

K U`XVfUbX`]b`? c`_k]hn. 'GWk Yf`j Yf`YhnhY
DYfgcb`]b`?`]b]_`[YZ`c[Yb`°

K U`XVfUbX`]b`? c`_k]hn`VY]'7chhVi g`Ua`'' '\$" ' † b] '\$&)' .`9]bY
DYfgcb`gWk Yf`j Yf`Yhnhž`6fUbXi fgUWY`i b`_Ufž: Yi Yfk Y\`f
YfZc`[fY]Wk`]a`'9]bgUhn"



? c`_k]hnž`8Yi hgWk`UbX`!`5a`'gd`ÀhYb`'BUWka`]hhU`[`'XYg`' '\$" ' † b]`
&\$\$) `VfUWk`Y]b`K U`XVfUbX`]b`? c`_k]hn!<`ÀbWkYb`Ui gž`XYf`Y]bY`
: `ÀWY`j cb`Yhk U`* \$\$`a` †K U`XVcXYb`YfZUgghY`"8]Y: Yi Yfk Y\`fYb`
k i fXYb`i a`'%.` '\$`I` \f`U`Ufa`]Yfhž`i bX`Yg`k Uf`Y]b`[fc» Yf`5i Zk UbX`
YfZcfXYf`]Wk ž`i a`XUg: Yi Yf`ni`'ÒgWkYb`"9]bY`DYfgcb`Yf`]hhYb`XUVY`]
gWk YfY`J YfVfYbbi b[Yb`i bX`k i fXY`a`]h`Y]bYa`
F Yhi b[g\i VgWk fUi VYf`b`Y]bY`GdYn]U`_]b]_`[YZc[Yb`"8]Y`
I fgUWk Y`XYg`6fUbXYg`]gh`XYfnY]h`bcWk`i b`_Ufž`i bX`X]Y`
9fa`]hhi b[Yb`Ui ZYb`Ui Z`<cWk hci fYb`";`ØW`_]Wk Yfk Y]gY`_cbbhY`
XUg: Yi Yf`YfZc`[fY]Wk`[Y`ÒgWk h`k YfXYbž`VYj cf`Yg`g]Wk`k Y]hYf`
Ui gVfY]hYb`_cbbhYž`VYf]Wk hYh`X]Y`@Ui g]hnYf`Fi bXgWkUi`"

8]Y`J cfZÀ`Y`]b`? c`_k]hn`g]bX`b]Wk h`]gc`]Yfh`K U`XVf`ÀbXY`

VYgWÅZh][Yb`XYfnY]h`Ui WÅ`UbXYfY`FY []cbYbž]bgVYgcbXYfY`XUg
I a ZY`X`j cb`Ÿfi gU`Ya žk c`gY]h`XYa`%"`A U]`&\$&) `a Y`fYfY`[fc»Y
6fÅbXY`k ØhYhYb`"8cfh`a i gghYb`nU`fY]WÅY`K c`bcfhY`[YfÅi a h
k YfXYbž`i bX`XUg`A`]]hÅf`]gh`]a`9]bgUhnž`i bhYfghØhnh`Xi fWÅ`<`]ZY
Ui g`XYa`5i g`UbX`"6]g`Ub[`k i fXYb`%+`: Yi Yfk Y`f`Yi hY`j Yf`Yhnhž
i bX`ØVYf`%\$`\$`: U`fnYi [Y`a i gghYb`Ui Z[fi bX`XYg`X]WÅhYb`FUi WÅg
Ui Z[Y[YVYb`k YfXYb`"8]YgY`G]hi Uh]cb`k]fX`bcWÅ`Xi fWÅ`k UfbYbXY
K YhhYfVYf]WÅhY`j YfgWÅ`ÅfZhž`X]Y`j cf`ghUf`Ya`K`]bX`k UfbYbž`XYf`X]Y
6fÅbXY`UbZUWÅYb`_ØbbhYž`k]Y`X]Y`HU[YggWÅUi`ZYghghY`h"

8]Y`[`cVU`Y`6YXfc`i b[`Xi fWÅ`K U`XVfÅbXY

K U`XVfÅbXY`g]bX`Y]b`k Y]hj YfVfY]hYhYg`DfcV`Ya ž`XUg`b]WÅh`bi f
`c`_U`ž`gcbXYfb`Ui WÅ`[`cVU`]a a Yf`a Y`f`Ub`6YXYi hi b[`[Yk]bbh"
8Yf`?`]a Uk UbXY`hfÅ[h`Yf`YV`]WÅ`XUni`VY]ž`XUgg`Yg`j Yfa Y`fh`ni
HfcW`Yb!`i bX`<]hnYdYf]cXYb`_ca a hž`X]Y`X]YgY`: Yi Yf
VY[Øbgh][Yb`"K Y`hk Y]h`UVYb`g]Y`j Yf`YfYbXY`5i gk]f`_i b[Yb`Ui Z
@VYk YgYb`i bX`@VYb`gfÅi a Y`"8]Y`NU`Yb`g]bX`U`Ufa]YfYbX.`æ
Ÿ`f`&\$&`' `k i fXYb`]b`8Yi hgWÅ`UbX`ØVYf`%"&\$`\$`<Y`hUf`Xi fWÅ
K U`XVfÅbXY`nYfghØfhž`k Å`fYbX`Yg`&\$&`gc[Uf`a Y`f`U`g`' "\$\$\$
<Y`hUf`k UfYb`"8]Yg`ghY`h`XYb`Å`WÅghYb`K Yfh`]b`XYb`YhnhYb`" \$
Ÿ`f`Yb`XUf`"6fUbXYbVi f[`i bX`B]YXYfgUWÅgYb`g]bX`X]Y`Ua
ghÅf`_ghYb`VYhfc`ZYbYb`FY []cbYb`]bbYf`U`V`8Yi hgWÅ`UbXgž`Yf[Åbnh
GhUh]ghU"

8]Y`Åi Z][ghYb`i fgUWÅYb`ZØf`K U`XVfÅbXY`g]bX`6fUbXgh]Zhi b[`i bX
: U`f`Ågg][_Y]hž`k cVY]Yhk U`X]Y`<`Å`ZhY`XYf`6fÅbXY`Ui Zi bVY`_UbbhY
I fgUWÅYb`ni fØW`ni ZØ`fYb`g]bX`"J cb`&\$`\$`%V]g`&\$&`' `k i fXYb
k Y`hk Y]h`ØVYf`%' , `A`]]cbYb`<Y`hUf`6Ui a VYghUbX`Xi fWÅ`6fÅbXY
j Yfb]WÅhYh`"6YgcbXYfg`VYhfc`ZYb`g]bX`FY []cbYb`k]Y`XUg
5a UncbUg[YV]Yhž`?U`]Zcfb]Yb`i bX`5i ghU`]Yb`"æ`XYb`YfghYb
A cbUhYb`XYg`Ÿ`f`Yg`&\$&`' `k i fXYb`U`Y]b`]a`VfUg`]Ub]gWÅYb
FY [Ybk U`X`ZUgh`' +"\$\$\$`K U`XVfÅbXY`fY []ghf]Yfh`"8]YgY
YfgWÅ`fYW`_YbXYb`NU`Yb`i bhYfghfY]WÅYb`X]Y`8f]b[`]WÅ`_Y]hž`a`]h`XYf
DfÅj Ybh]cbga U»bU`a Yb`i bX`Y]b`6Yk i gghY]b`ZØf`X]YgY`H`Ya Uh]_
[YZØfXYfh`k YfXYb`a ØggYb"

8]Y`FYU`_h]cb`XYf`6Y`ÅfXYb

8]Y`F`YU_h]cbYb`Ui`Z`X]YgY`9fY][b]ggY`g]bX`j`j]Y`gW`j]W`h]["K`A`fYbX`
]b`?`c`_k`]h`n`X]Y`:`Yi`Yfk`Y`f`YfZc`[fY]W`Y]b[fY]ZYb`_c`b`b`h`ž`ghY`h`
 a`Ub`]b`UbXYfYb`6fUbX[YV]YhYb`j`cf`[fc»Yb`<YfUi`gZcfXYfi`b[Yb`"
 8Ug`A`j`]h`A`f`i`bhYfgh`h`h`X]Y`Ø`h`]W`Yb`9]bgUhn`f`A`Z`h`ž`i`a`X]Y`6f`A`b`X`Y`
 i`bhYf`?`c`b`h`f`c`Y`ni`Vf]b[Yb`"B`A`W`ghY`G`W`f]h`h`Y`_`Ø`b`b`h`Y`b`X]Y`
 Ni`g`Ua`a`Yb`UfVY]h`a`]h`]b`h`Y`fb`Uh]cb`U`Y`b`DUf`h`b`Y`fb`Y]bg`W`Y`Y`»`Yb`ž`k`j`Y`
 g]Y`V`Y`f`Y]hg]a`:`U`X`Y`f`K`U`X`V`f`A`b`X`Y`i`a`X`fi`g`U`Y`a`[Yg`W`Y`Y`b`]gh`"

8]Y`A`Y`bg`W`Y`b`]b`X`Y`b`V`Y`h`f`c`Z`Y`b`Y`b`;`YV]YhYb`V`Y`c`V`U`W`h`Y`b`X]Y`@U[Y`
 a`]h`G`c`f[Y`ž`X`Y`b`b`X]Y`Ub`U`h`Y`b`X`Y`;`Y`Z`U`f`j`c`b`K`U`X`V`f`A`b`X`Y`b`
 j`Y`f`Ub[h`b]W`h`b`i`f`g`W`b`Y`Y`g`<`Ub`X`Y`b`ž`g`c`b`X`Y`f`b`Ui`W`Y`Ub[Z`f]gh][Y`
 @Øgi`b[Yb`"8Ug`6Yk`i`gghgY]b`ZØf`X]Y`F]g]_Yb`a`i`gg`[Yg`W`A`f`Z`h`
 k`Y`f`X`Y`b`ž`i`b`X`i`a`g`c`k`j]W`h][Yf`]gh`Y`g`ž`G`h`f`U`h`Y[]Y`b`ni`f`
 6f`U`b`X`j`Y`f`Ø`h`i`b[`ni`Y`b`h`k`j]W`Y`b`i`b`X`i`a`ni`g`Y`h`n`Y`b`"

8]Y`J`c`f`Z`A`Y`]b`?`c`_k`]h`n`i`b`X`X`fi`g`U`Y`a`g]b`X`Y]b`K`Y`W`f`i`Z`ZØf`X]Y`
 [Yg`Ua`h`Y`;`Y`g`Y`g`W`U`Z`h`X]Y`g]W`X`Y`b`<YfUi`gZcfXYfi`b[Yb`X`Y`g`
 ?`]a`U`k`U`b`X`Y`g`ghY`Y`b`a`i`gg`"B`i`f`gc`_`Ø`b`b`Y`b`k`j]f`c`Z`Y`b`ž`X]Y`B`U`h`i`f`
 i`b`X`i`b`g`Y`f`Y`@Y`V`Y`b`g`f`A`i`a`Y`ni`g`W`Ø`h`n`Y`b`i`b`X`ni`_`Ø`b`Z`h][Y`H`f`U[Ø`X]Y`b`
 ni`j`Y`fa`Y]X`Y`b`"

8YhU]`g	
C`f`h	?`c`_`k`]h`n`ž`8`Y`i`hg`W`Y`Ub`X
E`i`Y`Y`b`	<ul style="list-style-type: none"> • k`k`k`"f!`c`b`]b`Y`"X`Y` • k`k`k`"h`U[`Y`gg`W`U`i`"X`Y` • X`Y`"gh`U`h]gh`U`"W`c`a`

6Ygi`W`Y`b`G]Y`i`bg`Ui`Z.`b!U["bYh