Nk Y]; Y`XUi hca UhYb`]b`9f`Ub[Yb.
GdfYb[i b[`gWk fYW\_h`B UWk hgWk k `Àfa Yf
Ui Z°

Nk Y]; Y`XUi hca UhYb`]b`9f`Ub[Yb`k i fXYb`[YgdfYb[h`8]Y
HÀhYf`ZØWkhYhYbž`9fa]hhi b[Yb`Ui ZYb`ni f`5i Z`Àfi b[`XYG
J cfZU`g"

9f`Ub[ Ybž`8Yi hgWk`UbX`!`b`XYf`B UWkhini a`" `& \$&)
k i fXYb`]b`9f`Ub[ Yb`nk Y]; Y`XUi hca UhYb`[YgdfYb[h`8]Y`HÀhYf
Ybh_Ua Yb`]b`Y]bYa`Xi b`_Yb` : U`fnYi [ži bX`Yg`V`Y]Vhi b`_Ufž`cV
g]Y`hUhg`ÀWk`]Wk` ; Y`X`YfVYi hYb`\_cbbhYb`"6YfY]hg`k`À`fYbX`XYf
GdfYb[i b[Yb`XYhcb]YfhY`Y]b`GdfYb[ ghcZZdU`Yh`b]Wk`hž`k Ug`X]Y`@? 5!
GdYn]U`]ghYb`j cf`C fh`U`g`dchYbn]Y`Yb`J cfhY`]`ZØf`X]Y`9fa]hhi b[Yb
UbgY`Yb`"9]b`@? 5!GdfYWkYf`Ài » YfhYž`XUgg`gck c`\\`XYf`b]Wk`h
XYhcb]YfhY`GdfYb[ ghcZZ`U`g`Ui Wk`a`Ò[`]WkY`8B5!Gdi fYb
YbhgWkY]XYbXY`<]bk Y]gY`Ui ZX]Y`HÀhYf`]YZYfb`\_`ÒbbhYb"

9]b`J YfXUWk`h`]Y[ h`bU`Yž`XUgg`Y]bY` ; fi ddY`j cb`XfY`]V]g`j]Yf
DYfgcbYb`Ui g`XYb`B]YXYf`UbXYb`ZØf`X]Y`GdfYb[i b[Yb
j YfUbhk`cfh`]Wk`gY]b`_`ÒbbhYb`"8]Y`9fa ]hhiYf`\\`UVYb`]bhYbg]j Y
A U» bU`a Yb`Y]b[Y`Y]hYhž`i a`X]Y` : `ØWkh[ Yb`ni`c`_U`]g]YfYbž`i bhYf
UbXYfYa`Xi fWk`XYb`9]bgUhn`Y]bYg`<i VgWk`fUi VYfg`"8]Y
9l d`cg]cbYb`[YgWk`U`Yb`[ Y[ Yb`" .\$\$`l`\\`fi bX`X]Y`VY]XYb
; Y`XUi hca UhYb`VYZUbXYb`g]Wk`]b`Y]bYa`5VghUbX`j cb`Yhk`U`) \$
A YhYfb`"8Yf`[YbUi Y`NY]hfUi a`nk]gWkYb`XYb`9l d`cg]cbYb`]gh
V]g`Ub[ i bVY`_Ubbh`"8]Y`Dc`]nY]d`Ubh`ini XYa`NYi [YbVYZfU[i b[Yb
gck]Y`X]Y`5i gk Yfhi b[j cb`J]XYcUi ZnY]Wk`bi b[Yb"

F ØW_ [Ub[`XYf` ; Y`XUi hca UhYbgdfYb[i b[Yb

«a`\\`f`&\$&` k i fXYb`Vi bXYgk Y]h`]bg[YgUa`h`(* %

; Y`XUi hca UhYbgdfYb[ i b[ Yb`fY[]ghf]Yfhž`k Ug`Y]bYa `F ØW_[Ub[
j cb`+ž%DfcnYbh`a `J Yf[ `Y]W`ni a `J cf`U`f`Yb hgd f]W`h`
; `Y]W`nY]h[`VY`YZ`g]W`X]Y`6Yi hYgi a a Y`Ui Z`W`fWU`&, ž( `A `)]cbYb
9i fc`"8]YgYg`: U``Ui Z`ca a Yb`ghY`h`XUg`nk Y]h\ØW`ghY`gY]h`6Y[]bb
XYf`9f\YVi b[ Yb`ja `đ\`f`&\$) `XUf`"8]Y`6YXfc`i b[ g`U[Y`]b
8Yi hgW`UbX`k]fX`YXcW`U`g`gY`f`\`cW`Y]b[YgW`Ånhž`i bX`XYf
HfYbX`ni f`Bi hni b[`ZYghYf`9i d`cg]j ghc ZY`VY]`X]YgYb`GdfYb[i b[Yb
\Uh`ni [Ybca a Yb``: Ugh`- \$`DfcnYbh`XYf`J cfZ`Å`Y`gYhnhYb`Ui Z`ZYghY
9i d`cg]j ghc ZY`ž`XUfi bhYf`dmfc`hYW`b]gW`Y`G`Å`hY`i bX`a `]]h`Åf]gW`Y
GdfYb[ghc ZY`"

8]Y`GdfYb[ i b[ Yb`VYf[Yb`Y]b`Yf\YV`]W`Yg`F ]g]\_c`ZØf`i bVYhY`]](hYž
]bgVYgcbXYfY`Xi fW`\`YfUVZU`YbXY`HfØa a YfhY]`Y`i bX`Gd`]hYf`
Ni XYa `k i fXYb`ja `đ\`f`&\$&` `Yfgha U`g`HcXYgZ`Å`Y`ja
Ni gUa a Yb`Ub[ `a]h`XYb`f]g`Ub`hYb`:` `i W`hZU`fhYb`XYf`H`Å`hYf
fY[]ghf]Yfh`"5b[ f]ZY`Ui Z`; Y`XUi hca UhYb`YfZc`[Yb`\`Åi Z][`Xi fW`
; fi ddYb`i bX`b]W`hj`cb`Y]bnY`bYb`H`Å`hYfb`"J cb`XYb`&\$%`ja `đ\`f
&\$&` `Yfa]hY`hYb`HUhj`YfX`ÅW`h[ Yb`\`UhhYb`ZUgh`- \$`DfcnYbh
Ui g`ÅbX]gW`Y`K i fnY`bž`i bX`%` \*`_Ua Yb`Ui g`XYb`B]YXYf`UbXYbž
k Ug`X]Y`]bhYfbUh]cbU`Y`8]a Ybg]cb`XYg`DfcV`Ya g`i bhYfghfY]W`h`"

⇒bhYfbUh]cbU`Y`Ni gUa a YbUfVY]h`b`chk YbX]]

I a `XYf`Ni bU`a Y`j`cb`; Y`XUi hca UhYbgdfYb[i b[Yb
Ybh[Y[Ybni k]f`\_Ybž`]gh`Y]bY`]bhYbg]j Y`Ni gUa a YbUfVY]h`nk]gW`Yb
6i bXž`@ÅbXYfb`i bX`]bhYfbUh]cbU`Yb`DUfhbYfb`YfZcfXYf`]W`"5i Z`9i !
9VYbY`k i fXY`Y]bY`5fVY]hg[ fi ddY`fC`dYfUh]cbU`HUg`\_`: cfW`Ł`a]h
9i fcd`c`]]bg`@YVYb`[Yfi ZYbž`k `Å`fYbX`Ui Z`bUh]cbU`Yf`9VYbY`Y]bY
; Ya Y]bgUa Y`9fa ]h`i b[gXUhYbVUb`\_`f] 98`Ł`XYf
GhfU] YfZc`[ i b[ gVY`\ØfXYb`Y]b[ Yf]W`hYh`k i fXYž`i a `X]Y
9fa]h`i b[ Yb`ni `i bhYfghØ`hYb`"8Ug`6i bXYg`\_`f]a]bU`Ua`h`gd]Y`h
\]YfVY]`Y]bY`nYbhU`Y`F`c`Yž`]bXYa `Yg`⇒Zc`fa Uh]cbYb`Yf\YVhž
Ui gk YfhYhi bX`Y][ YbY`9fa]h`i b[ Yb`Xi fW`ZØ`f`h`"

8]Y`Y`hnhYb`đ\`fY`nY][ Yb`Y]bYb`hYbXYbn]Y`Yb`5bgh]Y[ `XYf
GdfYb[i b[Yb`]b`8Yi hgW`UbX`ž`k`cVY]`fY[ ]cbU`]]bgVYgcbXYfY`X]Y
6i bXYg`ÅbXYf`]b`XYf`B`Å`Y`XYf`B]YXYf`UbXY`VYhfc ZY`b`g]bX`"⇒
Y]bYf`9f`_`Åfi b[ `j`ca `; "Bcj Ya VYf`&\$&&`\UVYb`XUg

6i bXYga]b]ghYf]i a `XYg` ðbYfYb`i bX`XUg`6?5`_c b nYfh]YfhY
 A U» bU\ a Yb`ni f`6Y_Àa dZi b[`X]YgYf`_f]a]bY``Yb`5b[f]ZZY
 VY_fÀZh][h"

5b[Yg]W\hg`XYf`Øb[ghYb`J cfZÀ``Y`]b`9f`Ub[ Yb`]gh`Yg`ZØf`X]Y
 9fa]h`Yf`] cb`[ fØ» hYf`6YXYi hi b[ž`X]Y`<]bhYf[fØbXY`i bX`a Ø[`]W\Y
 HÀhYfbYhmk Yf_Y`gW\ bY`gha Ø[`]W\`ni `Yfa ]hY`b"
 DB D`VYf]W\ hY hž`6?5`VYf]W\ hY hž`6?5`]b Zc fa ]Yfh`k Y]hYf"

8YhU]`g	
J cfZU``	GdfYb[i b[
C fh	9f`Ub[ Ybž`8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "dbd"XY • k k k "V_U"XY • k k k "V_U"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh