

6ØbXb]g'ZØf'K c\bYb. '6fUbXYbVi f[
_Àa dZh'ZØf'VYnU\`VUfYb'K c\bFUi a °

A]b]ghYf'HUVVYfh'X]g_i h]Yfh'a '6ØbXb]g'ZØf'K c\bYb
6fUbXYbVi f['ØVYf'K c\bi b[gdc`h]_ž'<YfUi gZcfXYfi b[Yb
i bX'ni _ØbZh][Y': ØfXYfi b[Yb'ZØf'&\$&) "



6fUbXYbVi f[ž'8Yi hgW\`UbX'!'5a ' ' \$" ' † b] ' &\$&) 'hfUZYb'g]W\X
A]b]ghYf'8Yh'YZ'HUVVYfh'i bX'X]Y'DUfhbYf'XYg' 6ØbXb]g'ZØf
K c\bYb'6fUbXYbVi f['ni 'Y]bYf'k]W\h][Yb'@Y]hi b[gfi bXYž'i a 'X]Y
U_hi Y`Yb'k c\bi b[gdc`h]gW\Yb'<YfUi gZcfXYfi b[Yb'ni
X]g_i h]YfYb"8 Ug'HfYZZYb'Zc_i gg]YfhY'g]W\`Ui Z'X]Y'I a gYhni b['XYg
<Ui g\U'hg]b'6fUbXYbVi f['i bX'X]Y'5i gk]f_i b[Yb'Ui Z'X]Y'5_hYi fY
XYf'K c\bi b[ga `Àf_hY"8 UVY]'k i fXY'Ui W\`X]Y'`Bcj Y`Y]Yfi b['XYf
6fUbXYbVi f[Yf'6Ui cfXbi b['U'g'niYbhfU'Yg'H\Ya U
\Yfj cf[Y\cVYb"K]Y'A]"VfUbXYbVi f["XY'VYf]W\hYhž'YI]gh]Yfh
XUg'6ØbXb]g'gY]h'&\$%+ 'i bX'V]YhYh'Y]bY'D`UhhZcfa 'ZØf'k]W\h][Y
5_hYi fY'XYf'K c\bi b[gdc`h]_"

⇒ 'FU\`a Yb'X]YgYf'`b]h]Uh]j Y'ghY\Yb'a Y\`fYfY'N]Y'Y'[Ubn'cVYb'Ui Z

XYf'5[YbXU"8Yf': c_i g`Y[h'Ui ZXYf'GWUZZ b[
[YbYfUh]cbg[YfYw hYfz'VUff]YfYZY]Yf'i bX'VYnU\`VUfYf
K c\bi b[Ybž'X]Y'bUw\U'h['i bX'YbYf[]YYZZ]n]Ybh'g]bX'"Ni XYa
gYhnh'g]w\XUg'6ØbXb]g'ZØf'XYb'9f\U'h'i bX'X]Y'BYi VY[fØbXi b[
j cb'A]YhdfY]g!'i bX'6Y'Y[i b[gV]bXi b[Yb'Y]b'"A]b]ghYf'HUVVYfh
VYhcbh'X]Y' Bchk YbX][_Y]h'XYf'Ni gUa a YbUfVY]h'U`Yf'VYhY']][hYb
5_hYi fYž'i a 'X]Y'K c\bi b[gj Yfgcf[i b['ZØf'U`Y
9]b_ca a Ybg[fi ddYb'ni 'g]wYfb"

5_hi Y`Y'< YfUi gZcfXYfi b[Yb'i bX
@Øgi b[gUb gÀhnY

5b[Yg]wHg'XYf'ghU[b]YfYbXYb'9bhk]w_`i b['ja 'K c\bi b[gVUi
g]Y\h'g]w'6fUbXYbVi f['XYfnY]h'a]h[fc» Yb'<YfUi gZcfXYfi b[Yb
_cbZfcbh]Yfh"8]Y'BUwZfU[Y'bUw'VYnU\`VUfYa 'K c\b'fUi a 'ghY][hž
k À\fybX'g]w'`i b_'UfY'G][bU'Y'Ui g'XYf'6i bXYgdc`h]_'Ui Z'X]Y
6Ui k]fhgWUZh'bY[Uh]j 'Ui gk]f_Yb'"K]Y'6Zk !bYk gfcca "XY
j YfXYi h]w'hž'gh'Y]bY'j Yf'Àgg]wY'`i bX'd'UbVUfY': ØfXYfdc`h]_'ZØf
Y]bYb'gcn]U`i bX'_`ja Uh]gW'bUw\U'h[Yb'K c\bi b[gVUi
i bYf'Àgg]w"

7\fg]hcd\Yf'K Y]» ž'J c'fghUbXgj c'fg]hnYbXYf'XYg'6: K
6Yf'j]b#6fUbXYbVi f[ž'\cV\Yfj c'fž'XUgg[Ya Y]bgUa Yg'<UbXY'b'Ub
; fYbnYb'ghØ» hž'X]Y'b]w'h'U`Y]b'j cb'6fUbXYbVi f['ØVYfk i bXYb
k YfXYb'_ØbbYb"Jcf'U`Ya 'X]Y'\c\Yb'6Ui _cghYbž'X]Y'gY]h'XYa
l _fU]bY!?'f]Y['XfUgh]gW' [Ygh]Y[Yb'g]bXž'VY'UghYb'X]Y'6fUbWY"
l a 'XYa 'Ybh[Y[Ybni k]f_Ybž'\Uh'XUg'6ØbXb]g'Y]bYb
A U» bU\ a Yb_UhU`c['Ybhk]w_Y'hž'XYf'XYb'K c\bi b[gbYi VUi
ZØfXYfb'gc`"

:]bUbn]Yfi b['XYg'gcn]U`Yb'K c\bi b[gVUi g

⊕'Y]bYf'dcg]h]j Yb'K YbXi b['_ØbX][hY'6Ui a]b]ghYf'8Yh'YZ'HUVVYfh
X]Y'9f\Ø\i b['XYf': ØfXYf[Y'XYf'ZØf'XYb'gcn]U`Yb'K c\bi b[gVUi
Ubž'X]Y'ja 'ž\ f'&\$&) ']bg[YgUa h'&) \$'A]`cbYb'9i fc'VYhfU[Yb
gc`Yb"8]Yg'ØVYfhf]Zh'X]Y'&%&'A]`cbYb'9i fc'XYg'Jcf'U\fyg
Yf\YV']w'"@Ui h'Y]bYa '6Yf]w'hj cb'F 66&('k]fX'X]YgY'bYi Y

: ÒfXYfgi a a Y`Ui W`X]Y`j c`ghÀbX][Y`?cZ]bUbn]Yfi b[`XYf
 6i bXYgZ]bUbn\`]ZYb`Y]bgW`]Y» Yb"8]Yg`ghY`h`Y]bYb`@]W`hV`]W_`XUfž
 bUW`XYa`ni j cf`DYgg]a]ga i g`\]bg]W`h]W`a Ò[`]W`Yf`?Øfni b[Yb
]a`gcn]U`Yb`K c\bi b[gVUi` \YffgW`hY"

Ni gUa a Yb[YZUggh`UggYb`g]W`X]Y`< YfUi gZcfXYfi b[Yb`Ui ZXYa
 K c\bi b[ga Uf`h]b`6fUbXYbVi f[`b]W`h][bcf]YfYb" `G]Y`YfZcfXYfb
]bbcj Uh]j Y`@Øgi b[gUbgÀhnY`i bX`Y]bY`j YfghÀf`hY`Ni gUa a YbUfVY]h
 U`Yf`6YhY][hYb"Bi f`gc`_Ubb`XUg`N]Y` [i hYg`K c\byb`ZØf`U`Y
 bUW` \U`h][`YffY]W`hik YfXYb"

8YhU]`g	
C fh	6fUbXYbVi f[ž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • a]`"VfUbXYbVi f["XY • k k k "VZk !bYk gfcca "XY • k k k "fVV&("XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh