

$GWX cW_{]Y}fYbXY'NUVYb.: fUi Yb']b'6Yf`]b$ hA[`]WX'CdZYf'jcb'6Y`Agh][ib[°

=b '6Yf`]b 'k i fXY 'Y]b ', VYf[f]ZZ'Ui Z'nk Y] 'A ÀXWX Yb 'i bhYfgi WXh"
8]Y 'GhUXh'_Àa dZh'[Y[Yb 'gYl i Y``Y '6Y`Àgh][i b['i bX'; Yk U`h"



6Yf`]b!A]hhYž'8Yi hgW\`UbX'!'GW\cW_]YfYbXY'JcfZ\``Y'jcb
6Y`Agh][ib['ibX'; Yk U`h'[Y[Yb':fUiYb'YffY[Yb']a a Yf'k]YXYf
XUg'OZZYbh`]W\Y'6Yk igghgY]b"'9]b'U_hiY``Yf', VYf[f]ZZ']b'6Yf`]b
nY][hž'k]Y'gW\bY``Uig'jYfVU`Ya '7UhWJ``]b['Yfbgh\UZhY
6YXfc\ib[Yb'kYfXYb'_ObbYb"'5a '5VYbX'XYg'-"'*jb]*&\$&'
k ifXYb'nk Y]'%(!'A\f][Y'A AXW\Yb']b'6Yf`]b!A]hhY'jcb'Y]bYf
; fiddY'jcb'%\$'V]g'%) 'DYfgcbYb'Ub[Y[f]ZZYbž'U`g'g]Y'[Ya Øh`]W\
X]Y'?fUigYbghfU»Y'Ybh`Ub[`]YZYb"'8]Y'; fiddY'gdfUW\X]Y
A AXW\Yb'Ubž'ibX'U`g'X]YgY'g]W\kY][YfhYbž'UiZ'X]Y
ibYfk ØbgW\hYb'FiZY'ni'fYU[]YfYbž'fYU[]YfhYb'X]Y'5b[fY]ZYf'a]h
8fc\ib[Yb'ibX'jYfZc`[hYb'g]Y"'9]b'G]W\Yf\Y]hgVYUahYf'Y\h']b'X]Y
6fYgW\Y'ibX'jYfgiW\hYž'X]Y'AAXW\Yb'ni'gW\ØhnYbž'kifXY'YXcW\
gY'Vgh'Ub[Y[f]ZZYb'ibX'jYf`Yhnh"; `ØW_`]W\YfkY]gY'V`]YVYb'X]Y

8 c W. 'k] Y 'ghY\h' Y g' [YbYfY'``i a 'X] Y 'G] W. Yf\Y]h'j c b': fui Yb']b
8 Yi hg W. `Ub X 3 '5 _ hi Y ``Y 'GhUh]gh] _ Yb 'n Y] [Yb ž X Ugg 'X] Y 'N U\ `Yb `XYf
Yf Z Uggh Yb 'GYI i U`XY`] _ hY '_c bgh Ub h'gh Y] [Yb "'=a '\$J\f'& & ('k i f X Yb
fi b X '%, "\$\$\$: A``Y 'Xc_i a Ybh] Yfh 'Y] b' b Yi Yf' < O W. ghgh Ub X "'8] Y
8 i b _ Y `ZY` Xghi X] Y 'XYg '6 i b X Yg _ f]a] b U`Ua h Yg 'f b ? 5 Ł j Yf X Yi h'] W. h
X] Y 'Df c V 'Ya Uh] _ 'k Y] h Yf "'B i f Y] b Y _ `Y] b Y 'N U\ ``XYf 'H Uh Yb 'k] f X
h Uhg A W.`] W. 'Ub [Yn Y] [hž X U 'j] Y `Y : f Ui Yb 'Ui Z[fi b X 'j c b 'G W. Ua ž
Ÿ b [gh Yb 'c X Yf '9 f Z U\ fi b [Yb 'j c b 'G W. i `Xj c f k Ø f Z Yb 'n O [Yf b ž]\ f Y
9 f `Y V b] gg Y 'ni 'a Y `X Y b " 'G c ``U['X] Y '5 b n Y] [Ye i c h Y 'V Y]
GYI i U`XY`] _ h Yb `V Y] i b h Y f '%\$ 'Df c n Y b h " Gh Uh] gh U `\Y V h `\Yf j c f ž `X Ugg
fi b X '- % 'Df c n Y b h `X Y f `C d Z Y f 'j c b 'G Y I i U`gh f U Zh Uh Y b 'k Y] V`] W. 'g] b X
i b X 'A A X W X Yb '] a '5 `h Y f n k] g W Y b '% ('i b X '& \$ '\$U\ f Y b 'V Y g c b X Y f g
[Y Z A \ f X Y h 'g] b X " '9] b '; fi b X 'a Y \ f ž X] Y '5 i f U 'X Y f 'G] W Y f \ Y] h 'Z Ø f
: f Ui Y b 'n i 'j Y f V Y g g Y f b "

8]Y'hfUi f][Y'FYU`]hÀh

8]Y'8ib_Y`ZY`Xghi X]Y'nY][h'Ui Zž'XUgg'* 'DfcnYbh'XYf': fUi Yb'UV'%*

*J\fYb']a '`YhmhYb'*J\f'CdZYf'j cb'gYli U`]g]YfhYb'GhfUZhUhYb

kifXYb"'? OfdYfj Yf`Yhni b['VYhf]ZZh'Y]bY'k Y]hYfY'_`Y]bY'; fiddY"

8Yf'Yf\YV`]WXY'I bhYfgWX]YX'nk]gWXYb'XYb'YfZUgghYb'HAhYfb'i bX

XYb'hUhgAWX`]WX'Ub[YnY][hYb'GhfUZhUhYb'`Aggh'Ui Z'Y]b

dfcV`Ya Uh]gWXYg'8i b_Y`ZY`X'gWX`]Y*Yb"'J]Y`Y': fUi Yb'g]bX'a]h'XYf

K U\``_cbZfcbh]Yfhz'cV'g]Y'XYb'Aih'Ui ZVf]b[Ybz'ØVYf']\fY

9f`YVb]ggY'ni 'gdfYWXYb'cXYf'b]WXh"'=\b'XYf'; YgY``gWXUZh'k]fX'Ui Z

X]Y'Bchk YbX][_Y]h'j Yfk]YgYbz'hfUX]YfhY'8Yb_a i ghYf'UVni VUi Yb

i bX'Y]b'VYggYfYg'6Yk i gghgY]b'ZØf'gYli U`]g]YfhY'; Yk U`h'ni
gWXUZZYb"'8]Y'j cb': fUi Yb'[Y[Yb'; Yk U`h'j YfOZZYbh']WXhYb

NU'Yb''Yfb''Yfhi'k Yfhi c'Y'9]bV'WY''

8]Y'ghYh]['ghY][YbXY'NU\`'Ub': À``Yb'j cb'gYli U`]g]YfhYf'; Yk U`h
nY][hžXUgg'Y]b'la XYb_Yb'bÒh][']gh"'5i Z_`Àfi b[ž'; YgYhn[YVi b[
i bX'j cf'U``Ya 'X]Y'l bhYfghØhni b['j cb'CdZYfb'g]bX'YggYbn]Y``Y
GW\f]hhYž'i a 'X]Y'G]hi Uh]cb'j cb': fUi Yb']b'8Yi hgW\`UbX'ni
j YfVYggYfb"'\D'Y]bYa 'dc`]h]gW\Yb'?`]a Už']b'XYa 'X]Y
GYbg]V]`]g]Yfi b['ZØf'XUg'H\Ya U'ni b]a a hž'[]`h'Ygž'b]W\h
bUW\ni `UggYb"'8Yf'GW\i hn'a i gg'Ui W\'Ui Z'XYf'GhfU\yY'i bX']a
ÒZZYbh`]W\Yb'FUi a '[Yk À\f`Y]ghYh'gY]b"'; Ya Y]bgUa Yg'<UbXY`b']gh
[YZfU[hži a 'Y]bY'[YbYfY``Y'JYf\AbXYfi b['\YfVY]ni ZØ\fYb"

8 YhU]`g	
Cfh	6Yf`]b!A]hhYž8YihgW\`UbX
EiY``Yb	• k k k "VYf`]b!`]j Y"XY
	XY "ghUh]ghU"Wc a
	• k k k "ZfUi Yb![Y[Yb![Yk U`h"XY

6Ygi WXYb G]Y i bg Ui Z. b!U["bYh