

9fa]hh`i b[Yb`[Y[Yb`7chhVi gYf`C 6
GWX]W_. `H]h`Y!: Y\`Yf`]a `K U\`_Ua dZ`

7chhVi g/ , \$' - /C 6`HcV]Ug`GWX]W_`fGD8 E`ghY\`hi bhYf
9fa]hh`i b[Yb`k Y[Yb`H]hY`a]ggVfUi W`": Y\`Yf`Ui Z
K U\`_Ua dZ`<ca YdU[Y`Y]b[YghUbXYb"



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7chhVi gž`8Yi hgW\`UbX`!`†`7chhVi g`ghY\`hiXYf
C VYfVØf[Yfa Y]ghYf`HcV]Ug`GWX]W_`fGD8 E`]a `: c_i g`XYf
9fa]hh`i b[Yb`XYf`GhUUhgUbK U`hgW\`UZh"5b`Ugg`g]bX`J cfk ØfZYž`X]Y
Ui ZXYb`J YfXUW\`hXYg`H]hY`a]ggVfUi W`g`\]bXYi hYb"†`XYb`YhnhYb
HU[Yb`_Ua Yb`]a a Yf`a Y\`f`8YhU]`g`Ubg`@]W\`hž`X]Y`X]Y`G]hi Uh]cb
_ca d`n]YfhYf`a UWXYb"

K Ä\`fYbX`gY]bYf`? UbX]XUhi f`cZZYbVUfhY`g]W\`Y]b`: Y\`Yf`Ui ZgY]bYf
K U\`_Ua dZ`<ca YdU[Y``GWX]W_`fÄi a hY]bž`XUgg`]\a `XfY]
6i W\`ghUVYb`\]bhYf`XYf`6YnY]W\`bi b[`gY]bYg`8]d`ca g
J Yfk U`hi b[g!6Yhf]YVgk]fh `ZY\`Yb"8]YgY`i b[YbUi][_Y]h`ZØ\`fh
bi b`ni`Y]bYf`GhfUZUbN]Y][Yž`X]Y`X]Y`J Yfk YbXi b[`X]YgYg`H]hY`g`]b
XYf`² ZZYbh`]W\`_Y]h`gck]Y`]b`XYb`Yk Y]][Yb`cZZ]n]Y``Yb

8 UfghY`i b[Yb`VYhf]Zn"; YbUi YfY`bZcfa Uh]cbYb`XUfØVYf`g]bX`]b
Y]bYa`6Yf]Wkhj cb`fVV&(`bUWni`YgYb"

GW]W_g`K YfXY[Ub[

HcV]Ug`GW]W_`]gh`gY]h`&\$&&`C VYfVØf[Yfa Y]ghYf`i bX`_Ubb`Ui ZY]bY
`Ub[`A`f][Y`?Uff]YfY`]a`_ØZYbh]WYb`8]Ybgh`ni fØW_V`]W_Yb`"Ni j cf
k Uf`Yf`%) `]f`Yf`Y; YgW`ÅZhgZØ`fYf`XYg`GhUXhgd`cfhVi bXYg`7chhVi g"
GY]b`VYfi ZgVY[`Y]hYbXYg`Ghi X]i a`_Ub`XYf`HYW`b]gWYb`5_UXYa]Y
K i ddYfhU`žk c`Yf`j cb`&\$%*`V]g`&\$&\$`ghi X]YfhYž`gW`cgg`Yf`a]h
XYa`8]d`ca`_U`g`J Yfk U`hi b[g]6Yhf]YVgk]fh`f] K 5Ł`UV`"8]YgYg
Ghi X]i a`_ghY`h`_Y]bYb`U_UXYa]gWYb`; fUX`XUfž`gcbXYfb`Y]bYb
VYfi Z]WYb`K Y]hYfV]Xi b[gUVgW`i gg`GW]W_gY`Vgh`Uh`gY]b
NYi [b]g`j YfØZYbh]W`hž`XUg`]a`_VY]`XYf`5_UXYa]Y`Y]b`_gY`f
[i hYg`_DfØZ b[gYf[YVb]g`VYgWY]b][h"
@Ui h`NY]h`j YfhY]X][h`GW]W_gY]bYb`5VgW`i gg`i bX`V]hhYh`X]Y
² ZYbh]W`_Y]hi a`_BUW`g]W`h`9f`a`_ØW`hY`VYhc`bYbž`XUgg`Yf`g]W`
b]W`h`a`_h]ZU`gWYb`H]hY`b`gW`a`_ØW`Yb`k`]"`

I bhYfghØhni b[`XYf`GD8

8]Y`Gcn]U`XYa c`_fUhYb`]b`7chhVi g`ghY`Yb`_]bhYf`]fYa
C VYfVØf[Yfa Y]ghYf`"J cfg]hnYbXYf`; i bbUf`?i fh`_ghY`hY`_Ufž`XUgg
XYf`; Y`_Yf`]b`GW]W_g`6]c[fUZ]Y`b]W`h`XYggYb`E i U`]Z`_Uh]cb`]b
: fU[Y`ghY`Y`"8cW`X]Y`: fU[Y`V`Y]Vh`K]Y`k]fX`g]W`XYf`: U`
k Y]hYfYbhk]W`Y`b3`K]Y`_Ub[Y`XUi Yfb`X]Y`9fa]h`i b[Ybž`X]Y`_Ui h`
B]YXYf`Ui g]hn`5_hi Y`" [YfUXY`_Ui ZYbž`i bX`cV`Yg`ØVYf`_Ui dh`ni
Y]bYf`5b`_U[Y`_ca`a`Yb`k]fXž`]gh`bcW`i b[Yk]gg"

8]Y`9fa]h`i b[Yb`VYhfYZZYb`gdYn]Y`"X]Y`ZfØ`YfY`J Yfk YbXi b[`XYg
H]hY`g`_8]d`ca`!J Yfk U`hi b[gVYhf]YVgk]fh`_]b`ØZYbh]WYb
9f`_`Àfi b[Ybž`gck c`_`Ui ZgY]bYf`K YVgY]hY`U`g`Ui W`]b`XYf
GhUXhj Yfk U`hi b["8Yf`DUfU[fUd`_`%` &U`XYg`GhfUZ[YgYhnVi W`Ygž
XYf`XYb`A]ggVfUi W`]j cb`H]hY`b`VY`_UbXY`hž`ghY`h]a`_FUi a`"6]g`ni f
?`Àfi b[`XYf`G]hi Uh]cb`V`Y]Vh`UVni k UfhYbž`k]Y`HcV]Ug`GW]W`_i bX
X]Y`7chhVi gYf`GhUXhj Yfk U`hi b[`XUa`_]hi a`_ [Y`Yb`k`YfXYb"

8YhU]`g	
C fh	7chhVi gž`8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "nY]h"XY • k k k "b]YXYf`Ui g]hn!U_hi Y``"XY

6Ygi W\Yb `G]Y `i bg`Ui Z. `b!U["bYh