

8 c fha i bXYf'D\mg]_Yf'Yb hgW\`ØggY`b
; Y\Y]a b]ggY'XYf'9I n]hc bYb!8 mbUa]_°

8]Y'HI`8 c fha i bX'dfÅgYbh]Yfh'VU\ bVfYW\YbXY': c fgW\i b[`ni
9I n]hc bYb`]b`< U`V`Y]hYfbž`X]Y`ZØf`E i UbhYbUbK YbXi b[Yb
Yb hgW\Y]XYbX`g]bX"



8 c fha i bXž'8Yi hgW\`UbX`!`8]Y': c fgW\i b[`ni`9I n]hc bYbž
ei Ug]hY]`W\Yb\UZhYb`6]bXi b[Yb`Ui`g`bY[Uh]j`i[Y`UXYbYb
9`Y`_hfc bYb`i bX`d cg]h]j`i[Y`UXYbYb`@ØW\Yfb`]b`< U`V`Y]hYfbž`\Uh]b
XYb`Y`hnhYb`>\fYb`[fc»Y': c fhgW\]hY`[Ya`UW\h`'9]b`bYi`Yg`Dfc`Y`_h
Ub`XYf`HYW\ b]gW\Yb`i b]j`Yfg]hÅh`8 c fha i bX`n]Y`h`XUfUi`Z`UVž
XUg`J`Yf\U`hYb`X]YgYf'9I n]hc bYb`VYggYf`ni`j`YfghY\Ybž`XU`g]Y`Y]bY
nYbhfU`Y`F`c`Y`]a`'9bYf[]YhfUb gdcfhj`cb`cdhcY`Y`_hfc b]gW\Yb
6Ui`Y`Ya`YbhYb`i bX`]b`XYf`9bhk`]W`i b[`ei UbhYbhYW\bc`c[]gW\Yf
5bk`YbXi b[Yb`gd]Y`Yb"

HfUX]h]cbY`k`i`fXYb`9I n]hc bYb`i bX`\fY`9][YbgW\UZhYb`Xi`fW
GdY`_hfcg`_cd]Y!HYW\ b]_Yb`i bhYfgi`W\hž`X]Y`\Ui`dhgÅW\]W`i]bYUfY
FYU`_h]cbYb`UbU`mg]YfhYb"8]Y`8 c fha i bXYf': c fgW\Yf`YXcW\`UVYb

g]W\`XUfUi Z`_cbnYbhf]Yfhž`b]W\h`]bYUfY`F`YU`_h]cbYb`]b`XYf
9l n]hcbYbXmbUa]_`ni`YbhgW\`ØggY`b`i`bX`XUVY]`VYY]bXfi`W`YbXY
9f[`YVb]ggY`Yfn]Y`h`"G]Y`\UVYb`YbhXYW`_hž`XUgg`X]Y`cdh]gWYb
9][`YbgW\UZhYb`j`cb`9l n]hcbYb`]b`5V\`Åb[][_Y]hj`cb`XYf`GhÅf`_Y`XYf
5bfY[`i`b[`g`_U`]YfYb`i`bX`XUgg`X]YgY`b]W\h`]bYUfYb`9ZY`_hY`Ui`W`]b
UbXYfYb`6YfY]W\Ybž`k`]Y`XYf`5`_i`gh]_`Yhk`U`VY]`Y`Y`_hf]gWYb
;`]hUffYbž`j`cb`6YXYi`hi`b[`g]bX"

B`Yi`Y`9f`_Yb`b`hb]ggY`ni`f`9l n]hcbYbXmbUa]_`

⇒`Ni`[`Y`]\fYf`i`bhYfgi`W\i`b[`Yb`gYhnhYb`X]Y`D`mg]_Yf
nY]hUi`Z[`Y`ÒghY`cdh]gWY`GdY`_hfcg`_cd]Y`Y]bž`i`a`X]Y`b]W\h`]bYUfYb
9ZY`_hY`XYf`9l n]hcbYb`ni`VYc`VUW`hYb`"9]b`HYfU`Yfhn!`Y`X`k`i`fXY
j`Yfk`YbXYhž`i`a`gdYn]Z]gWY`J`YfnYffi`b[`Yb`ni`i`bhYfgi`W\Ybž`X]Y
g]W\`VY]`9l n]hcbYb`UbXYfg`j`Yf`U`hYb`U`g`VY]`ZfY]Yb`9`Y`_hfc`b`Yb`"
8]Y`:`c`fg`W`Yf`_`c`b`b`h`Y`b`j`]Y`Z`À`h][`Y`9f`_Yb`b`hb]ggY`ØVYf`X]Y`8`mb`Ua`]_`
j`cb`9l n]hcbYb`]b`?`i`dZYfcl`]X`f7i`&C`Ł`[`Yk`]bbYbž`]bgVYgcbXYfYž
XUgg`9l n]hcbYb`VYfY]hg`k`Yb][`Y`D]_`cgY`_i`bXYb`b`UW\`XYf`cdh]gWYb
9fnYi`[`i`b[`ZfY]Yf`9`Y`_hfc`b`Yb`i`bX`@`ØW`Yf`Yb`hghY`Yb`"

Ni`g`Å`hn`]W\`k`i`fXYb`Y]b`ZUW`Y`Yi`dYf]a`Yb`hY`Y`?`f]hYf]Yb`[`Y`Zi`bXYbž
X]Y`Y]b`Y`i`bhYfgW\Y]Xi`b[`nk`]gWYb`9l n]hcbYb`i`bX`ZfY]Yb
9`Y`_hfc`b`Yb`gck`]Y`@`ØW`Yfb`Yfa`Ò[`]W\Yb`"8]YgY`9f`_Yb`b`hb]ggY`g]bX
j`cb`b`hYfYggY`ZØf`ni`_ØbZh][`Y`:`c`fg`W`i`b[`Yb`ni`f`8`mb`Ua`]_`j`cb
9l n]hcbYb`i`bX`_Øb`b`h`Y`b`k`Y]hfY]W\YbXY`5bk`YbXi`b[`Yb`]b`XYf
HYW\bc`c[`]Y`\UVYb`"

<`U`V`Y]hYf!`B`U`b`c`d`U`f`h]_Y`b`i`b`X`']`f`Y

9][`Y`b`g`W\`U`Z`h`Y`b`

9]b`k`Y]hYfYg`k`]W\h][`Yg`:`c`fg`W`i`b[`gZY`X`k`]fX`j`cb`XYf`
HYW\`b]gW\`Yb`i`b]j`Yfg]h`Å`h`6`Yf`]b`UV[`YXYW`_hž`k`c`X]Y
Y]bn][`Ufh][`Yb`cdh]gWYb`i`bX`Y`Y`_hfc`b]gWYb`9][`YbgW\UZhYb`j`cb
<`U`V`Y]hYf!`B`U`b`c`d`U`f`h]_Y`b`i`bhYfgi`W\h`k`YfXYb`"8]YgY
9][`YbgW\UZhYb`g]bX`XUg`9f[`YVb]g`g`hUf`_Yf`f`À`i`a`]W\Yf
9]bgW`f`Å`b`_i`b[`Yb`i`bX`Yfa`Ò[`]W\Yb`Y]bY`5bdUggi`b[`XYf
Y`Y`_hfc`b]gWYb`Ghfi`_hi`f`Xi`fW\`J`Uf]Uh]cb`]b`;`fØ»`Y`i`bX`:`c`fa`XYf

DUFh_Y`"8]Yg:ZØ\fh'ni` \c\Yb`b]W\h`i]bYUfYb`?cYZZ]n]YbHybž`X]Y`ZØf
5bk YbXi b[Yb`]b`XYf`cdh]gW\Yb`8UhYbgdY]W\Yfi b[`i bX`XYf
V]c`c[]gW\Yb`NY`UVV]`Xi b[`[Ybi hnh`k YfXYb`_ÖbbYb`"

8]Y`BUbcdUFh]_Y`YfnYi [Yb`9l n]hcbYbž`XYfYb` ðhYfU_h]cbYb`a]h
D\cbcbYb`XUg`8]Z] g]cbg!`i bX`6Yk Y[`]W_]hgj Yf\U`hYb`Yf\YV`]W
VYY]bZi ggYb`"6YgcbXYfY`5i Za Yf_gUa _Y]h[`]h`XYb`HYa dYfUhi f!
i bX`[fØ» YbUV\Åb[][Yb`9a]gg]cbg!GUhY``]hYbž`X]Y`Xi fW
D\chc`i a]bYgnYbngdY_hfYb`bUW\ [Yk]YgYb`k YfXYb`_cbbhYb`"8Yg
K Y]hYfYb`k i fXY`[YnY][hžXUgg`X]Y`9a]gg]cb`j`cb`7XGY
BUbcd`ÅhW\Yb`Xi fW`Y`Y_hf]gW\Y`Y`XYf`a cX]Z]n]Yfh`k YfXYb`_Ubbž
k Ug`bYi Y`A Ö[`]W_]hYb`ZØf`X]Y`9bhk]W_`i b[`d\chcb]gW\Yf
5bk YbXi b[Yb`YfÖZbYh`"

9l n]hcbYb!: U`Yb`i bX`E i UbhYbj YfUfVY]hi b[

9]b`j]Y`j YfgdfYW\YbXYf`5bgUhn`ni f`9fZcfgW\i b[`j`cb`9l n]hcbYb
Vf]b[h`X]Y`9H<`NØf]W\`j cfUbbž`k c`D\mg]_Yf`9l n]hcbYb!: U`Yb
Ybhk]W_Y`h`\UVYb`"8]YgY`Y`U`Yb`VUg]YfYb`Ui Z`A c`mVXÅb!8]gY`Yb]Xž
XUg`nk]gW\Yb`nk Y]`gc`Uhc`fYb`d`Uhn]Yfh`k]fX`"8i fW`5b`Y[Yb`Y]bYf
GdUbbi b[`k]fX`Y]b`j Uf]]YfYbXYg`Y`Y_hf]gW\Yg`Y`X`YfnYi [hžXUg
9l n]hcbYb`YZY_h]j `Y]bZÅb[h`8]YgY`Y`U`Yb`YfÖZbYb`bYi Y
DYfgdY_h]j Yb`]b`XYf`E i UbhYb]bZcfa Uh]cbgj YfUfVY]hi b["

8]Y`9l n]hcbYb`g]bX`Y`Y_hf]gW\`bYi hfU`ž`_ÖbbYb`YXcW\`Xi fW
Y`Y_hf]gW\Y`Y`XYf`dc`Uf]g]Yfh`k YfXYbž`k Ug`ni `Y]bYa `X]dc`UfYb
J Yf\U`hYb`ZØ\fh`9l dYf]a YbHy`Y`B UW\k Y]gY`k i fXYb`Xi fW
@UgYf`]W\hi bhYfgW.]YX`]W\Yf`K Y`Yb`Åb[Yb`i bX`A Yggi b[Yb`XYf
@]W\hfYZYI]cb`YfVfUW\h`8]Y`FYgi`hUhY`nY][Ybž`XUgg`Y`Y_hf]gW\Y
: Y`XYf`X]Y`6Yk Y[i b[`XYf`9l n]hcbYb`ei Ubh]g]YfYb`i bX`X]YgY`bi f
VYgh]a a hY`9bYf[]Yni ghÅbXY`Y]bbY`a Yb`_ÖbbYbž`Å\b`]W`k]Y
9`Y_hfcbYb`]b`Y]bYa `5hca "

8]YgY`Y`c`fgW\i b[gUfVY]hYb`Ub`9l n]hcbYb`i bX`<U`V`Y]hYfb`hfU[Yb
ni f`K Y]hYfYbhk]W_`i b[`ni _i bZghfÅW\h][Yf`HYW\bc`c[]Yb`VY]`i bX
`]YZYfb`k]W\h][Y`9f`Yb`hb]ggY`ZØf`X]Y`Y`fi bX`U[YbZc`fgW\i b[`]b`XYb
6YfY]W\Yb`C`d`hc`Y`Y_hfcb]_`i bX`E i UbhYbWca di h]b["

8YhU]`g	
C fh	8cfha i bXž8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "hi !Xcfha i bX"XY • k k k "hi "VYf`]b • Yh\n"W\

6Ygi W\Yb `G]Y `i bg `Ui Z. `b!U["bYh