

» b [Y `HU`Yb hY `ghUfhYb `]\ fY `? Uff]YfY `]a
DUb_YhU`Yf`F Uh\ Ui g°

≈a `6Ufb]a `ghUfhYb`nk Y]`↑ b [Y`5i gni V]`XYbXY`]\ fY `? Uff]YfYb
]a `F Uh\ Ui g`DUb_YhU`"6Øf [Yfa Y]ghYf`c ZZh`Ui Z`YfZc` [fY]WYb
5i gV]`Xi b [gghUfh"



DUb_YhU`ž`8Yi hgWk`UbX`!`#`XYf`; Ya Y]bXY`DUb_YhU`ž`Y]bYa
Ui ZghfYVYbXYb`Cfh]a `6Ufb]a žVY []bbYb`XYfnY]h`nk Y]`↑ b [Y
A YbgWkYb`]\ fY`5i gV]`Xi b [ž`X]Y`ZØf`]\ fY`VYfi Z]WkY`Ni `i bZh
[fi bX`Y [YbX`gY]b`_ØbbhY`"6YgcbXYfg`Yfj`cfni` \YVYb`]gh
5bbYa Uf]Y`Jc][hž`X]Y`Ua` `&&"`5i [i gh`&\$&&`]\ fY`FY]gY`ni f
J Yfk U`hi b [gZUWkUb [YghY`hYb`ghUfhYhY`"≈fY`5i Z [UVYb`i a ZUggYb
i bhYf`UbXYfYa`XYb`9]bgUhm`]b`XYf`DcghghY`Y`XYg`F Uh\ Ui gYgž`k c
g]Y`YfghY`9]bV`]W_Y`]b`X]Y`5V`Ài ZY`XYf`_ca`a`i bU`Yb`J Yfk U`hi b [
[Yk`]bbYb`_Ubb`" `8Yf`?cbhU`_h`a`]h`XYb`6Øf [Yfb`]gh`a`]f`VYgcbXYfg
k]Wk] [ž`Ài » YfhY`5bbYa Uf]Y`]b`Y]bYa` ; YgdF`AWk`ØVYf`]\ fY
9fk Ufhi b [Yb`"A`]h`]\ fYf`5i gV]`Xi b [`a`ØWk`hY`g]Y`g]Wk`Y]b
i a ZUggYbXYg`6]`X`j`cb`XYb`j`YfgWk]YXYbYb`5bgdfYWk`dYfgcbYb
i bX`XYb`hÀ [`]WkYb`5fVY]hYb`]a`F Uh\ Ui g`a`UWkYb`"5i Wk`Y]b

ϕhYfYggY`Z0f`XUg`C fXbi b[gUa`hi bX`X]Y`J c`ghfYW_i b[]gh
VYa`Yf`_Ybgk`Yfhž`k Ug`nY][hž`XUgg`g]Y`Ua`V]h]cb]Yfh]b`]\fY`? Uff]YfY
ghUfhYb`a`ÒW`hY`" ÆfY`h\YcfYh]gW`Y`5i`gV]`Xi`b[`Z]bXYh`Ua
C`VYfghi`ZYbnYbhf`i`a`=6Ufb]a`]b`6YfbUi`i`bX`Ub`XYf
6fUbXYbVi`f[]gW`Yb`?ca`a`i`bU`U`UXYa`]Y`]b`9VYfk`U`XY`ghUhhž`k Ug
]\fY`Z`bX]YfhY`5i`gV]`Xi`b[`i`bhYfa`Ui`Yfh`"6YfbUi`@]j`Y`VYf]W`hYh`"

8cW`b]W`h`bi`f`5bbYa`Uf]Y`]gh`b`Yi`]ja`DUB`_YhU`Yf`F`Uh`Ui`g`5i`W`
B]`_Ug`8`Ò`"\`Uh`gY]bY`5i`gV]`Xi`b[`ni`a`i`UW`Ub[`YghY`h`Yb`Z0f`
A`YX]Yb`!`i`bX`ϕZcfa`Uh]cbgX]YbghY`VY[`cbbYb`"9f`VY[`Ubb`Ua`i`%"
GYdhYa`VYf`&\$&&`i`bX`k`]fX`\`Ui`dhg`ÅW`]W`]b`XYf`DUB`_YhU`Yf`
6]V]`ch`Y`_`h`Åh][`gY]b`"8`Ug`ϕhYfYggY`Z0f`@]hYfUhi`f`i`bX`GdfUW`Y`\`Uh
]\`b`ni`X]YgYf`9b`hgW`Y]Xi`b[`Y`Z0\`fhž`Ui`W`k`Ybb`Yf`ni`b`ÅW`gh`Ub
Y]bYa`_`Ui`Za`Åbb]gW`Yb`6Yfi`Z]bhYfYgg]Yfh`k`Uf`"B]`_Ug`V`]W`h
[`YgdUbbh`Ui`ZX]Y`b`Yi`Yb`<`YfUi`gZc`fXYfi`b[`Yb`i`bX`X]Y`A`Ò[`]W`_Y]hž
gY]b`k`]ggYb`0VYf`A`YX]Yb`i`bX`60W`Yf`ni`j`Yfh]YZYb`"60f[`Yfa`Y]ghYf`
A`Ui`ja`]Ub`K`cb`_Y`nY][`hY`g]W`c`dh]a`]gh]gW`i`bX`k`0bgW`h`XYb
VY]XYb`5i`gni`V]`XYbXYbž`XUgg`g]Y`g]W`g`W`bY`"b`]\fY`b`Yi`Yb
5i`Z[`UVYb`Y]b`VYVb`i`bX`YfZc`[`fY]W`Ui`g[`YV]`XYh`k`YfXYb`"

5i`gV]`Xi`b[`g`Y]ghi`b[`]ja`ÒZZYb`h`]W`Yb`8]Yb`gh

8]Y`5i`gV]`Xi`b[`]ja`ÒZZYb`h`]W`Yb`8]Yb`gh`YfZfYi`h`g]W`]bg[`YgUa`h
Y]bYf`gc`]XYb`B`UW`ZfU[`Y`"8]Y`Y`h`h`Yb`8`UhYb`nY][`Ybž`XUgg`Ua`i`\$`
đ`b]`&\$&\$`fi`bX`&`&`"*`\$`\$`DYfgcbYb`]b`5i`gV]`Xi`b[`Yb`]bbYf`U`V`XYg
ÒZZYb`h`]W`Yb`8]Yb`ghYg`VYgW`ÅZh][`h`k`UfYbž`i`bX`X]Y
5i`gV]`Xi`b[`gei`chY`"U[`]VY]`"ž`+`i`"9]b`HY]`X]YgYf`5i`gni`V]`XYbXYb
ei`U`]Z]n]Yfh`g]W`gc[`Uf`Z0f`gdYn]Z]gW`Y`?`Uff]YfYk`Y[`Yž`k`c`VY]`X]Y
E`i`chY`]ja`_`ca`a`i`bU`Yb`6YfY]W`VY]`(`ž&`i`"U[`]8]Y`5i`gV]`Xi`b[`]b
XYb`Gh`ÅXhYb`i`bX`;`Ya`Y]bXYb`\`Uh]b`XYb`Y`h`h`Yb`đ`\fYb`Ub
6YXYi`hi`b[`]Yk`cbbYb`i`bX`nY][`hž`XUgg`↑`b[`Y`A`YbgW`Yb`XYb`K`Y[
]b`XYb`ÒZZYb`h`]W`Yb`8]Yb`gh`gi`W`Ybž`i`a`Y]bY`ni`_`i`bZhgg]W`YfY
6YgW`ÅZh][`i`b[`]ni`Z]bXYb`"8]YgY`9b`hk`]W`_`i`b[`]_`0bbhY`Ui`W`Z0f`
DUB`_YhU`j`cb`J`c`fhY]`gY]bž`XYbb`a`]h`[`i`h`Ui`g[`YV]`XYhYb
:`UW`_f`ÅZhYb`k`]fX`Y]bY`b`UW`\`U`h][`Y`9b`hk`]W`_`i`b[`]XYf`J`Yfk`U`hi`b[
Yfa`Ò[`]W`h`5i`»`YfXYa`g]bX`VYa`Yf`_Ybgk`YfhY`*`ž`+`i`XYf
5i`gni`V]`XYbXYb`]ja`ÒZZYb`h`]W`Yb`8]Yb`gh`k`Y]V]W`ž`k`Ug`X]Y
ni`_`0bZh][`Y`DfcZYgg]cbU`]g]Yfi`b[`]i`bX`;`Y]W`ghY`i`b[`]b`X]YgYb`

6Yfi ZYb`i bhYfghØhnh" 8 Ug`6=66`Vf]b[h`@]Wk h`]bg`8i b_Y`XYf
5i gV]`Xi b[gghUh]gh]_Yb"

5`Y`5i [Yb`g]bX`bi b`Ui Z`X]Y`9bhk]W_`i b[`XYf`VY]XYb`↑ b[Yb
5i gni V]`XYbXYb`[Yf]Wk hYhž`X]Y`g]Wk`k c`\\`]b`Y]b
j]Y`j YfgdfYWk YbXYg`6Yfi Zg`YVYb`]a`F Uh\Ui g`XYf`; Ya`Y]bXY
DUb_YhU`Y]bUfVY]hYb" 8]Y`_ca`a`YbXYb`đ\`fY`k`YfXYb`]\`bYb`X]Y
A Ò[`]Wk`_Y]h`V]YhYbž`k`Yfhj`c`Y`9fZU\`fi`b[Yb`ni`gUa`a`Y`b`i`bX`]\`fY
: Ä\][`_Y]hYb`ni`Yfk`Y]hYfbž`gcXUgg`g]Y`j`]Y`Y]Wk`h`Y]bYg`HU[Yg`gY`Vgh
J YfUbhk`cfhi`b[`]b`XYf`_ca`a`i`bU`Yb`J`Yfk`U`hi`b[`ØVYfbY`a`Yb
_ÖbbhYb"

8YhU]`g	
C fh	DUb_YhU`ž`8Yi`hgWk`UbX
E i Y`Yb	<ul style="list-style-type: none">• VYfbUi`!`]j`Y`XY• dUb_YhU`"XY• k k k "V]VV"XY

6Ygi Wk Yb`G]Y`i`bg`Ui`Z.`b!U["bYh