

? cghYb`cgY`6YfUhi b[`ni `K Āfa Ydi a dYb.
Gc `Z]bXYb `G]Y `XUg `VYghY `5b[YVch°

8]Y `J YfvfUi WXYfnYbhfU`Y `6fUbXYbVi f[`V]YhYh`&\$&)
_cghYb`cgY`6YfUhi b[Yb`ni `K Āfa Ydi a dYb`Ubž`i a `XYb
J YfvfUi WXYfb`XYb` , VYfv`]W_`ni `Yf`Y]W`hYfb"



6Ufb]a ž`8Yi hgW`UbX`!`5_hi Y` []VhYg`]b`?`Ò`b`Y]bY`k UW`gYbXY
BUW`ZfU[Y`bUW`YbYf[]YYZZ]n]YbhYb`<Y]ngmghYa Ybž`i bX`i bhYf
X]YgYb`g]bX`K Āfa Ydi a dYb`[Ub`n`k`Y]h`c`VYb`]a `?`i`fg`"8]Y
J YfvfUi WXYfnYbhfU`Y `6fUbXYbVi f[`U`h`i`b`i`b`Y]b`_cghYb`cgYg
6YfUhi b[gUb[YVch`]bg`@YVYb`[Yfi ZYbž`XUg`hYfYgg]YfhYb`Y`ZYb
gc`ž`g]W`]a `8gW`i b[Y`X`Yf`5b[YVchY`VYggYf`ni fYW`hni Z]bXYb"
K]Y`6Ufb]a `5_hi Y` VYf]W`hYhž`n]Y`h`X]Y`6YfUhi b[`XUfUi Z`UVž`X]Y
5b[YVchY`ni `VYk`YfhYb`i bX`X`YfYb`J`Yfgh`Ā`b`X`]W`_Y]h`ni `Yf`\`Ò`Y`b"

K Āfa Ydi a dYbž`X]Y`a]h`Yfk`Y]Y`]a `BYi VUi `ghUbXUfXa Ā»][
Y]b[YVUi h`k`YfXYbž`V]YhYb`Ub[Zf]gh[[`YgY`Yb`XYi`h]W`b]YXf[[YfY
6Yhf]YVg_cghYb`U`g`Yf`_`Òa`a` `]W`Y`²`!`c`XYf` ; Ug`Y]ni b[Yb`"
5`Y`fX]b[g`]Y[h`X`Yf`<U`Yb`c`Zi]b`XYb`5bgW`UZI b[g_cghYbž`X]Y

\Ò\Yf'U`g`VY]'Zcgg]'Yb`<Y]ngmghYa`Yb`g]bX"@Ui`h'9I`dYfhYb`]'gh`X]Y`
9ZZ]n]Ybn`gc`W`Yf`GmgHya`Y`ghUf`_`j`cb`Y]bYf`gcf[`Z`h][`Yb`D`Ubi`b[`
i`bX`Y]bYa`ZUW[`YfYW`hYb`9]bVUi`UV\`Ab[`][`"8]Y`
HYa`dYfUhi`ffY[`Y`i`b[`]'b[`i`h[`YX`Aa`a`hYb`;`YV`Ai`XYb`YfZcfXYfh`
Ui`W`[`fc>`Y`<Y]nZ`A`W`Yb`ž`X]Y`cdh]a`U`'a`]h`²`_cghfca`'VYhf]YVYb`
k`YfXYb`'gc`hYb`ž`i`a`'XYb`_'ja`UgW`cbYbXYb`6Yhf]YV`ni`
[`Yk`A`f`Y]ghYb"

DfcZYgg]cbY`Y`'I`bhYfghØhni`b[`'Xi`fW` 9bYf[`]YVYfUhYf.`]bbYb`

8]Y`9bYf[`]YVYfUhi`b[`'Xi`fW`'X]Y`J`YfVfUi`W`YfnYbhfU`Y`V]YhYh`Y]bY`
GW`f]hh!ZØf!GW`f]hh!5b`Y]hi`b[`'ni`f`5i`gk`U\`'XYf`f]W`h][`Yb`
K`Åfa`Ydi`a`dY`"Ni`b`ÅW`gh`ZØ`Yb`]'bhYfYgg]YfhY`J`YfVfUi`W`Yf.`]bbYb`
Y]bYb`9fZUggi`b[`gVc[`Yb`'cb`]'bY`Ui`g`i`bX`'UXYb`V]g`ni`'XfY`
5b[`YVchY`'cW`"5bgW`'Y»`YbX`YfZc`[`h`Y]bY`HYfa`]bj`YfY]bVUfi`b[`
ZØf`Y]bY`dYfgØb`]W`Y`5i`gk`Yfhi`b[`"8]YgY`k`]fX`]'b`Y]bYf`
J]XYcVYfUhi`b[`'j`cf[`YhfU[`Yb`ž`bUW`'XYf`X]Y`J`YfVfUi`W`Yf.`]bbYb`Y]b`
8c`_i`a`Ybh`a`]h`XYb`'a`Uf_]YfhYb`5b[`YVchYb`'i`bX`hYW`b]gW`Yb`
8UhYb`Yf\U`hYb`"5`Yg`k`]fX`'i`b`_ca`d`n]Yfh`i`bX`_cghYbZfY`
UV[`Yk`]W`_Y`hž`i`bhYfghØhnh`Xi`fW`'A`]hhY`'XYg`6i`bXYga`]b]ghYf]i`a`g`
ZØf`K`]fhgW`UZh`i`bX`?'`ja`UgW`i`hm`"J`YfVfUi`W`YfnYbhfU`Y`
6fUbXYbVi`f[`'V]YhYh`Ui`W`'j`cf`C`fh`6YfUhi`b[`'Ub`ž`X]Y`a`U]`ja`U`(``\$`
9i`fc`_cghYhi`bX`V]g`ni`nk`Y]`Ghi`bXYb`]'b`5bgdfi`W`'bY`a`Yb`_Ubb"

≠`XYf`6YfUhi`b[`'gd]Y`Yb`k`]W`h][`Y`5gdY`_hY`k`]Y`
<Y]n`UghVYfYW`bi`b[`ž`\mXfUi`_]gW`Yf`5V[`'Y]W`'i`bX`XYf`5i`ghUi`gW`
Y]bnY`bYf`<Y]n`ØfdYf`Y]bY`nYbhfU`Y`F`c`Y`"8Ua`]h`k`]fX`
g]W`Yf[`YghY`hž`XUgg`X]Y`K`Åfa`Ydi`a`dY`cdh]a`U`'Ui`ZX]Y`
;`Y[`YVYb`Y]hYb`XYg`Yk`Y]]`[`Yb`<Ui`gYg`UV[`Ygh]a`a`h]gh"

J`YfgW`]YXYbY`HmdYb`'i`bX`']\`fY`9ZZ]n]Ybn`

K`Åfa`Ydi`a`dYb`nY]W`bYb`g]W`'Xi`fW`']\`fY`:`Å\][`_Y]h`Ui`gž`K`Åfa`Y`
Ui`g`XYf`'I`a`k`Y`h`'`gY]`Yg`Ui`g`@`Zhž`K`UggYf`cXYf`9fXY`'`ni`
[`Yk`]bbYb`"X`'bUW`'Hmd`j`Uf]]YfYb`X]Y`9fgW`'Y»`i`b[`g`_cghYb`'i`bX`X]Y`
9ZZ]n]Ybn.`Gc`Y!K`UggYf!ž;`fi`bXk`UggYf!`i`bX`@`Zh!K`Åfa`Ydi`a`dYb`

g]bX`X]Y`<Ui dh_UhY[cf]Yb" Gc`g]bX` ; fi bXk UggYf!K Åfa Ydi a dYb
 Ua `YZZ]n]YbhYghYbžUVYf`Ui W`X]Y`hYi YfghYb`]b`XYf`5bgWUZZ b["
 @ Zh!K Åfa Ydi a dYb`\"b[Y[Yb`V]YhYb`Y]bY`[Øbgh][Y
 9]bgh]Y[ga Ò[`]W`_Y]hž`di b_h]YfYb`UVYf`cZh`a]h`k Yb][Yf`9ZZ]n]Ybnž
 j cf`U`Ya `VY]`_U`hYa `K YhYf"

9]b`k]W`h][Yf`Di b_h`VY]`XYf`Bi hni b[`j cb`K Åfa Ydi a dYb`]gh`Ui W`
]\fY`ghUUh]W`Y` : ÒfXYfi b["J]Y`Y`?Åi ZYf`_ÒbbYb`a]h`V]g`ni `(\$i
 XYf`5bgWUZZ b[g_cghYb`fYW`bYb`"i bX`Y]bY`6Y]gd]Y`fYW`bi b[
 nY][hž`XUgg`Y]bY`K Åfa Ydi a dY`ØVYf`%) `đ\`fY`\]bk Y[`[Øbgh][Yf
 gY]b`_Ubb`U`g`Y]bY` ; Ug`Y]ni b[`i bX`ni XYa `Ui W`XYi h]W`k Yb][Yf
 7C`&!9a]gg]cbYb`j Yfi fgUW`h`8 Ug`a UW`h`g]Y`b]W`h`bi f`Ui g
 k]fhgW`UZh]W`Yf`G]W`h`UhhfU_h]j ž`gcbXYfb`Ui W`Ui g`Ò_c`c[]gW`Yf"
**J YfVfUi W`YfnYbhfU`Y`9bYf[]YVYfUhi b[`V]YhYh`\"Yfni `k Y]hYfY
 ðZcfa Uh]cbYb`i bX`8YZ]b]h]cbYb"**

A]h`XYf`9]bZØ\fi b[`X]YgYf`bYi Yb`6YfUhi b[gUb[YVchY`]gh`Ymh`Y]b
 [i hYf`NY]hdi b_hž`i a `]b`X]Y`i a k Y`hžfYi bX`]W`Y`<Y]nhYW`bc`c[]Y`ni
]bj Ygh]YfYb`"9]b`5bfi ZVY]`XYf`J YfVfUi W`YfnYbhfU`Y`f\$`'`%`'`-`,`&
 - - - `) ž`A c!:`f`-`!%, `I` \f`Ě`_Ubb`XYf`YfghY`GW`f]h`h]b`Y]bY`bUW`\U`h][Y
 <Y]n`Ògi b[`gY]b`"9g`]Y[h`U`gc`Ub`XYb`?Ò`bYf.]bbYbž`]\f`Ni `Ui gY
 YZZ]n]YbhYf`i bX`i a k Y`hžfYi bX`]W`Yf`ni `[YghU`hYb`"8Yf`,`VYf[Ub[
 ni `YfbYi YfVUfYb`9bYf[]Yb`VY[]bbhj cf`XYf`Y][YbYb`<Ui ghØf°

8YhU]`g	
C fh	6Ufb]a ž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • VUfb]a !U_hi Y`"XY • k k k "j YfVfUi W`YfnYbhfU`Y! VfUbXYbVi f["XY • j YfVfUi W`YfnYbhfU`Y! YbYf[]YVYfUhi b["XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh