

A Yfn`ja `l a ZfU[Yh]YZ. `Ghfca ghYi Yf! 9bhgWx Y]Xi b[`gcf[h`ZØf`l ba i h°

6i bXYg_Ubn`Yf`A Yfn`ghY`h`Ui h`U_hi Y`Yf`l a ZfU[Yb`ja
: c_i g`XYf`ÖZZYbh]WxYb`l bni Zf]YXYb`Y]h`K Ug`gU[Yb`X]Y
NU\`Yb3



6Yf`]bž`8Yi hgWx`UbX`!`5a` `%+" 'ž ']'&\$&) `nY][`h`g]Wx`X]Y`6]`Ubn
j cb`6i bXYg_Ubn`Yf` : f]YXf]Wx`A Yfn`f78l` Ł`U`Yg`UbXYfY`U`g`fcg][`"
@Ui h`Y]bYf`bYi YghYb`l a ZfU[Y`j cb`Mci` ;`cj` \Uh`g]Wx`X]Y
ÖZZYbh]WxY`A Y]bi b[`ØVYf`gY]bY`FY[]Yfi b[`a Yf`_]Wx
j YfgWx`YWx`hYfh`Bi`f`&&i` `XYf`K`U\`VYfYWx]h][`hYb`ghY`Yb`ZYghž`XUgg
g]Wx`X]Y`G]hi`Uh]cb`]b`8Yi hgWx`UbX`i bhYf`gY]bYf` : Ø\fi b[
j YfVYggYfh`\Uhž`k`À`fYbX`" `&i` `Y]bY`[Y[YbHY`][Y`9bhk`]W`i` b[
VYcVUWx`hYb`"8]Y`[fc»Y`A Y`f`Y]hž`" `+i` ž`g]Y`h`_Y]bYb
bYbbYbgk`YfhYb`K`UbXY`i`bX`]gh`bYi`hfU`"

A Yfn`hfUh`gY]b`5a`h`a`]h`XYa` `J`YfgdfYWxYb`Ubž`XUgg`X]Y`6Øf[Yf`]a
Gca`a`Yf`Y]bY`gdØfVUFY`dcg]h]j`Y`J`Yf`ÅbXYfi`b[`Yf`YVYb`gc`h`Yb`"
8cWx`X]Y`FYU`]h`h`gd]f]Wx`h`Y]bY`UbXYfY`GdfUWxY.`@YX][` `]Wx`%+i` `XYf`

6YzFU[hYb [`Ui VYbž`XUgg`X]YgY`F Y []Yfi b [`ni `XYb`VYghYb`XYf
`YhnhYb`đ\fnY\bhY`nÀ\`hž`k`À\fybX`gU[Y`i`bX`gW`fY]VY`+%` `X]Yg
YbhgW`YXYb`ni`fØW`k`Y]gYb`"i`bhYf`XYb`5b\`Àb[Yfb`XYf`i`b]cb`[]Vh
Yg`nk`Uf`Y]bY`[Yk`]ggY`Ni`Zf]YXYb\Y]h`i`) (i`g]bX`a`]h`XYf`@U[Y`]a
@UbX`Y]bj`YfghUbXYb` `XcW`gY`Vgh`\]Yf`nY][`hg]W`Y]bY`_`UfY
G`_Ydg]g`[Y [YbØVYf`XYb`5i`ggU[Yb`A`Yfn`"Bi`f` ((i`XYf
l`b]cbgUb\`Àb[Yf`i`bhYfghØhYb`X]Y`6Y\`Ui`dhi`b [ž`XUgg`Yg`g]W`i`a
Y]bY`VYgcbXYfg`YfZc`[fY]W`Y`F`Y []Yfi`b [`UbXY`hž`k`À\fybX` (%
b]W`h`X]YgYf`A`Y]bi`b [`g]bX`"

Ghfc a ghYi Yf!8]g_i gg]cb`X`Àa`dZh`X]Y Gh]a`a`i`b [

9]b`k`Y]hYfYf`Gh]a`a`i`b [gX`Àa`dZf`]gh`X]Y`9bhgW`Y]Xi`b [`XYf
F`Y []Yfi`b [ž`X]Y`GYb`_i`b [`XYf`Ghfc a ghYi Yf`bi`f`ZØf`VYgh]a`a`hY
l`bhYfbY\`a`Yb`i`b`X`X]Y`@UbXk`]fhgW`UZh`ni`[`Yk`À\fyb`ž`k`À\fybX
Df]j`Uh\`Ui`g\`U`hY`"YYf`Ui`g [Y`Yb`"8]YgY`A`U»`b`U\`a`Y`gcf [h`ZØf
l`bj`Yfgh`Àb`Xb]g`]b`XYf`6Yj`Ò`_Yfi`b [.`*`-`i` `XYf`8Yi`hgW`Yb`_`ÒbbYb
X]YgY`9bhgW`Y]Xi`b [`b]W`h`b`UW`j`c`n`Y\`Yb`"6YgcbXYfg`_f]h]gW`k`]fX
X]Y`9bhgW`Y]Xi`b [`j`cb`<`Ui`g\`U`hYb`a`]h`b]YXf][`YfYa`9]b`_ca`a`Yb
VYk`YfhYh`i`+`i` `X]YgYf`;`fi`ddY`nY][`Yb`g]W`Y`b`h`Ài`gW`h`ØVYf`X]Y
i`b [`Y]W`Y`6Y\`UbX`i`b ["

Ni`g`Àh`i]W`ni`f`i`bni`Zf]YXYb\Y]h`ØVYf`X]Y`GhYi`Yf`dc`h]h`_`]gh`Ui`W`X]Y
U`[`Ya`Y]bY`Ni`Zf]YXYb\Y]h`a`]h`XYf`5fVY]hj`cb`A`Yfn`F`Y []Yfi`b [`]a
G]b`_Zi`[`"]@Ui`h`Y]bYf`i`a`ZFU[`Y`j`cb`:`cfgU`Ui`g`XYf`YfghYb`đ` `]k`c`W`Y
g]b`X`),`i` `XYf`8Yi`hgW`Yb`a`]h`i`\fyb`@Y]ghi`b [Yb`i`bni`Zf]YXYbž`bi`f
'` ,`i` `Ài`»`Yfb`g]W`d`cg]h]j`"8]Yg`]gh`]bgVYgcbXYfY`]a`C`ghYb`XYg
@UbXYg`c`ZYbg]W`h`]W`ž`k`c`*`'`i` `XYf`6YzFU[`hYb`i`bni`Zf]YXYb`g]b`X`"

8]Y`C`ddcg]h]cb`]a`5i`Zk`]b`X`3

8]Y`dc`h]h]gW`Y`@UbXgW`UZh`_`ÒbbhY`g]W`Ui`Z[`fi`bX`XYf`U`_hi`Y`Y`b
l`a`ZFU[`Yk`YfhY`YVYbZU`g`j`Yf`ÀbXYfb`"8]Y`i`b]cb`\`Uh]b`XYb`Y`hnhYb
K`c`W`Yb`Ub`6cXYb`j`Yf`c`fYb.`Gc`Z]Y`X]Y`78l`j`cb`&`,`i` `b`UW`X`Yf
?`Ub`n`Yfk`U\`i`Z`&+i`ž`k`À\fybX`X]Y`GD8`j`cb`%)`i` `Ui`Z`%`i`
fi`hgW`hY`"Bi`f`&(i` `XYf`6YzFU[`hYb`gY\`Yb`]b`78l`i`i`bX`7Gl`i`bc`W`X]Y

: Å\][_Y]hžX]Y`XfÅb[YbXYb`DfcV`Ya Y`8Yi hgWÅ`UbXg`ni ``ÖgYb""8]Yg
]gh`Y]b`F ØW_[Ub[`i a `j]Yf`DfcnYbhd i b_hY`j Yf[`]WÅYb`a]h`XYf
J cfk cWÅY"

8]Y`5i gg]WÅhYb`Ui ZY]bY`K YbXY`ni a `6YggYfYb`gWÅY]bYb`ZFU[`]WÅ"
Bi f` %a `XYf`8Yi hgWÅYb`[`Ui VYbž`XUgg`X]Y`l b]cb`Ua `9bXY`j cb
A Yfn`5a hgnY]h`i b`l a ZFU[Yb`j cf`XYf`5Z8``]Y[Yb`k]fX`"&*ı
fYWÅbYb`a]h`Y]bYa `; `Y]WÅghUbX`i bX`XYf`F Ygh`g]Y`h`X]Y`5Z8`]b
: Ø\fi b[""8]Y`Gh]a a i b[`]gh`Ub[YgdUbbhž`i bX`X]Y`UbghY`YbXYb
<YfUi gZcfXYfi b[Yb`_ÖbbhY`A Yfn`b]WÅh`a Y`f`gc``Y]WÅh`VYk`Å`h][Yb"

8]Y`G]hi Uh]cb`V`Y]Vh`Ub[YgdUbbhž`i bX`XUg`dc`]h]gWÅY`K YhhYf`]b
8Yi hgWÅ`UbX`k]fX`YbhgWÅY]XYbX`XUj cb`UV`Åb[Ybž`k]Y`X]Y
FY[]Yfi b[`a]h`XYf`l bni Zf]YXYb`Y]h`i b`XYf`6Yj Ö`_Yfi b[`i a [Y`Yb
_Ubb"" , VYf`X]Y`<YfUi gZcfXYfi b[Ybž`j cf`XYbYb`A Yfn`ghY`hž
VYf]WÅhYhi bhYf`UbXYfYa `FUX]c`6]Y`YZY`X`gck]Y`A Yf`_i f"

8YhU]`g	
C fh	6Yf`]bž`8Yi hgWÅ`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "fUX]cV]Y`YZY`X"XY• k k k "a Yf`_i f"XY

6Ygi WÅYb`G]Y`i bg`Ui Z.`b!U["bYh