

7chhVi g]a : c_i g. 'HYW! ? cb[fYgg'ni
gUi VYfYf'9bYf[]Y'ghUfhYh'VU`X°

7chhVi g'k]fX'j ca ' &* " 'V]g' &, " ' † b] ' &\$&) ; Ugh[YVYf'ZØf'XYb
HYW! ? cb[fYgg' 8YWUfVcb'8Umg žXYf'7`YUbhYW! 'i bX
‡bcj Uh]cbgXYVUhhYb`X]Ybh"



7chhVi gž'8Yi hgW`UbX`! 7chhVi gž'XUg' < Yfn'XYf'@Ui g]hnž'k]fX
j ca ' &* " 'V]g' &, " ' † b] ' GWU d'Uhn'XYf' 8YWUfVcb'8Umg ' 'Y]bYa
HYW! ? cb[fYggž'XYf'g]W`a]h'XYb'Ni _i bZgh\Ya Yb'XYf'gUi VYfYb
9bYf[]Y'VYgW`ÀZh][h" , VYf' ' \$: UW`Yi hY'Ui g'Dc`]h]_ž'K]ggYbgW`UZh
i bX`K]fhgW`UZh'k YfXYb'VY]X]YgYf'VYXYi hYbXYb'J YfUbgU`hi b[
ni gUa a Yb_ca a Ybž'X]Y'XYb'Di `g'XYf'NY]hYbk YbXY'gW`À[h'i bX
X]Y'Fc`Y'gUi VYfYf'HYW.bc`c[]Yb'ZØf'‡bcj Uh]cb'i bX
K YhhVYk YfVgZ`À\][_Y]h'X]g_i h]Yfh" **B]YXYf'Ui g]hn'5_hi Y`**
VYf]W`hYhž'XUgg'XYf'? cb[fYgg']b'Y]bYa 'Y\Ya U`][Yb
: 'i [nYi [\Ub[Uf'ghUhhZ]bXYb'k]fXž'Ub'XYa 'XYf'ni _ØbZh]['[Yd`UbhY
@Ui g]hn'GW]YbW`DUf_'Yff]W`hYh'k YfXYb'gc`"

8Yb'5i ZhU_h'a UW`h'XYf'9I !Gi a a]h' 9I 'a YYhg'BYh'NYfc'J U`Ym ž

Ub`XYa`i bhYf`UbXYfYa`Dc`h]_Yf`k]Y`8f"7\`f]gh]Ub`9\`Yf`i bX
?Yfgh]b`æfbU`hY]`bY\`a Yb`k YfXYb" <]Yf`k YfXYb`k]W`h][Y`a di`gY
Z0f`X]Y`ni _0bZh][Y`9bYf[]Ydc`h]_ [YgYhnh`i bX`X]Y`K Y]W`Yb`Z0f`X]Y
b`ÅW`ghYb`G`W`f]h`hY`\]b`ni`Y]b`Yf`_]a UbYi hfU`Yb`Ni`_i bZi`[YghY`h"
5a`&+"`đ b]`ghY\`Yb`XUbb`DUb`Y`gž`K cf_g\`cdg`i bX`X]Y
DfY]gj Yf`Y]`i b[`XYg`i: Ya U`Y`9bYf[m`5k UfXg`Ui ZXYa`Dfc[fUa`a ž
Y]b`Y`b]h]Uh]j Y`ni f`K 0fX][i b[`j cb`b`bcj Uhcf]bbYb`]b`XYb
6YfY]W`Yb`gUi VYfY`9bYf[]Y`i bX`HYW`bc`c[]Y"

J]Y`Z`h][Y`H`Ya Yb`i bX`8]g`_i gg]cbYb

8]Y`H`Ya Yb`XYg`HYW`!`?`cb[fYggYg`g]bX`gc`j]Y`Z`h][`k]Y
b`c`h`k YbX]["9]b`nYbhfU`Yg`5b`]Y[Yb`]gh`X]Y`8]g`_i gg]cb`0VYf`X]Y
Ub[Yk UbXhY`9bYf[]YzcfG`W`i b[`ni`f`i bhYfgh0mi b[`XYf`BYh`NYfc
b`Xi`ghf`m" <]YfVY]`k]fX`]bgVYgcbXYfY`XYf`i: c`_i`g`Ui ZX]Y`%\$`\$i
YfbYi YfVUfY`9bYf[]Yj Yfgcf[i b[`gck`c`\`Z0f`X]Y`; Y[Ybk Ufh`U`g
Ui W`Z0f`X]Y`Ni`_i bZi`[Y`Y[h"8 YWUfVcb`8 Umg`nY][h`Ui Z`k]Y
HYW`bc`c[]Yb`]b`XYf`@Ui`g]h`n`_ca`V]b]Yfh`k YfXYb`_0bbYbž`i`a
j]Y`gY]h][Y`9bYf[]Yj Yfgcf[i b[`g`Y]ghi b[Yb`ni`YfVf]b[Ybž`XUfi bhYf
]bbcj Uh]j Y`X][]h`U`D`Ubi b[ghcc`g`ni f`HfUbgZcfa Uh]cb`XYf
fY[]cbU`Yb`K`Åfa`Y]bZfUghfi`_hi`f"

8Yf`6Y]hfU[`XYf`K`Åfa`Yk`YbXY`ni`f`i: YgUa`hghfUhY[]Y`XYf
9bYf[]Yk`YbXY`k]fX`YVYbZU`g`Y]b[Y\`YbX`Yf0fhYfh"9]b
FYZfYbn_fUZh`k Yf`_]b`XYf`@Ui`g]h`nž`XUg`U`g`YfghYg`?`fUZh`k Yf`_
j`c`gh`ÅbX][`Ui`ZYfbYi YfVUfYb`9bYf[]Yb`VUg]Yfhž`ghY`h`XUVY]`Y]b
`Yi`W`hYbXYg`6Y]gd]Y`XUf"

< YfUi`gZcfXYfi`b[Yb`i bX`7\`UbW`b`Z0f`X]Y`9I

æ`F`U`a`Yb`XYf`8YWUfVcb`8Umg`k`]fX`Ui`W`Y]b`6`]W`_Ui`ZX]Y
U`_hi`Y`Yb`<`YfUi`gZcfXYfi`b[Yb`i`bX`7\`UbW`b`[Yk`cfZYbž`X]Y`X]Y
Yi`fcd`Å]gW`Y`b`Xi`ghf]Y`VYhfYZZYb"9]bY`U`_hi`Y`Y`6Yk`Yfhi`b[`j`cb
G`W`0ggY`hY`W`bc`c[]Yb`Z0f`_]a UbYi hfU`Y`9bYf[]Y`nY][hž`XUgg`X]Y
9I`]b`6YfY]W`Yb`k]Y`K`]bXYbYf[]Y`i`bX`<`Y]n!`i`bX`?`0\`bYhmk`Yf`_Yb
\`Yfj`c`ffU[YbX`Ui`Z[YghY`h]`gh" @Ui`h`Y]bYa`6Yf]W`h`XYg`>]b`h
F`Y`g`Y`U`f`W`7`Y`b`h`f`Y`\`Uh`X]Y`9I`]b`XYb`Y`hnhYb`đ\`fYb`]\`fY
DfcXi`_]h]cbg`_UdUn]h`ÅhYb`]b`j]Y`Yb`6YfY]W`Yb`j`YfVYggYfhi`bX`nY][h

Y]bY`k UWgYbXY` ðbcj Uh]cbg_fUZh" 8YbbcWk`V`Y]Vh`X]Y
 <YfUi gZcfXYfi b[`VYghY`Ybž`]bgVYgcbXYfY`VY]`XYf
 ?ca a Yfn]U`g]Yfi b[`X]YgYf`HYWkbc`c[]Ybž`X]Y` \]bhYf`XYb
 9fk Ufhi b[Yb`ni fØW_V`Y]Vh"

ð`XYf`DfÅgYbhUh]cb`k YfXYb`k YgYbh`]WkY`K]fhgWk UZhgXUhYb
 \YfUb[Ync[Yb`i bX`UbU`mg]Yfhž`i a `X]Y`K YhhVYk YfVgZÅ\][_Y]h`XYf
 9I`]a`]Yf[`Y]Wk`ni` UbXYfYb`[`cVU`Yb`5_hYi fYb`ni` a` YggYb`"
 K Å\fybX`XYf`d cg]hj` Y`HfYbX`VY]`DUhYbhYb`i bX`ØZYbh`]WkYb
 : cfgWk i b[g]bj Ygh]h]cbYb`VYa` Yf_Ybgk Yfh]ghž`[]Vh`Yg`6YXYb_Yb
 \]bg]Wk h`]Wk`XYg`5bgh]Y[g]j cb`a` dcfhYb`i bX`XYf
 <UbXY`gV]`UbNXYZ]n]hY`]b`GWk`ØggY`hYWkbc`c[]YVYfY]WkYb"

9]b`HU`Ybh!HU[`ni f`GhÅf`_i b[`XYg`5i ghUi gWk g

8Yb`_fØbYbXYb`5VgWk`i gg`XYf` 8YWUfVcb`8Umg`V]`XYh`XYf`HU`Ybh!
 8Um`Ua` &, "ž b]ž`XYf`]b`?ccdYfUh]cb`a`]h`XYf`I b]j Yfg]hÅh`N]Y`cbU
 ; cfU`i bX`XYf`6HI` 7chhVi g!GYbZhYbVYf[[YghU`hYh`k]fX" `BYVYb`æV!
 8Uh]b[`i bX`Dc`]h]HU`_`Z]bXYb`\]Yf`Ui Wk`XUg`:]bU`Y`XYg`7`]a` Uh\cb
 ghUhž`k c`_fYUh]j Y`@Øgi b[Yb`ZØf`7`YUbhYWk!<YfUi gZcfXYfi b[Yb
 [Ygi Wk`h`k YfXYb" `8]Yg`ZØfXYfh`b]Wk`h`bi f`XYb`5i ghUi gWk`nk]gWkYb
 : UWk`Yi hYbž`gcbXYfb`Ub]a`]Yfh`Ui Wk`X]Y`bÅWkghY` ; YbYfUh]cb`j`cb
 ðbcj UhcfYbž`g]Wk`ZØf`bUWk`U`h][Y`HYWkbc`c[]Yb`ni`]bhYfYgg]YfYb"

8]Y` 8YWUfVcb`8Umg`gc``Yb`Y]bY`Å\f`]Wk`k]YXYf`_Y`fybXY
 D`UhhZcfa` ZØf`7`YUbhYWk!GhUfh`i dg`i bX`dc`]h]gWkY`5_hYi fY`]b
 9i fcdU`k YfXYb" `9]b`Ua`V]h]cb]YfhYg`N]Y`ž`XUg`[UbN`]a` `NY]WkYb
 Y]bYf`bUWk`U`h][YfYb`i bX`]bbcj Uh]j YfYb`Ni`_i bZh`ghY`h" `6Y]`U``
 X]YgYb`9bhk]W`_i b[Yb`]gh`_`Uf.`7chhVi g`]gh`Ui Z`XYa` `VYghYb`K`Y[ž
 Y]b`NYbhfi a` ZØf`[fØbY`HYWkbc`c[]Yb`ni` `k YfXYb"

8YhU]`g	
C fh	7chhVi gž`8Yi hgWk`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "b]YXYf`Ui g]hn!U_hi Y``XY • k k k "XYWUfVcb!XUmg"Yi • `c]bh!fYgYUfWk! <li style="color: red;">Wk`bhfY"YWYi fcdU"Yi

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh