

: 7 '9bYf[]Y '7chhVi g 'ZY]Yfh'F ØW_ _Y\ f'ni a
 \]ghcf]gW\ Yb 'K UddYb °

8Yf': 7 '9bYf[]Y '7chhVi g _Y\fh'&\$&) 'ni 'gY]bYa ' \]ghcf]gW\ Yb
 K UddYb'ni fØW_ž'ZY]Yfh'&\$&* 'gY]b '* \$! 'Ä\ff][Yg'6YghY\Yb"



7chhVi gž'8Yi hgW\ `UbX '!8Yf': 7 '9bYf[]Y '7chhVi g'a UW\h'BA[Y`
 a]h? ÒdZYb'i bX' _Y\fh'ni f'byi Yb'GU]gcb'&\$&) #&* 'ni 'gY]bYa 'U'hYb
 K UddYb'ni fØW_ " '8]Yg'VYXYi hY' b]W\h'bi f'Y]bY'F ØW_ _Y\ f'ni 'XYb
 K i fnY`bž'gcbXYfb'Ui W\ 'Y]bY'YfbYi hY'GhÄf_i b['XYf
 J YfY]bg]XYbh]hÄhž'XYbb'XUg' \]ghcf]gW\ Y '9a V`Ya 'Ui g'XYa ' ð\ f
 %- * * 'k]fX'Ui Z'XYf'6fi gh'XYf'Gd]Y`Yf'i bX'VY]'C b`]bY!5i Zhf]hhYb
 [YhfU[Yb" '8Ua]h[Y\h'XYf'J YfY]b'Y]bYb' _UfYb'GW\ f]hh'ni fØW_ 'ni
 gY]bYb'HfUX]h]cbYb' i bX'ZY]Yfh['Y]W\ nY]h]['gY]b'VYj c fghY\YbXYg
 * \$! 'Ä\ff][Yg'6YghY\Yb']a ' ð\ f'&\$&* " '8Yf'J YfY]b'VYhcbhž'XUgg'Yg
 g]W\ 'i a 'XUg' YW\ hY'K UddYb ' \UbXY'hž[Ub'n'c\ bY'?ca dfca]ggY
 cXYf'A cXYfb]g]Yfi b[Ybž'k]Y'X]Y'ZU'gW\ Y '- 'VYf]W\ hYh"

5i W\ 'UbXYfY [fc» Y? 'i Vg'k]Y'X]Y'5G'Fca 'i bX'5'Ul '5a ghYfXUa

\UVYb`VYgW`cggYbž`XUi`Yf\UZh`ni`]\fYb`\]ghcf]gWYb`@[`cg
ni`fØW`ni`_Y`fYb`"8]YgY`F`ØW`_Y`f`]gh`HY`]"Y]bYg`[`c`VU`Yb`HfYbXgž
XYf`b]W`h`bi`f`X]Y`:`Ubg`YfZfYi`hž`gcbXYfb`Ui`W`X]Y`J`YfV]bXi`b[`ni`f
J`YfY]bg[`YgW`]W`hY`i`bX`→Yb]h`h`h`[`Ygh`Af`_`h`k`]fX`"8]Y`9`b`hgW`Y]Xi`b[`ž
g]W`j`c`b`a`c`XYfb]g]YfhYb`@[`cg`ni`X]ghUbn]YfYbž`gd]Y[`Y`h`Y]bY
GY\bgi`W`h`b`UW`HfUX]h]cb`k`]XYfž`k`]Y`X]Y`9`b`hk`]W`_`i`b[`Yb`]a
:`i`»`VU`"nY][`Yb`"8`Ug`U`hY`K`UddYb`gma`Vc`]g]Yfh`X]Y`h]YZY
J`Yfk`i`fnY`i`b[`]a`J`YfY]b`i`bX`X]Y`J`YfVi`bXYb`Y]h`ni`X`Yb`Y][`YbYb
:`Ubg`"

Gdcfh`]W`Y`<`YfUi`gZcfXYfi`b[`Yb`i`bX`9fZc`[`Y`

Hfchn`XYf`F`ØW`_Y`f`ni`a`U`hYb`@[`c`ghY`Yb`X]Y`gdcfh`]W`Yb
<`YfUi`gZcfXYfi`b[`Yb`]a`J`cfXYf[`fi`bX`"9bYf[`]Y`7`chhVi`g`U`h]b`XYf
FY[`]cbU`][`U`j`cf`?`i`fnYa`Y]bY`Y`fVY`B]YXYf`U[`Y`[`Y[`Yb
@]W`hYbVYf[`(`+`)\]bbY`a`Yb`a`ØggYb`"8`c`W`X]Y`A`UbbgW`UZh`nY][`hY
Ui`W`Gh`Af`_`Y`9]b`XfUa`U]gW`Yf`&`%G]Y[`[`Y[`Yb`XYb`6Yf`]bYf`5?
k`i`fXY`Yfgh]b`XYf`B`UW`gd]Y`nY]h`Yb`hgW`]YXYb`"a`8`6!Dc`_U`
a`i`gghY`g]W`X`Yf`:`7`9bYf[`]Y`K`YfXYf`6fYa`Yb`[`YgW`U[`Yb`[`YVYb`"

8Yf`J`YfY]b`U`h]b`XYf`Ui`ZYbXYb`GU]gcb`Ui`W`Y]bYb`bYi`Yb`Gd]Y`Yf
ni`j`YfnY]W`bYb.`æ`g`i`U`Di`hnY`j`Yfgh`Af`_`h`XUg`HYUa`"8]YgY`K`YW`gY`
i`bX`X]Y`F`ØW`_Y`f`ni`a`hfUX]h]cbY`Y`b`K`UddYb`gW`Y]bYb`Y]b[`i`hYf
GW`UW`ni`[`ni`gY]bž`i`a`Zf]gW`Yb`K`]bX`]bg`HYUa`ni`Vf]b[`Yb`"8Yf
nk`Y]hY`D`Uhn]b`XYf`@[`U`gc`f[`h`ni`XYa`ZØf`5i`Zgh]Y[`g`c`Zb`i`b[`Yb
i`bX`nY][`hž`XUgg`XUg`HYUa`XYb`f]W`h][`Yb`?`i`fg`Y]b[`YgW`U[`Yb`U`h`
→`b`?`c`W`A`i`»`YfhY`g]W`ni`XYb`N]Y`Yb`XYf`A`UbbgW`UZh`i`bX`XYb
Ubg`hY`YbXYb`<`YfUi`gZcfXYfi`b[`Yb`ž`k`]Y`

\YUh`U`hY`Ym`V`c`[`gd`c`h`W`a`VYf]W`hYh`

A`_]`fc`gd`c`bg`c`f]b[`U`g`]b`b`c`j`Uh]j`Y`@Øgi`b[`

→`bcj`Uh]j`Y`5`bg`Ah`nY`g]bX`VY]a`:`7`9bYf[`]Y`7`chhVi`g`YVYbZU`g`ni
Z]bXYb`"8`Ug`bYi`]bg`@YVYb`[`Yfi`ZYbY`A`_]`fc`gd`c`bg`c`f]b[`j`c`b`6`UYg
8Yi`hgW`U`bX`:`a`V`<`k`]`X]Y`i`bhYfghØ`hni`b[`ZØf`XYb`J`YfY]b`Ui`Z
Y]bY`Zf]gW`Y`Ghi`ZY`Y`VYb`"8]YgY`:`c`fa`XYf`:`]bUbn]Yfi`b[`_`Ø`b`hY
b]W`h`bi`f`Y`ZYbž`X]Y`Z]bUbn]Y`Y`b`A`]hY`ZØf`XYb`?`i`V`ni`g]W`Yfbž
gcbXYfb`Ui`W`X]Y`6]bXi`b[`nk`]gW`Yb`:`Ubg`i`bX`J`YfY]b`gh`Af`_`Yb`"

9]b'6`]W_`Ui Z`X]Y'9bhk]W_`i b[`j cb`J YfY]bg`c[cg`nY][hž`XUgg`j]Y`Y
 J YfY]bY`Ui Z` \]ghcf]gW`Y`9a V`Ya Y`ni fØW_[fY]Zybž`i a`]\fY
 A Uf`_Yb]XYbh]h`h`ni `ZYgh][Yb``NU\`Yb`i bX` : U_hYb`ni `X]YgYa
 H\Ya U`Z]bXYh`a Ub`VY]`Zi ggVU``Vi bXYg`][U`]j Y`XYž`k c`XYi h`]W`
 k]fXž`XUgg`gc`W`Y`ŸbXYfi b[Yb`cZh`X]Y`J YfV]bXi b[`ni `XYb` : Ubg
 i bX`ni f`J YfY]bg[YgW`]W`hY`fYZY_h]YfYb``@YhnhYbX`]W` [Y`]b[h`gc
 Y]bY`<Ufa cb]g]Yfi b[`nk]gW`Yb`HfUX]h]cb`i bX`a cXYfbYb
 <YfUi gZcfXYfi b[Yb`]a` : i » VU``"

8YhU]`g	
C fh	7chhVi gž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "X]YZU`gW`Y - "XY • \YUh\ \UhY`Ym`V`c[gdch"W`a • Zi ggVU``Vi bXYg`][U`]j Y`XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh