

9l !6i bXYg`][U!DfcZ]`F mX`Yk]Wh`a]h < Ui gj YfVch. `K Ug`ghYW_h`XU\]bhYf3

FYbÅ`F mX`Yk]Wh`Yf\Å`h`<Ui gj YfVch`VY]`9bYf[]Y`7chhVi g
Ui Z[fi bX`a Ò[`]WXYf`J Yfk]W`i b[`]b`XYb`HfUbgZYf`XYg
HU`Ybhg`@]bi g`; Øh\Yf"



7chhVi gž`8Yi hgW\`UbX`!`9]b`5i ZfY[Yf`]b`XYf`: i »VU`gnYbY. `FYbY
F mX`Yk]Wh!; i VUbck ž`XYf`ZfØ\Yf`ZØf`< UbgU`F cghcW`_Ui Z]Y Zi bX
ØVYf`&+, `6i bXYg`][U!Gd]Y`Y`UVgc`j]YfhYž`\Uh`bi b`Y]b`<Ui gj YfVch
j cb`9bYf[]Y`7chhVi g`VY`_ca a Yb`"8]YgY`XfUgh]gWXY`A U»bU\`a Y
k i fXY`j cb`DfÅg]XYbh`GYVUgh]Ub`@Ya`_Y`]b`Y]bYa`_cZ]n]Y`Yb
GW`fY]VYb`Ub`XYb`Y\Ya`U`][Yb`Gd]Y`Yf`i bX`HfU]bYf`a]h[YhY]`h`8Yb
[YbUi Yb`; fi bX`ZØf`XUg`j YfVch`\Uh`XYf`J YfY]b`b]W`h
_ca a i b]n]Yfhž`YXcW`ghY\Yb`J cfk ØfZY`ja`FUi a ž`k cbUW
F mX`Yk]Wh`Ua`HfUbgZYf`XYg`† b[Yb`HU`Ybhg`@]bi g`; Øh\Yf`ni`! b]cb
6Yf`]b`VYhY`][h[Yk YgYb`gY]b`gc`""F mX`Yk]Wh`gY`Vgh`VYghfY]hY h
Y[`]WXY`A]hk]f`_i b[`i bX`nY][h`g]W\`ØVYffUgW`h`ØVYf`X]Y`G]hi Uh]cb

K c\]b'Z0\fh'XYf'GhfY]h3'@bi'g'; Øh\Yfž'XYf']a' 'A U]'gY]b'8YVØh'Z0f
X]Y'8: 6!đ b]cfYb'ZY]YfhYž'\Uh'VYfY]hg'Y]bYb'J YfhfU['VY]'i b]cb
6Yf']b' i bhYfgW f]YVYb"'8Yf'† b[Yb'Gd]Y'Yf']gh'U'g' [fc»Yg'HU'Ybh
UbYf_Ubbh'i bX'\Uh'YVYbZU'g'Y]bYb'5i gfØghYfj YfhfU['a]h'5X]XUg"
@Ui h'XYb' †bZcfa Uh]cbYb'j cb'9bYf[]Y'7chhVi g'gc''Yf'Y]bYb
fYW h]W' _'UfYb'J YfhfU['V]g'&\$&, '\UVYbž'XYf'j cb'gY]bYb'9'hYfb
i bhYfnY]W bYh'k i fXY"'K]Y'Yg'Ui gg]Y\hž'_ØbbhY'XYf'GhfY]h'i a
gY]bYb'HfUbgZYf'a Ø[']W Yfk Y]gY'j cf'; Yf]W h'YbXYbž'ZU'g'X]Y
8]ZYfYbnYb'b]W h'Ui g[Y[']W Yb'k YfXYb'_ØbbYb"'F mX'Yk]W
\]b[Y[Yb'VYn]Y\h'_Uf'GhY''i b[. ' †W'k Uf'b]W h'Ua 'HfUbgZYf
VYhY']][h ž'gc'gY]bY'9f'_Àfi b[ž'X]Y'b]W h'bi f'X]Y'^2 ZYbh]W _Y]hž
gcbXYfb'Ui W'X]Y'J YfY]bgZ0\fi b['j cb'9bYf[]Y'7chhVi g'j cf'Y]b
F ÅhgY'ghY''h'i bX'X]Y': fU[Y'Ui Zk]fZhž'k]Y'Yg'a]h'XYf
đ [YbXUi gV]'Xi b['k Y]hYf[Y\h"

9]b'GWX UhhYb'ØVYf'XYf'đ [YbXZ0fXYfi b[

8]Y'7Ui gU'i a ' ; Øh\Yf'k]fZh'Y]b'GWX'U[']W h'Ui ZX]Y'DfcV'Ya Y'ja
đ [YbXZ »VU''žX]Y'g]W 'b]W h'bi f']b'7chhVi g'nY][Yb"' †a
5a UhYi fVYfY]W _ca a h'Yg'cZh'ni 'GhfY]h][_Y]hYb'ØVYf'K YW gY'
i bX'J YfhfÅ[Yž'X]Y'Ui W'† b[Y'Gd]Y'Yf'VYhfYZZYb"'Gc'g]bX']b
VYgh]a a hYb'FY[]cbYbž'XUfi bhYf'Ui W'XUg'GUUf'UbXž
K YW gY'j YfhfÅ[Y'ja 'đ [YbXVYfY]W 'Y]b'\Y]_Yg'H\Ya U''8Yf
GUUf'ÀbX]gW Y': i »VU''j YfVUbX'Yf'Ui Vh'Yg'UV[YVYbXYb'J YfY]bYbž
Gd]Y'Yf'c\bY'5b[UVY'j cb'; fØbXYb'ni 'gdYffYbž'k Ug'ni
Yf\YV']W Yb' l' bg]W Yf\Y]hYb'Z0f'X]Y'6Yhfc ZYbYb'Z0\fh' †a
J Yf['Y]W 'ghY''hg]W 'X]Y': fU[Yž'k]Y'k Y]h'X]Y'J YfUbhk cfh]W Yb']b
XYf'5i gV]'Xi b['j cb'HU'YbhYb' [Y\Yb'k c''Ybž'c\bY'X]Y'FYW hY'XYf
Gd]Y'Yf'ni ' [YZÅ\ fXYb"

8Yf'HfUbgZYf'j cb'HU'YbhYb'k]Y'; Øh\Yf'nY][h'X]Y'GWX'k]Yf][_Y]hYbž
a]h'XYbYb'J YfY]bY'_cbZfcbh]Yfh'g]bX"' 9]b[i hYg'<ÀbXW Yb
\UVYb']]gh'cZh'Y]W hYf' [YgU[h'U'g' [YhUbž'VYgcbXYfg'k Ybb
J YfhfÅ[Y'i bX'fYW h]W Y': fU[Yb']bg'Gd]Y''_ca a Yb"'8Yf'8: 6'gYhnh
a]hgY]bYf'FY[Y'i b['ni f' 5i gV]'Xi b[gYbhgW ÅX][i b['ni a]bXYgh
Y]bYb'5bYf]n'Z0f'X]Y'J YfY]bYž'X]Y'\fY'HU'YbhY'Z0fXYfb"'8cW'Ui W
\Yf' []Vh'Yg'k]XYfghÀbXY'i bX' l' bgh]a a][_Y]hYbž'X]Y'a Ø[']W Yb
fYW h]W Yb'GWX'f]hYb'XYf'J YfY]bggd]hnYb'Yb'k UW gYb'_ØbbhYb"

: Øf'F mX`Yk]Wh`i bX`gY]bYb`Gc`b`Cg_Uf`i ; i VUbc k ž`XYf`YVYbZU`g
 ni f`b`ÀW`ghYb`GU]gcb`ni`l`b]cb`6Yf`]b`k`YW`gY`hž`V`Y]Vh
 UVni`k`UfhYbž`k`]Y`g]W`X]Y`G]hi`Uh]cb`Yb`hk`]W_Y`b`k`]fX`"8`JY
 J`Yfei`]W_i`b[`Yb`Ui`g`9`hYfbž`J`Yfhf`À[`Yb`i`bX`XYa`i`J`YfY]bg`YVYb
 ZØ`fYb`bi`b`ni`i`fU[`Ybž`X]Y`ØVYf`7`chhVi`g`l`]bUi`g`j`cb`6YXYi`hi`b[
 g]bX"

⇒ Y]bYf`NY]hž`]b`XYf`XYf`i ; i » VU`"j`cb`]a`a`Yf`gW`bY`YfYb
 9bhgW`X]YXi`b[`Yb`i[`Ydf`À[`h]ghž`V`Y]Vh`X]Y`<c`Zbi`b[`XYf`i`Ubgž`XUgg
 Yg`ni`Y]bYf`ZU]fYb`@Øgi`b[`_ca`a`h`i`gck`c`l`ZØf`X]Y`Gd]Y`Yf`U`g
 Ui`W`ZØf`X]Y`J`YfY]bY`"K`Ug`V`Y]Vh`i]gh`X]Y`i`b[`Yk`]gg`Y]hi`bX`X]Y
 : fU[`Y`K`]Y`j`]Y`A`UW`h`l`UVYb`hUhg`ÀW`X]Y`?`i`Vg`ØVYf`X]Y
 Ni`_i`bZ`h`f`b[`Yf`HU`Yb`hY`3

⇒ a`a`Yf`l`b`i]gh`_Ufž`XUgg`XYf`i ; i » VU`"a`Y`f`U`g`bi`f`Y]b`Gd]Y`"gh`Yf
]gh`Y]b`i`YgW`ÀZ`h`i`bX`a`]h`i`YgW`ÀZ`h`Yb`_ca`a`Yb
 <YfUi`gZcfXYfi`b[`Yb`"

6]`X`VYf]W`hYh`ØVYf`XUg`<Ui`gj`YfV`chž`k`À`fYbX`HU[`&(`X]Y
 <]bhYf[`fØbXY`VY`Yi`W`hYh`"9f[`ÀbnYbXY`⇒Zcfa`Uh]cbYb`ØVYf`X]Y
 <YfUi`gZcfXYfi`b[`Yb`]a`i`ž`[`YbXZ`»VU`"YZYfh`GdcfhgW`Ui`"

8YhU]`g	
C`fh	7`chhVi`gž`8Yi`hgW`l`UbX
E`i`Y`Yb	<ul style="list-style-type: none"> • k`k`k`"V]`X"XY • k`k`k`"hU[`&(`XY • k`k`k`"gd`c`fhgW`Ui`"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`b!U[`"bYh