fÒ» YfY`Gi a a Y`6Uf[Y`X`VY]`g]W X`UhhY`"9g`k i fXY
]`a `Y]b`a]hhYfYf`XfY]ghY`][Yf`6YhfU[`UV[Ybca`a Ybž`k Ug`X]Y
6YUa`hYb`Ui ZY]bY`a Ò[`]W X`ghfUZfYW`h]W X`Y`F Y`Yj Ubn`\\]bk]Yg"

Gc`WX Y: A`Y`nY][YbžXUgg'a UbW a U`gY`VghU`hÀ[`]WXY
G]hi Uh]cbYb`dchYbn]Y`_f]a]bY`Y`<]bhYf[fØbXY`UVYb`_ØbbYb"

J Yfa Ò[YbgUVgW ÒdZi b[`i bX`] \ fY: c`[Yb

J Yfa Ò[YbgUVgW ÒdZi b[`]gh`Y]b`fYW h]WXYf`Dfc nYggžXYf`XUfUi Z
UVn]Y`hž]Z]bUbn]Y`Y`A]hY`j cb`DYfgcbYb`ni`g]WXYfbžX]Y`Xi fW
ghfUZ/UfY`<UbX`i b[Yb`; Y`X`Yf`Ub[h`UVYb`" ð`XYa`U`hi`Y`Yb`; U`
_Øbbh`X]Y`9fa]h`i b[`XYf`<Yf`_i bZi`XYg`6Uf[Y`XYg`i bX`a Ò[`]WXY
J YfV]bXi b[Yb`ni`8Y`_hYb`Ui g`XYf`?f]a]bU`ghUh]gh]_j cb`ðhYfYggY
gY]b`8]YgY`GhUh]gh]_`gh`Y]b`k]W h][Yg`ðghfi a Ybž`i a`Y]b
j YfnYffi b[gZfY]Yg`6]X`XYf`?f]a]bU`]hÀh]b`8Yi hgW`UbX`ni
Yf`U`hYb`"G]Y`k]fX`Vi bXYgk Y]h[YZØ`fh`i bX`gW`]Y» h`bVYb`Y]bYa
, VYfV`]W`ØVYf`Yb h]W`Y`bXY`8Y`]hgUfhYb`Ui W`X]Y`5bU`mgY`XYg
HUhj YfX`W h][Yb`fY]gYg`Y]b"

8]Y`Dc`nY`]WXY`?f]a]bU`ghUh]gh]_`fD? GŁ`U`h`X]Y`5i Z[UVYž`gc`WXY
J Yf`ÀbXYfi b[Yb`]a`6YfY]WXY`XYf`?f]a]bU`]hÀh`ni`Xc`_i a Ybh]YfYb"
G]Y`YfZUggh`fYW h gk]Xf][Y`HUhYb`gck]Y`HUhj YfX`W h][Y`]b`6UmYfbž
VYbZU`g`VYfØW`g]W h][h`k YfXYb`FUi gW []ZhXY`]hYž`X]Y`j cb
Nc`VY`ØfXYb`[Ya`Y`XYh`k YfXYb`8]Y`i a ZUggYbXY`5bU`mgY`gc`WXYf
GhUh]gh]_Yb`]YZf`h`k Yfhj c`Y`9f`_Ybb`hb]ggY`ZØf`X]Y
J YfVfYWYb`gVY`_Àa`dZi b[`i bX`X]Y`Cf[Ub]gUh]cb`_f]a]bc`c[]gWXYf
: cfgW`i b["

8]Y`6YXYi hi b[`XYf`Dc`nY]UfVY]h

Dc`nY`]WXY`9]bg`ÀhYž`k]Y`XYf`Yb][Y`]b`BYi Òh]b[žj YfXYi h]WXYb
X]Y`<YfUi gZcfXYfi b[Ybž`a]h`XYbYb`X]Y`6YUa`hYb`hU[hÀ[`]WXY
_cbZfcbh]Yfh]g]bX`"9g`]gh`Yb`hgWXY]XYbXž`gW`bY`i bX`df`Àn]gY`ni
`UbXY`bž`i a`a Ò[`]WXY`?f]a]bU`]hÀhgZ`Y`ZfØ`nY]h][`ni`Yf`_YbbYb"
5i W`k Ybb`Yg`Ui ZXYb`YfghYb`6`]W`_i a`X]Y`Gi WXY`bUW`Y]bYa
j Yf`c`fYbYb`5i hc`[]b[žZØ`fh`X]Y`G]hi Uh]cb`ØVYffUgWXYbX`ni
Y]bYa` : U`bXi b[ghfYZZYf"

Ni`gUa`a YbZUggYbX`nY][h`X]YgYf`J`cfZU`b]W`h`bi`f`X]Y`K]W h][`_Y]h
XYf`Dc`nY]UfVY]h]b`XYf`Df`Àj Ybh]cb`j cb`?f]a]bU`]hÀhž`gcbXYfb
Ui W`X]Y`6YXYi hi b[`XYf`fYW h]WXYb`F`U`a`YbVYX]b[i b[Ybž`X]Y

Xi fW`8c_i a YbhUh]cbYb`k]Y`X]Y`D?G`[YghØmh`k YfXYb"8]YgY
 ðZcfa Uh]cbYb`hfU[Yb`XUni`VY]žX]Y`ÒZZYbh`WXY`G]WXYf\Y]h`ni
 [Yk À\`f`Y]ghYb`i bX`Y]b`Z`bX]YfhYg`6]`X`ØVYf`X]Y`?f]a]bU`]hÀhg`U[Y
]b`6UmYfb`ni`gW`UZZYb"

: Øf`k Y]hYfY`8YhU]`g`ØVYf`X]Y`Dc`]nY]`]WXY`?f]a]bU`ghUh]gh]`_`_`ØbbYb
 ðhYfYgg]YfhY`X]Y`i a ZUggYbXY`**ðZcfa Uh]cbYb`Ui Z`XYf**
K YVgY]hY`XYg`6i bXYghU[Yg`Y]bgY\Yb"5i W`X]Y`cZZ]n]Y`Y`Y
GY]hY`XYf`VUmYf]gW`Yb`Dc`]nY]`V]YhYh`k Yfhj`c`Y`9]bV`]W_Y`]b`X]Y
 U_hi`Y`Y`?f]a]bU`]hÀhg`U[Y"

ð`X]YgYa`G]bbY`_`ØbbhY`XYf`g_i`ff]`Y`B`chfi`Z`XYg`A`ØbW`bYfg`]b
 BYi`Øhh]b[`]b]W`h`bi`f`Y]bY`Ua`ØgUbhY`5bY`_X`chY`V`Y]VYb`ž`gcbXYfb
 Ui`W`U`g`6Y]gd]Y`ZØf`X]Y`b`chk`YbX][`Y`K`UW`gUa`_Y]h`i`bX
 DfcZYgg]cbU`]hÀh`XYf`Dc`]nY]`X]YbYb"

8YhU]`g`ni`XYa`J`cfZU``g]bX`]a`5fh]_Y``Ui`Z`**F`cgYb\Y]a`&(`ni**
 Z]bXYb"

8YhU]`g`	
J`c`f`ZU``	J`Y`fa`Ø[`Y`bgUVgW`ØdZ`b[
C`f`h`	B`Y`i`Ø`h]b[`ž`8`Y`i`hgW`U`b`X`
:`Y`ghbU`a`Y`b`	%
E`i`Y`Y`b`	<ul style="list-style-type: none"> • k k k "fcgYb\Y]a`&(`XY • k k k "Vi`bXYghU[`XY • k k k "dc`]nY]"VUmYfb"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh