

6`Uhh`Ui g!5`Ufa . `Gc`gWk ØhnYb`G]Y`=Δ fY
DZ`Ub nYb`^Y hnh`Y ZZY`_h]j`°

9fZU\ fYb`G]Yž`k]Y`G]Y`6`Uhh`Ai gY`V]c`c[]gWk`VY`_Aa`dZYb`i`bX
[Ygi`bXY`DZUb nYb`Xi`fWk`cdh]a`U`Y`8Øb[i`b[`ZØfXYfb
_ØbbYb`"H]ddg`i`bX`Hf]W_g"



8Yi hgWk`UbX`!`8]Y`6Y`_Aa`dZi`b[`j`cb`6`Uhh`Ai`gYb`]gh`Y]b
nYbhfU`Yg`H\Ya`U`]b`XYf`;`UfhYbdZY[`Yž`VYgcbXYfg`]b`XYf`U`_hi`Y`Yb
;`UfhYbgU]gcb`"8]YgY`_Y]bYb`GWk`AX`]b[`Y`_ØbbYb`gWk`bY`"[`fc»`Y
GWk`AXYb`Ub`DZUb nYb`j`Yfi`fgUWk`Ybž`]bXYa`g]Y`a`]h]\fYa
GUi`[`fØggY`]b`6`ÀhhYfž`6`ØhYb`i`bX`Hf]YVY`ghYWk`Yb`i`bX`g]Wk`j`ca
ni`W_Yf\`U`h[`Yb`DZUb nYbgUZh`Yfb`À`fYb`"9]b[`Ygi`bXYg
DZUb nYbk`UWk`ghi`a`]gh`YXcWk`Yb`hgWk`Y]XYbXž`i`a`X]Y
5Vk`Y`f`_f`ÄZh`Y`ni`gh`Äf`_Yb`i`bX`X]Y`5bZÄ`][`_Y]h`ni`fYXi`n]YfYbž
VYf]Wk`hYh`h!`cb`]bY`"XY"

9]bY`,`VYfXØb[i`b[`a`]h]gh]W_ghc`Z\`U`h[`Yb`8Øb[`Ya`]hY`b`_Ubb`XUg
DZUb nYb[`Yk`YVY`k`Y]Wk`Yf`a`UWk`Yb`i`bX`gca`]h`X]Y`5bZÄ`][`_Y]h`i`ZØf
6`Uhh`Ai`gY`Yf\`Ø\`Yb`"8`U\`Yf`]gh`Yg`k`]Wk`h[`ž`X]Y`B`Ä`f`ghc`ZY`]b

j Yfk YfhVUfYb`A Yb[Yb`VYfY]hni ghY`Yb"5`hYfbUhj Yb`ni f
 , VYfXØb[i b[`i a ZUggYb`DZUbnybghÅf_i b[ga]hhY`ž`X]Y`XUg
 ; Yk VVY`ZYgh][Yb`i bX`fYg]`YbhYf`[Y[YbØVYf`GWÅX`]b[Yb
 a UWXYb"

B UhØf`]WXY` : Y]bXY`i bX 6Y_Åa dZi b[ga Yh\cXYb

Ni f`6Y_Åa dZi b[`j cb`6`Uhh`Ai gYb`_ØbbYb`j YfgW]YXYbY
 bUhØf`]WXY`A Yh\cXYb`Y]b[YgYhnik YfXYb" `BØh`]b[Y`k]Y`
 A Uf]Yb`_ÅZYfž: `cfZ]Y[Yb`i bX`VYgh]a a hY`J Ò[Y`g]bX`YZZY`_hj Y
 <Y`ZYf`]a `; UfhYbž`X]Y`Y`ZYbž`X]Y`6`Uhh`Ui gdc di `Uh]cb`ni
 _cbhfc``]YfYb" @Ui h`a **Y]b!** [**UfhYb"**]bZc`gc``hY`ni XYa `X]Y`5i gXUi Yf
 b]W`hi bhYfgW`Åhnik YfXYbž`XU`a Y`fYfY`5bk YbXi b[Yb`i bX
 A Yh\cXYb`cZi`bØh][`g]bXž`i a `X]Y`GWÅX`]b[Y`YfZc`[fY]W`ni
 VYgY]h][Yb"

<Ui g[Ya UW`hY`GdfUmgž`k]Y`Y]bY`A]gW`i b[`Ui g: `Øgg][gY]ZY`i bX
 K UggYf`cXYf`?bcV`Ui W`gdfUmž`V]YhYb`YVYbZU``g`Y]bY`W`Ya]YfY]Y
 @Øgi b[`ni f`6Y_Åa dZi b["8 UVY]`_Ubb`XYf`?bcV`Ui W`Y]bZUW`]b
 K UggYf`Y]b[Yk Y]W`hi bX`a]h`GdØ`a]hhY`j YfgY`Yb`k YfXYbž`i a `U`g
 k]f_gUa Y`5Vk Y`f`ni `X]YbYb"5i W`BYYa Ò`U`h`g]W`U`g`bØh`]W`
 Yfk]YgYbž`k cVY]`J cfg]W`h[YVchYb`]ghž`XU`Yg`Ui W`BØh`]b[Y
 VYY]bhf`ÅW`h][Yb`_Ubb"

J c f g c f [`] W X Y ` A U » b U \ a Y b ` i b X ` H] d d g

I a `Y]bYa `6`Uhh`Ui gVYZU``j cfni VYi [Ybž`]gh`Yg`fUhGUa ž`ghUf`_Yž
 [Ygi bXY`DZUbnyb`ni `ZØfXYfb" `FY[Y`a Å»][Yg`8Øb[Yb`a]h
 ?ca dcgh`cXYf`cf[Ub]gW`Ya `8Øb[Yf`gck]Y`A]gW`_i `hi fYb`g]bX
 YZZY`_hj Y`GhfUhY[]Yb"8Yf`9]bgUhn`j cb`DZUbnybž`X]Y`6`Uhh`Ai gY
 ZYfb`U`hYb`cXYf`bØh`]W`Y`_bgY`_hYb`Ubn]Y`Ybž`]gh`YVYbZU``g`Y]bY
 k Yfhj c``Y`A U» bU`a Y" `DZUbnyb`k]Y`A]bnYž`8]``i bX`GWÅUZ[UfVY
 g]bX`XUni `[YY][bYh"9]b][Y`DZUbnybž`k]Y`?UhnYba]bnY`i bX`
 GWÅb]h`Ui W`ž`_ØbbYb`gc[Uf`U`g`bUhØf`]W`Y`5Vk Y`fa]hhY`X]YbYb"

9]bY`fY[Y`a Å»][Y`?cbhfc``Y`XYf`DZUbnyb`]gh`i bUVX]b[VUfž

]bgVYgcbXYfY`VY]`F cgYbž`X]Y`VYgcbXYfg`UbZ`À`][`g]bX`"Ni XYa
gc`hYb`; UfhYbVYg]hnYf`X]Y`5i gvFY]hi b[`j cb`K i fnY`!@Ài gYbž
Yf_YbbVUf`Ub`[Y_f`Ài gY`hYb`cXYf`j Yf[]`VhYb`6`ÀhYfbž`a`5i [Y
VY`U`hYb`"8Yf`9]bgUhn`j cb`bØhn`]WYb`BYa UhcXYb`_Ubb`XUVY]
\Y`ZYbž`X]YgY`GW`ÀX`]b[Y`ni`_cbhfc``]YfYb"

8]Y`?ca V]bUh]cb`Ui g`Y]bYf`Ui g[Yk c[YbYb`B`À`fghc`Z] Yfgcf[i b[ž
XYa`9]bgUhn`bUhØf`]WYf`fYggZY]bXY`i bX`V]c`c[]gWYb
6Y_`Àa dZ b[ga Yh`cXYb`hf`À[h`Yb`hgW`Y]XYbX`ni`Y]bYa`[Ygi bXYb
i bX`V`Ø`YbXYb`; UfhYb`VY]"8]Y`f]W`h][Y`5bk YbXi b[`X]YgYf`H]ddg
_Ubb`XUni`ZØ`fYbž`XUgg`X]Y`DZ`Ub`nYb`ghUf`_i bX`k]XYfghUbXgZ`À`][
[Y[Yb`6`Uh`Ài gY`V`Y]VYbž`gcXUgg`; ÀfhbYf`X]Y`fYi XY`Ub`]fYa
; UfhYb`i b[YghØfh[Yb]Y»Yb`_ØbbYbž`k]Y`Y]b ZUW`Yg!
[UYf`hbYfb`"XY`ZYghghY`h"

8YhU]`g	
C fh	8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "h!c b`]bY"XY • a Y]b![UfhYb"]bZc • Y]b ZUW`Yg![UYf`hbYfb`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh