

H\Y': `Ua]b['@]dg'ZY]Yfb`&\$`đ\ fY`
Mcg\]a]`a]h'GdY_hU_Y`!G\ck`]b`6Yf`]b`°

H\Y': `Ua]b['@]dg'ZY]Yfb`&\$`đ\ fY` / ei chMcg\]a]`6UhhYg'H\Y`
D]b_`FcVchg/ ei ch/'a]h'Y]bYa`?'cbnYfh]a`HYa dcXfca ž
6Yf`]bž'Ua` '*"'đ b]`&\$&)"



HYa dcXfca ž'6Yf`]bž'8Yi hgW\`UbX`!'5a` '*"'đ b]`&\$&)`k]fX`XUg
HYa dcXfca`]b`6Yf`]b`ni f`6Ø\bY`ZØf`Y]b`VYY]bXfi`W_YbXYg`?`cbnYfh
XYf`6UbX`H\Y': `Ua]b['@]dgž`i a`'XYb`&\$"; YVi fhghU[`]`fYg
k Y[k Y]gYbXYb`5`Vi a`g`Mcg\]a]`6UhhYg'H\Y`D]b_`FcVchg`ni
ZY]Yfb`"8]YgYg`5`Vi a`'k i fXY`Yfgha`U`g`Ua` '*"'đ `]`&\$&&
j YfØZYbh]W`hi bX`a`Uf_]YfhY`Y]bYb`YbhgW`Y]XYbXYb`K`YbXYdi`b_h
]b`XYf`a`i`g_]U`]gW`Yb`9bhk`]W`i`b[`XYf`6UbXž`]bXYa`Yg
Y`Y`hfc]gW`Y`9`Ya`YbhY`i`bX`j`YfgW`]YXYbY`A`i`g_]gh`Y`k`]Y
U`i`gh]gW`Y`];]hUffYb`i`bX`<]d!<cd`]bhY[f]YfhY`"8]YgY`a`i`g_]U`]gW`Y
J]Y`ZU`h`k`i`fXY`j`cb`XYf`?'f]h_]`gck`c`\\W`ca`a`YfW]U`U`g`Ui`W
_Øbgh`Yf]gW`'k`c`\\k`c`\\YbX`Ui`Z[Ybca`a`Yb`i`bX`\\U`Z`XYf`6UbXž`]`fY
Dcdi`Uf]h`h`Y`f`\\YV`]W`ni`'ghY][`Yfb`"

8 Ug' ? cbnYfhž'k Y`W`Yg'ZUgh'Ui gj Yf_Ui Zh]ghž'VY[]bbh_i fn'bUW`'&\$
I \fž'YXcW`'a]h'Y]W`hYf'J Yfgd`Àhi b["'8]Y'6UbXž'Ub[YZØ\fhj cb
: fcbha Ubb'K UmbY'7cmbYž'k]fX'XUg' [YgUa hY'5`Vi a `]b'j c`Yf
@Àb[Y'gd]Y`Yb"'5i Z'XYf'6Ø\by'k YfXYb'j]Yf' [fc» Yž'Ui ZV`UgVUfY
fcgUZUfVYbY`F cVchYf'ni `gY\Yb'gY]bž'X]Y'ni a `j]gi Y`Yb'GdY_hU_Y`
XYg'5VYbXg'VY]hfU[Yb"'7cmbY'k]fX'gW`bY`ZØf'gY]bY`U_hj] Y
`hYfU_h]cb'a]h'XYa `Di V`_i a `VY_Ubbhž']bXYa `Yf'9bYf[]Y'i bX
@]YVY`Y]bZcfXYfh"

9]b`Ui » Yf[Yk Ò\ b`]W`X Yg'9f`YVb]g

8 Yf' < Ò\Ydi b_h'XYf'YfghYb' < À`ZhY`XYg' ? cbnYfhg'k]fX'XYf'VY_UbbhY
Gcb[` 8c`Mci `FYU`nY3 `gY]bž'k À\fybX'7cmbY'i bhYf'Y]bYa
Ui ZV`UgVUfYb`FY[YbVc[Yb'ghY\h'i bX'XUg'Di V`_i a `]b`XYb'6Ubb
n]Y\h`BUW`Y]bYf'i a VUi dUi gY'k]fX'X]Y'6UbX'k Y]hYfY`Gcb[g'Ui g
]\fYf'ØVYf' (\$!`À\ f][Yb' ? Uff]YfY`dfÀgYbh]YfYb"K UmbY'7cmbYž
VY_Ubbh'ZØf'gY]bY'6Ø\byb_cghØa Yž'k]fX'g]W`fY[Y'a À»][
i a n]Y\Yb'i bX'j YfgW`]YXYbY'5_h]cbYb`Xi fW`ZØ\fybž'i a `X]Y
5ha cgd\`Àfy'bcW`YVYbX][Yf'ni `[YghU`hYb"

9]bYg`XYf'nYbhfU`Yb`H\Ya Yb`XYf' ? cbnYfhY`]gh'X]Y`J YfVfY]hi b[`j cb
@]YVY`i bX'dcg]hj] Yf'9bYf[]Y"'8]YgYg'9b[U[Ya Ybh'ZØf'Y]bY
dcg]hj] Y'6chgW`UZh'ghY\h'a `9]b`_Ub[`a]h'XYb`H\Ya Yb`XYg
5`Vi a gž'X]Y`@]YVYž'GhYfV`]W`_Y]hi bX'XYb`I a [Ub[`a]h
Øbgh]W`Yb'9a`ch]cbYb`UVXYW`Yb" `b`Mtg\]a]'6Uhh'Yg'H\Y`D]b
FcVchg`YfnÀ\`h'X]Y'6UbX`X]Y` ; YgW`]W`hY`XYf'H]hY`Z[[i f`Mtg\]a]ž
X]Y` [Y[Yb`X]Y` fcgU`F cVchYf` `Àa dZhž'Y]bY`A YhUd\Yf'ZØf
dYfgØb`]W`Xg'i bX' [YgY`gW`UZh]W`Xg'F]b[Yb"

8]Y`K]f_i b[`j cb`@]j Y!DYfZcfa UbW`g

: cfgW`i b[` \Uh[YnY][hž'XUgg`X]Y'9fZU\fi b[`Y]bYg`@]j Y! ? cbnYfhg
b]W`h'bi f'Y]bY`Àgh\Yh]gW`Yž'gcbXYfb`Ui W`Y]bY`h]YZ[fY]ZYbXY
Ya`ch]cbU`Y`K]f_i b[` \Uh" `Ghi`X]Yb`VY`Y[Ybž'XUgg`_`Ugg]gW`Y
? cbnYfhYž`À\ b`]W`k]Y`F cW`_cbnYfhYž'Y]bY`\c\Y`]a`a Yfg]j Y
E i U`]h`h'Ui Zk Y]gYb'i bX'X]Y` `hYfU_h]cb`nk]gW`Yb' ? ØbghYfb'i bX
Di V`_i a `YbhgW`Y]XYbX`ZØf`XUg`Ya`ch]cbU`Y'9f`YVb]g`]gh"'8]YgY
9f_Yb`hb]ggY[Y`hYb`Ui W`ZØf`J YfUbgH`hi b[Yb'k]Y`X]Y`j cb`H\Y

: `Ua]b[`@]dgž`k c`XUg[Ya Y]bgUa Y: Y]Yfb`j cb`A i g]_ni f
GWUZZ b[`Y]bYg`VYgcbXYfYb`; Ya Y]bgWUZh[YZØ`g`ZØ`fh"

8 Ug?cbnYfh`k]fX`j cfUi gg]W`h]W`ZUgh`XfY]`Ghi bXYb`XUi Yfb`i bX
a]h`Y]bYa `gdY`_hU`_i `ÄfYb`?cbZYhh]!FY[Yb`YbXYb`"9g`k]fX`XYi h]W`ž
XUgg`H`Y: `Ua]b[`@]dg`b]W`h`bi f`a i g]_U`]gW`ž`gcbXYfb`Ui W
j]gi Y``i bX`Ya ch]cbU`Y]b`i a ZUggYbXYg`9f`YVb]g`V]YhYb`k c``Yb"

A]h`M`g\]a]`6Uhh`Yg`H`Y`D]b_`F`c`V`chg`\UVYb`H`Y: `Ua]b[`@]dg
Y]bYb`A`Y]`YbghY]b`]b`XYf`A i g]_YgW]W`hY`[YgY`hnhž`XYf`b]W`h`bi f
]b`XYb`<YfnYb`]\fYf`: Ubg`YVhž`gcbXYfb`Ui W`ni `Y]bYf`6fcUXk Um!
5XUdhUh]cb`]a `]U`f`&\$%&]bgd]f]Yfh`\Uh"8i fW`X]Y: Y]Yf`X]YgYg
đ V]`Äi a`g`Ua `*`"đ b]`&\$&) `Yf]bbYfh`X]Y`6UbX`Ub`X]Y`nY]h`cgY
F`Y`Yj`Ubn`]fYf`A i g]_ž`X]Y`Ui W`\Yi hY`bcW`A`YbgW`Yb
ni gUa`a`YbVf]b[`h"

÷g[YgUa`hj`Yfgdf]W`h`XUg?cbnYfh]a`HYa`dcXfca`ž`Y]b
i`bj`Yf[Ygg]W`Yg`9f`YVb]g`ni`k`YfXYbž`XUg`X]Y`J`YfV]bXi`b[
nk`]gW`Yb`A`i`g]_Yfb`i`bX`Di`V`]i`a`]b`XYb`J`cfXYf[fi`bX`ghY``hi`bX
X]Y`YggYbh]Y``Y`6chgW`UZh`XYf`@]YVY`i`bX`XYg`dcg]hj`Yb`8Yb`_Ybg
j`YfVfY]hYh"

8YhU]`g	
C fh	HYa`dcXfca`ž`6Yf`]bž`8Yi`hgW`\UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "fVV&("XY• Yb"k]_]dYX]U"cf[• k k k "UYgh\Yh]Wg"a d["XY

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`b!U["bYh