

6 Ufb]a . 'B Yi Y 'K YVgY]hY 'ZØf'gWÅ bY`Yg
i bX`Y]bZUWÅ Yg'6Øf[Yf! < UbX`]b [°

8 Yf'@UbX_fY]g'6Ufb]a ` \Uh'Ua '%" 'ž `]'&\$&) 'gY]bYb`C b`]bY!
5i Zhf]hh'YfbYi Yfhž'i a '6Øf[YfgYfj]Wg'VYbi hnYfZfYi bX`]WÅ Yf
ni '[YghU`hYb"



6 Ufb]a ž'8 Yi hgWÅ `UbX`!'8]Y`NY]h'ghY`h'b]WÅ h'gh]`ž'i bX`XUg`]gh
Ui WÅ '[i h'gc`'8 Yf'@UbX_fY]g'6Ufb]a ` \Uh'Ua '%" 'ž `]'gY]bYb`Zf]gWÅ
[YghU`hYhYb`C b`]bY!5i Zhf]hhi bhYf'k k k "VUfb]a "XY`[Y`Ui bWÅ h"
8]YgYf`GWÅ f]hh]gh'b]WÅ h'bi f`Y]b` : UW`]Zhž'gcbXYfb`Y]bY`f]WÅ h][Y
5i Zk Yfhi b[`XYg`X][]hU`Yb`GYfj]Wg'ZØf`U`Y`6Øf[Yf]bbYb`i bX
6Øf[Yf`B UWÅ `XYb` ðZcfa Uh]cbYb`j cb`6YfbUi `@]j Y` \Uh`X]Y`bYi Y
K YVgY]hY`Y]b`a cXYfbYg'8 Yg][bž`XUg`XYb`Bi hnYf]bbYb`i bX
Bi hnYfb`Y]bY`_`UfY`Ghfi _hi f`i bX`Y]bY`VYbi hnYfZfYi bX`]WÅ Y
B Uj] [Uh]cb`V]YhYh"

K Ug'a UWÅ h`X]Y`bYi Y`GY]hY`gc`VYgcbXYfg3`æ `NYbhfi a`ghY`h`Y]bY
h\Ya YbVYnc[YbY`Ghfi _hi fž`X]Y` ðZcfa Uh]cbYb`dUggYbX`ni`XYb
i bhYfgWÅ]YX`]WÅ Yb`@YVYbgg]hi Uh]cbYb`VØbXY`h`'8]Y

`Y]ghi b[gghUf_Y`Gi WkZi b_h]cb`Yfa Ò[`]Wkh`Yg`XYb`Bi hnyfbž`X]fY_h
i bX`i b_ca d`n]Yfh`Ui ZX]Y`VYb`Òh][hYb`J Yfk U`hi b[g`Y]ghi b[Yb
ni ni [fY]ZYb``Ni [`Y]Wk`]gh`X]Y`5bV]bXi b[`Ub`Y]b`bYi Yg
GYfj]W`dcfhU``Y]b`YWkhYf`GWk f]hh`]b`X]Y`X][]hU`Y`Ni _i bZh`

9]b`k]Wk h][Yf`GWk f]hh`ni f`8][]hU`]g]Yfi b[

8]YgY`BYi Yfi b[Yb`g]bX`b]Wkh`bi f`Y]bY`_cga Yh]gWkY`5i Zf]gWki b[ž
gcbXYfb`ghY\Yb`]a `9]b`_Ub[`a]hXYa `C b`]bYni [Ub[g[YgYhn
fIC N; £"8]YgYg; YgYhn`j YfdZ]WkhYh`6i bXYg`ÀbXYf`XUni žY]bY
J]Y`nU\`j cb`J Yfk U`hi b[g`Y]ghi b[Yb`V]g`9bXY`&\$&&`Y`Y_hfcb]gWk
Ubni V]YhYb``8 Ug`N]Y``]gh`_Uf.`8]Y`8][]hU`]g]Yfi b[`gc``X]Y
6Y\ ÒfXYb[`Àb[Y`Z0f`j]Y`Y`A YbgWkYb`Y]bZUWkYf`i bX`YZZ]n]YbhYf
[YghU`hYbžk cXi fWk`5bhfU[gdfcnYggY`b]Wkh`bi f`nY]hgdUfYbXYfž
gcbXYfb`Ui Wk`k Yb][Yf`ZY\`YfUbZ`][`k YfXYb`

8]Y`_ VYfg]Wkh`ØVYf`U``Y`?fY]g`Y]hi b[Yb`]a `bYi Yb`GYfj]W`dcfhU`
_ca a h`b]Wkh`j cb`i b[YZ`\f``: Øf`X]Y`Bi hnyfcf]Ybh]Yfi b[`UVYb`X]Y
J YfUbhk cfh]WkYb`Df]cf]h`hž`i a `X][]hU`Y`8]YbghY]ghi b[Yb`_Uf`i bX
j Yfgh`ÀbX`]Wk`ni ` [YghU`hYb``Gc`_ØbbYb`k]Wk h][Y`Gcn]U``Y]ghi b[Yb
k]Y`5fVY]hg`cgYb[Y`X`cXYf`F YbhYb`ØVYf`Y]bZUWkY`5bhf`À [Y`Ui Wk
cb`]bY`VYUbhfU[h`k YfXYbžk Ug`VYfY]hg`gY]hXYa `% ("A `Àfn`&\$&&
a Ò[`]Wk`]gh``8 Ug`6i bXYga]b]ghYf]i a `Z0f`5fVY]hi bX`Gcn]U`Yg
f`bA 5GŁ`\Uh`\]YfVY]`X]Y`J YfUbhk cfh] b[`Z0f`nU\`fY]WkY
J Yfk U`hi b[g`Y]ghi b[Yb`ØVYfbca a Yb`

: YYXVUW_`]gh`\Yfn`]Wk`k]``_ca a Yb

8]Y`_ VYfUfVY]hi b[`XYg``hYfbYhUi Zhf]hgh`gc```b]Wkh`bi f`Y]b
Y]ba U`][Yg`Dfc`Y`_higY]b``8]Y`Bi hnyf`g]bX`Ui gXfØW`]Wk
Y]b[Y`UXYbž`F ØW_a Y`Xi b[Yb`ni ` [YVYb`i bX
J YfVYggYfi b[gj cfgWk`À [Y`Y]bni fY]WkYb``8]Yg`]gh`Y]b`k]Wk h][Yf
5gdY`hž`i a `X]Y`X][]hU`Yb`8]YbghY]ghi b[Yb`k Y]hYf`ni `cd]h`a]YfYb
i bX`Ui ZX]Y`6YXØfZb]ggY`XYf`6Øf[Yf]bbYb`i bX`6Øf[Yf
Y]bni [Y\Yb``F ØW_a Y`Xi b[Yb`_ØbbYb` [Ub`n`Y]bZUWk`Ub`
fYXU_h]cb4 _j VUfb]a "XY` [YgYbXYh`k YfXYb`

A]hX]YgYf`bYi Yb``hYfbYhd`f`ÀgYbn`nY][h`XYf`@UbX`_fY]g`6Ufb]a ž

XUgg`Yf`XYb`K UbXY`ni f`8][`]hU`]g]Yfi b[`Yfbgh`b]a a hi bX`VYfY]h
]ghž`bYi Y`K Y[Y`ni `[Y`Yb`"5i W`X]Y`HUhgUW`Yž`XUgg`X]Y
ÖZYbh`]W`Yb`J Yfk U`hi b[Yb`bcW`V]g`&\$&*`NY]h`UVYbž`\fY
@Y]ghi b[Yb`j c`gh`bX][`ni`X][`]hU`]g]YfYbž`nY][`hž`k`]Y`k`]W`h][`Yg`]ghž
XYb`6Øf[Yfb`X]Y`dUggYbXYb`5b[YVchY`ni`a UW`Yb`gW`Y]Y»`W`
k ØbgW`Yb`g]W`j`]Y`Y`Y]bY`fUgW`Yž`i b`ca`d`n]YfhY`9f`YX][`i b[`]\fYf
5b`Y[Yb`"

≠g[YgUa`h`nY][`hg]W`ž`XUgg`X]Y`ÖZYbh`]W`Y`J Yfk U`hi b[`]a a Yf
a Y`f`U`g`8]Ybgh`Y]ghYf`ZØf`X]Y`5` `[Ya`Y]b`Y]h`k U`f[Ybca`a`Yb
k YfXYb`gc`hY`"i bX`a`]h`XYa`b`Yi Yb`C`b`]bY!5i Zhf]hhj`cb`6Ufb]a
gW`Y]bh`\]Yf`Y]b`YW`hYf`GW`f]hh`]b`X]Y`f]W`h][`Y`F`]W`hi b[`[Ya`UW`h
k cfXYb`ni`gY]b`"

8 YhU]`g	
C fh	6Ufb]a ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • VYfbUi`!`]j`Y`XY • k k k "Va`Ug"XY • k k k "di`V`]Wd`Ub"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh