

? Ua dZ'i a '7cc_]Yg. 'K Ug'XUg'bYi Y
8 UhYbgWÅi hn[YgYhn'ZØf'Bi hnYf'VYXYi hYh°

9fZU\ fYb'G]Y'U''Yg'ØVYf'X]Y'U_hi Y''Yb'fYWÅh]WÅYb
9bhk]W_`i b[Yb'ni '7cc_]Yg'i bX'8UhYbgWÅi hn']b'6Yf`]b'Ua
&\$" ' † b]' &\$&) "



6Yf`]bž'8Yi hgWÅ`UbX'!'<Yi hYž'Ua ' &\$" ' † b]' &\$&) ž'ghY\Yb'U''Y
NY]WÅYb'Ui Z'JYfÅbXYfi b[ž'VYgcbXYfg'k Ybb'Yg'i a 'X]Y'Bi hni b[
j cb'7cc_]Yg'i bX'8UhYbgWÅi hn']a ' † hYfbYh'[Y\h''8]Y'fYWÅh]WÅYb
F U\ a YbVYX]b[i b[Yb'ZØf'7cc_]Yg'k UfYb''Ub[Y'Y]b'\Y]» Yg
H\Ya Už'i bX'j]Y'Y'K YVgY]hYbVYhfY]VYf'\UVYb'g]WÅ'cZi]b
i bg]WÅYfYb'; Yk ÅggYfb'VYk Y[h''Hf]b]hma i g]WVYf]WÅhYh]j cb'XYb
bYi YghYb'9bhk]W_`i b[Ybž'X]Y'gck c\`X]Y'6YhfY]VYf'U'g'Ui WÅ'X]Y
Bi hnYf'VYhfYZYb'`_ØbbYb"

7cc_]Y!6UbbYf'g]bX'a]h'Yfk Y]Y'ZUgh'ØVYfU''ni 'Z]bXYb"'G]Y'gc''Yb
XUZØf'gcf[Ybž'XUgg'X]Y'8UhYbg]WÅYf\Y]h'[Yk U\fh'V'Y]Vh'i bX'X]Y
[YgYhn]WÅYb'F U\ a YbVYX]b[i b[Yb'_'UfYf'k YfXYb"'9]b'6']W_`Ui Z
X]Y'; fi bXnØ[Y'nY][hž'XUgg'X]Y'fYWÅhg'U[Y'ni '7cc_]Yg']b

8 Yi hgW\`UbX`V]g]j cf?i fnYa `U`Yg`UbXYfY`U`g`Y]bXYi h][`k Uf" `@Ui h`
K 6G`\UVYb`j]Y`Y`6YhfY]VYf`Y]bZUWY` C_ !6i hncbg]j Yfk YbXYhž
X]Y`XYb`Bi hnYf`b]W\h`k]f`_]W\`X]Y`K U\`"]Y»Yb"8 Ug
HY`Y`_ca a i b]_Uh]cb!HY`Ya YX]Yb!8 UhYbgW\i hn!; YgYhn`fHH8G; Łž
XUg`gY]h`8YnYa VYf`&\$&%]b`?fUZh]ghž`\Uh`\]Yf`Y]b][Y`F`Y[Y`i b[Yb
[YhfcZYbžXcW\j]Y`Y` : fU[Yb`V`Y]VYb`i b[Y`_`Àfh"

8]Y`6YXYi hi b[`j cb`7cc_]Yg`i bX`]fY

9]bk]`][i b[

K Ug`g]bX`Y][Ybh]W\`7cc_]Yg3`a `?Yfb`\UbXY`h`Yg`g]W\`i a`_]`Y]bY
HYI hXUhY]Ybž`X]Y`K YVgY]hYbVYhfY]VYf`gdY]W\Yfbž`i a`Bi hnYf`ni
Yf`YbbYb"9g[]Vh]j YfgW\]YXYbY`?UhY[cf]Yb`j cb`7cc_]Ygž`X]Y`]b
nk Y][fc»Y` ; fi ddYb`i bhYfhY]`h`k YfXYb`_`ÖbbYb.`bchk YbX][Y
7cc_]Ygž`X]Y`n"6"Z0f`XYb`K UfYb`_cfV`i bX`XYb`@[]b!GhUhi g
j Yfk YbXYh`k YfXYbž`i bX`5bU`mgY!`gck]Y`A Uf`_Yh]b[!7cc_]Ygž`X]Y`
ni f`J Yf`\U`hYbgUbU`mgY`i bX`dYfgcbU`]g]YfhYf`K YfVi b[`X]YbYb"Bi f
Z0f`i bVYX]b[h`bchk YbX][Y`7cc_]Yg`]gh`_Y]bY`9]bk]`][i b[
YfZcfXYf`]W\ž`k Ug`U`YfX]b[g`b]W\h`Y]bZUW`ni `XYZ]b]YfYb`]ghž`XYbb
Y]bYb`j YfV]bX`]W\Yb`?UhU`c[`XUZ0f`[]Vh`Yg`b]W\h"

8]Y`J Yfk YbXi b[`j cb`7cc_]Yg`ni `A Uf`_Yh]b[nk YW`Yb`\]b[Y[Yb
YfZcfXYfh]a a Yf`Y]bY`YI d`]n]hY`9]bk]`][i b[`XYg`Bi hnYfg"8]Y
6Z8 =\YVh`\Yfj cfž`XUgg`XYfnY]hj]Y`Y`fYW\h]W\Y` : fU[Yb`ni `7cc_]Y!
6UbbYfb`cZYb`g]bXž`Yhk U`ni f`Ub[Ya YggYbYb` ; YghU`hi b[`cXYf`ni
XYb` ; `Y]W\k Yfh][_Y]hYb`XYf`9]bk]`][i b[g!`i bX
5V`Y\bi b[gcdh]cbYb"9g]gh`_Y]b` ; Y\Y]a b]gž`XUgg`5Va U\bi b[Yb
k Y[Yb`a Ub[Y`bXYf`9]bk]`][i b[Yb`\Ai Z][`j cf`_ca a Yb"

K Ug`_ca a h`bUW\`XYf`YDf]j UWm!J YfcfXbi b[3

9]b`k]W\h][Yf`5gdY`h`Z0f`X]Y`Ni _i bZi]gh`X]Y`gc[YbUbbhY`YDf]j UWm!
J YfcfXbi b[ž`X]Y`XUfUi Z`UVn]Y`hž`XYb`GW\i hn`XYf`Df]j Uhgd`\`ÀfY`]b
XYf`Y`Y`_hfc]gW\Yb`?ca a i b]_Uh]cb`ni `j YfVYggYfb" ; Yd`Ubh`k Ufž
X]YgY`J YfcfXbi b[`ni gUa a Yb`a]h`XYf
8UhYbgW\i hn[fi bXj YfcfXbi b[`fBG; J C Ł`]b`?fUZh`ni `gYhnYb"8cW\`
X]Y`9I`!`ca a]gg]cb`\Uh`XUg`J cf\UVYb`]a`5fVY]hgd`fc[fUa a`Z0f`

&\$&) 'ni f0W_[Ync[Yb"8]Y'; f0bXY'XUZ0f'g]bX'j]Y`gY]h['i bX
fY]WYb'j cb'ZY\`YbXYb'9]b][i b[Yb'ja 'F UhV]g'\]b'ni f'?ca d'YI]hÀh
XYf'J c f g W f]ZhYb"

5`YfX]b[g'd`Ubh'a Ub'Z0f'9bXY'&\$&) 'XUg' 8][]hU`DUW_U[Y ž'Y]b
bYi Yg'; YgYmž'k Y`WYg'a Y\ fYfY'FY[Y'i b[Yb'ni f'X][]hU`Yb
FYW h g'U[Y' [`Y]W n Y]h][`VY\UbXY`b'gc`"8Yf'9fZc`[`X]YgYg
J c f \ UVYbg'_0bbhY'X]Y'5fh'i bX'K Y]gYž'k]Y'I bhYfbY\`a Yb'a]h
8UhYb'i a [Y\Ybž'[fi bX`Y[YbX'j YfAbXYfb'i bX'Z0f'a Y\ f'?`Uf\Y]h
gcf[Yb"8]Y'6Z8 =k 0bgW h g]W ž'XUgg'X]Y'XUhYbgW i hnfYW h]WYb
FY[Y`b'XYf'YDf]j UWmJ Yf c f Xbi b[`]b'X]YgYa `bYi Yb'?cbhYI h
VYf0W_g]W h][h'k YfXYb"

⇒XYf'Nk]gWYbnY]h'V`Y]Vh'UVni k UfhYbž'k]Y'g]W`X]YgY
9bhk]W`i b[Yb'Ui Z'X]Y'hÀ[`]WY`Bi hni b[`XYg'⇒hYfbYhg'Ui gk]f_Yb
k YfXYb": Ygh'ghY\`h'8]Y'8]g_i gg]cb'0VYf'8UhYbgW i hni bX
7cc_]Yg'V`Y]Vh'Y]b'H\Ya Už'XUg'Ui W`_0bZh][`U`Y`VYgW`ÀZh][Yb
k]fX' `I bhYfbY\`a Yf'i bX'Bi hnyf' [`Y]WYfa U»Yb"

8YhU]`g	
Cfh	6Yf`]bž'8Yi hgW`UbX
EiY`Yb	<ul style="list-style-type: none">• hf]b]hma i g]WXY• k k k "k Vg"Y[U`• k k k "VZX]"Vi bX"XY

6Ygi WYb'G]Y'i bg'Ui Z.'b!U["bYh