

; Ya Y]bgUa 'ghUf_.'; 9GC 65I 'i bX
ð [YbXUa h'Z0fXYfb 'K c \bfUi a 'Z0f
ð [YbX`]W\Y°

; 9GC 65I 'i bX'ð [YbXUa h'Z0fXYfb 'gY]h'&\$%, 'X]Y
GY`Vghgh`AbX][_Y]h'† b [Yf'A YbgW\Yb 'j]b '6Yf`'b 'Xi fW\
K c \bfUi a Ub [YVchY"



6Yf`]bž'8Yi hgW\`UbX '! ð ? Ò'b'k]fX`Y]b`VYgcbXYfYg'5i [Yba Yf_
Ui ZX]Y'i bhYfgh0hni b ['† b [Yf'A YbgW\Yb ' [Y`Y [hž'X]Y`XYb`GW\ f]hh
ni f'GY`Vghgh`AbX][_Y]h'k U [Yb'k c`Yb"'8]Y'; 9GC 65I 'i bX`XUg
ð [YbXUa h'FY]b]W_YbXcfZ'gYhYb'g]W\ 'gY]h'&\$%, 'XUZ0f`Y]bž'XUgg
ð [YbX`]W\Yb`Ui g'XYf'ð [YbX\`ZY`XYf`Ni [Ub ['ni `Y][YbYa
K c \bfUi a `Yf`Y]W\hYfh'k]fX"'8]YgY`Ni gUa a YbUfVY]h'k i fXY`bi b
i a `k Y]hYfY`nk Y] ð\Yf`j Yf`Ab [Yfhž'k]Y`**VYf`]b`"XY`VYf]W\hYh`**
`À\`f`]W\`ghY`h'X]Y'; 9GC 65I `Z0bZ'K c \bi b [Yb'ni f'J YfZ0 [i b [ž'X]Y
[Yn]Y`h'Ub`† b [Y`9fk UW\gYbY`j Yf [YVYb'k YfXYbž'X]Y`]a
<]Zj Yf`Ui Z'6YfY]hgW\UZ'hni f'9][Ybj YfUbhk cfhi b ['i bX
5`hU [gVYk `À'h] [i b [`nY][Yb"

6YgcbXYfg]b`XYb`YfghYb`A`cbUhYb`bUW`XYa`5i`gni`[`Ui`g`XYf`
đ`[`YbX\`]\`ZY`]gh`X]YgY`I`bhYfghØhni`b[`YbHgW`Y]XYbX"đ`[`YbXghUXhfUh`
5`Yi`UbXYf`9k`Yfg`fGD8Ě`VYhcbhž`k`]Y`k`]W`h][`X]YgY`Ě]h]Uh]j`Y`]ghž`
i`a`XYb`↑`b[`Yb`A`YbgW`Yb`b]W`h`bi`f`Y]b`8`UW`ØVYf`XYa`?`cdZ`ni`
[`YVYbž`gcbXYfb`Ui`W`XYfYb`GY`VghghÅbX][`_Y]h`ni`ZØfXYfb"<`Y`YbY`
6Ø\`a`ž`X]Y`@Y]hYf]b`XYg`Gcn]U`!`i`bX`E`i`Ufh]Yfga`UbU[`Ya`Ybhg`j`cb`
;`9GC`65I`ž`\`YVh`XYfYb`9b[`U[`Ya`Ybh`ZØf`?]bXYf`i`bX`đ`[`YbX`]\`W`Y`]b`
F`Y]b]W`_YbXcfZ`\`Yfj`cf`i`bX`Yf`_`Àfhž`XUgg`XYf`Ni`[`Ub[`ni`Y]][`YbYa`
K`c`\`bfUi`a`Y]b`VYXYi`hYbXYf`GW`f]h`h`ni`f`J`YfgY`VghghÅbX][`i`b[`
XUfghY`h`"

9]b`F`Ui`a`ZØf`7`UfY`YUj`Yf`

⇒`a`F`U\`a`Yb`Y]bYg`k`Y]hYfYb`Dfc`Y`_`hg`d`Ubh`X]Y`;`9GC`65I`ž`V]g`ni`
ZØbZ`K`c`\`bi`b[`Yb`ZØf`7`UfY`YUj`Yf]b]bYb`]a`đ\`f`&`\$`&(`
VYfY]hni`ghY`Ybž`X]Y`g]W`X`i`fW`X]Y]b`i`bVYZf]ghYhYg`i`bX`fY[`i`ÀfYg`
A`Y]h]Yf`\`À`hb]g`Ui`gnY]W`bYb`"K`]Y`[`YgcVUi`"XY`VYf]W`hYhž`g]bX`X]Y`
J`c`ffUi`ggYhni`b[`Yb`ZØf`X]Y`6Yk`YfVi`b[`i`bhYf`UbXYfYa`X]Y`
J`c`À\`f][`_Y]hž`Y]b`gcn]U`UX`À`ei`UhYg`A`Y]h]Yf`\`U`hYb`i`bX`
DYfgdY`_`h]j`Yb`]b`XYf`5i`gV]X`i`b[`cXYf`]a`6Yfi`Z`9]b`k`Y]hYfYf`
k`]W`h][`Yf`5gdY`_`h`X]YgYf`Ě]h]Uh]j`Y`]ghž`XUgg`ZY`ghY`5bgd`fYW`d`Uf`hb`Yf`
j`cb`;`9GC`65I`i`bX`đ`[`YbXUa`h`ZØf`X]Y`YfghYb`A`cbUhY`XYg`
A`Y]h]Yf`\`À`hb]ggYg`ni`f`J`YfZØ[`i`b[`ghY`\`Ybž`X]Y`XYb`_,`VYf[`Ub[`]b`Y]b`
Y][`Ybj`YfUb`hk`cfh]W`Yg`@YVYb`Yf`Y]W`hYfb`gc`Yb`"

8]Y`6YXYi`hi`b[`gc`W`Yf`Dfc[`fUa`a`Yb`k`]fX`Ui`W`X`i`fW`X]Y`
F`Ø`W`_`a`Y`X`i`b[`Yb`j`cb`:`UW`Y`i`hYb`i`bhYfghf]W`Yb`"F`cbU`H]YhYž`
6Yn]f`_`gghUXhf`À]bž`VYhcbhž`XUgg`Y][`Ybj`YfUb`hk`cfh]W`Yg`K`c`\`bYb`
Y]b`GhØ`W`_`a`Y`\`f`:`fY]\`Y]hž`UVYf`Ui`W`bYi`Y`DZ]W`hYb`a`]h`g]W`
Vf]b[`h`8]YgY`Xi`U`Y`<`YfUi`gZcfXYfi`b[`YfZcfXYfh`Y]bY`ghUf`_`Y`
I`bhYfghØhni`b[`]j`cb`GY]hYb`XYf`6Y`\`ØfXYb`i`bX`gcn]U`Yb`Hf`À[`Yfž`i`a`
XYb`↑`b[`Yb`A`YbgW`Yb`XYb`_,`VYf[`Ub[`]ni`Yf`Y]W`hYfb`"

8Yf`K`Y[`]ni`f`Y][`YbYb`K`c`\`bi`b[`

8]Y`_,`VYf[`Ub[`]gd`\`UgY`]b`X]Y`GY`VghghÅbX][`_Y]h]gh`c`Zha`U`g`a`]h`
8fi`W`_`j`YfVi`bXYbž`[`YfUXY`k`Ybb`X]Y`đ`[`YbX\`]\`ZY`YbXYh`8]Yg`
a`UW`h]g]W`j`cf`U`Ya`VY]7UfY`YUj`Yfb`VYa`Yf`_`VUF`"@Ui`h`d`Uf]hUYh!

VYf`]b"XY`ghY\Yb`X]YgY`† b[Yb`A YbgWXYb`Āi Z][j cf`XYf
 <YfUi gZcfXYfi b[ž]\f`Y][YbYg`Ni \Ui gY`ni `Z]bXYbž`k Ā\fYbX`g]Y`cZh
 Ui W`a]h`Ya ch]cbU`Yb`i bX`dfU_h]gWXYb`i bg]WXYf\Y]hYb`_Āa dZYb"
 9]b`bYi Yg`?]bXYf!`i bX`ž [YbXghĀf`_i b[g[YgYhn`i bhYfghfY]W`h
 ^XcW`ž`XUgg`† b[Y`A YbgWXYb`Y]b`F YW`h`Ui ZY]b`Y][YbghĀbX][Yg
 @YVYbž`]b`_i gj] Y`Y]bYf`Y][YbYb`K c\bi b[`UVYb"

≠h]Uhj] Yb`k]Y` K c\biYb`]a `?]Yn`gck]Y`XUg`A cXY`dfc`^_h
 HfUbgZYf`V]YhYb`i bhYfgh`hni b[`]b`XYf`: cfa`j cb`DfcVYk c\biYbž
]b`XYbYb`7UfY`YUj Yf`X]Y`A Ò[`]W`_Y]h`UVYbž`]b`Y]bYa`g]WXYfYb
 l a ZY`X`YfghY`9fZU\fi b[Yb`U`g`GY`VghĀbX][Y`ni`gUa a Y`b`"C Zh
 bY`a Yb`g]Y`bUW`Y]bYa`_X\f`]\fY`YfghY`A]Yhk c\bi b[`]b
 9][Ybj YfUbhk cfhi b[`Y]b`k]W`h][Yf`GW`f]hž`XYb`j]Y`Y`U`g
 \YfUi gZcfXYfbXž`UVYf`Ui W`YfZØ`YbX`Ya dZ]bXYb"

Ni gUa a YbZUggYbX`_Ubb`[YgU[h`k YfXYbž`XUgg`X]Y`≠h]Uhj] Yb`]b
 ? Ò`b`Y]bY`K]b!K]b!G]hi Uh]cb`gW`UZZYb`"G]Y`Yfa Ò[`]W`Yb`b]W`h`bi f
 XYb`† b[Yb`A YbgWXYb`Y]bYb`[i hYb`GhUfh]bg
 Y][Ybj YfUbhk cfh]W`Y`K c\biYbž`gcbXYfb`g]bX`Ui W`Y]b`GW`f]h]b
 X]Y`f]W`h][Y`F]W`h] b[ži a`XYb`<YfUi gZcfXYfi b[Yb`Ui ZXYa
 K c\bi b[ga Uf`_h`ZØf`X]YgY`VYgcbXYfY`; fi ddY`[YfYW`hini`k YfXYb"

8YhU]`g	
C fh	6Yf`]bž`8Yi hgW`U`bX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "VYf`]b"XY • k k k "[YgcVUi "XY • k k k "dUf]hUYh!VYf`]b"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh