

NYfbgXcfZ. 'GI D!J Yf`Y]\ 'UV[YgU[h' '5`Y 8YhU]`g`ni a 'GhfY]h°

9fZU\ fYb`G]Y`X]Y`bYi YghYb`9bhk]W_`i b[Yb`]a`8U\ a`Y!
GdfYYk U`X. `GdYffi b[`XYf`@ (\$%ž5VgW\]YVYnYbhfi a`Ua`69F
i bX`GhUbXcfhl dXUhYg`ZØf`GI D!J Yf`Y]\ "



NYfbgXcfZž`6fUbXYbVi f[ž`8Yi hgW\`UbX`!`#`NYfbgXcfZ`Ua
]Xm`]gWYb`?fØdY`gYY`gWY]bh`XYf`HfUi a`j`]Y`Yf
K UggYfgdcfh]YV\UVYfž`GhUbX`i d`DUXX`]b[`fGI DÈ`Ui gni dfcV]YfYbž
]b`k`Y]hY` : YfbY`[YfØW`h`K`]Y`a`Un!`cb`]bY`"XY`VYf]W\hYhž`k`i`fXY
XYf`[Yd`UbhY`GI D!J Yf`Y]\`]b`XYf`GhUXhj`YfcfXbYhYbj`YfgUa`a`i`b[
]b`?`Øb][`g`K`i`ghYf\`Ui`gYb`UV[`Y`Y`\`bh`"6YhfY]VYf]b`J`_`hcf]U
6fcj`_`cj`U`\`Uh`VYfY]hg`ghc`nY`" "\$\$\$\$`9i`fc`]bj`Ygh]Yfhž`i`a`X]Y
a`cXYfb`i`bX`j`c`Ui`hca`Uh]g]YfhY`J`Yf`Y]\`ghUh]cb`X]fY`_`h`Ua`i`Zf`XYg
?fØdY`gYYg`Ui`Z`X]Y`6Y]bY`ni`ghY`Yb`"

8Y`9bhgWY]Xi b[`_Ua`ØVYffUgWYbXž`bUWXYa`XUg`F`Uh\`Ui`g
ni`b`ÅW`ghY]bY` ; YbY\`a`][`i`b[`YfhY]`h`\`UhYž`c`\`bY`k`Y]hYfY` ; fYa`]Yb
Y]bni`VYn]Y\`Yb`"Bi`b`a`i`gg`XYf`7cbhU]bYf`XYg`GI D!J Yf`Y]\`g

UV[YVUi h'k YfXYbž'i bX'Yg'V'Y]Vhi b_`Ufž'cV'Y]b'bYi Yf'GhUbXc'fh
[YZi bXYb'k YfXYb'_Ubb""8]YgY'9bhk]W_`i b['hf]Zh'ib]W'h'bi f'X]Y
6YhfY]VYf]bž'gcbXYfb'Ui W'X]Y'6Y[Y]ghYfhYb'XYf
K UggYfgdc'fhUfhYbž'X]Y'fi bX'i a'XYb'_UfYb'?f0dY`gYY'VYfY]hg
Y]bY']XYU'Y'I a [YVi b['Z0f']\fYb'Gdc'fh'YfU\b'hYb"

GI D!J Yf`Y]\`i bX'X]Y'6Y[Y]ghYfi b['Z0f'XYb K UggYfgdc'fh

8Yf'GI D!J Yf`Y]\`i]b'NYfbgXc'fZ'\À'hY'Y]bY'UhhfU_h]j Y'A 0[`]W_X]h
[YVchYbž'XYa'GhUXhfi VY`ni 'YbhZ]Y\Yb'i bX'X]Y'fi \][Yb'6i W'hYb
XYg'?f0dY`gYYg'ni '[Yb]Y»Yb""8]Y'J Yf`Y]\`ghU]cb'\À'hY'gck c`\`
5bZÀb[Yfb'U'g'Ui W'YfZU\ fYbYb'DUXX'Yfb'Y]bY'VfY]hY'5i gk U\`Ub
GI D!6cUfXg'Ub[YVchYbž'X]Y'VYeI Ya'cb']bY'cXYf'j cf'C'fh[YVi W'h
k YfXYb'_cbb'hYb"; YbYfY``g]bX'GI D!GhU]cbYb']b'8Yi hgW'UbX'
k Y]h'j YfVfY]hYh"I bhYf'XYb'" &VYghYb'GI D'@Y]\YI Ya d'UfYb']b
8Yi hgW'UbX'Z]bXYh'g]W'Yhk U'XYf'J Yf`Y]\` GI D'HF ð'Dc'hgXUa ž
XYf'Y]bY'J]Y'nU\`Ub'DfYa]i a !6cUfXg'Z0\fh"

ð'XYb'`Yh'hYb'š\ fYb'\Uh'GhUbX'I d'DUXX`]b[`]Yfni `UbXY'XYi h]W
Ub'6Y']YVh\Y]h'[Yk cbbYb""?'UfYg'K UggYfž[f0bY'I ZYfncbYb'i bX
X]Y'A 0[`]W_X]hž'VY]`gW 0bYa'K YhhYf'X]Y'BUhi f'ni '[Yb]Y»Ybž
a UW'Yb'X]Y'GYb'ni 'Y]bYa'5bn]Y\i b[gdi b_h'Z0f'j]Y'Y""8]Y
J Yf`Y]\`ghU]cbYb'hfU[Yb'ni f': 0fXYfi b['X]YgYg'HfYbXg'VY]i bX
V]YhYb'Y]b[i hYg'; YgW'ÀZi'Z0f']\fY'6YhfY]VYf"

Ni XYa . 'BYi Yg'j ca '69F 'i bX'a Y\ f

K À\ fYbX'XYf'GI D!J Yf`Y]\`Ub'XYb'?f0dY`gYY'b]W'h'ni ghUbXY
ca a hž[]Vh'Yg'UbXYfY'9bhk]W`i b[Yb']b'XYf'F Y[]cb""Gc'\Uh'X]Y
; Ya Y]bXYj YfhfYhi b['GW'0bYZ'X'XYa'6YVUi i b[gd`Ub'Z0f'Y]b
9]b!`i bX'5i gfY]gYnYbhfi a'Ua'69F'ni [Ygh]a a hž'k Ug'hfchn
\Yzh][Yf'DfchYghY'i bX'Y]bYf'_cb'hfcj YfgYb'8YVUhY'VYgW'cggYb
k i fXY""?f]h]_Yf'k UfbYb'j cf'VYgW'Yi b][hYb'J YfZU\ fYb'i bX
a Ub[Y'bXYa'F YW'hggW'i hn'Z0f'; YZ0W'hYhYž'k À\ fYbX'XUg
NYbhfi a'UV'&\$&, 'j YfgW]YXYbY'5i Z[UVYb'fi bX'i a'X]Y'A][fU]cb
V0bXY'b'gc`""

⇒ [`Y]WkYb`5hYa ni [`]Vh`Yg`BYi][_Y]hYb`ni `XYb
 5gd\U`h]Yfi b[gUfVY]hYb`Ub`XYf`@(\$%`b`9]Wk U`XYž`k c`nk]gWkYb
 : f]YXYbghfU»Y`i bX`XYf`6Yf`bYf`GhUXh[fYbnY`X]Y`GhfU»Y`ZØf
 a Y`fYfY`K cWkYb`[YgdYffh`V`Y]Vh`5i Wk`XYf`bYi Y`Gd]Y`d`Uhn`Ub
 XYf`J]`U`Ua`GYY`]b`K`]XUi ž`XYf`j cb`XYf
 K c`bi b[gVUi [YgY`gWkUZh`K]k c`[Yd`Ubh`k]fXž`b]a a`h`cfa Yb`Ub"
 6]g`ni a`<YfVgh`gc`Yf`ZYfh][[YghY`h`gY]bž`i a`Ui Z`X]Y`?f]h]_Yb`Ub
 XYb`j cf\UbXYbYb`5i »YbUb`U[Yb`ni`fYU[]YfYb"

⇒ U`X]YgYb`9bhk]W`i b[Yb`V`Y]Vhini `cZZYbž`XUgg`X]Y`dcg]h]j Yb
 ⇒ di`gY`ZØf`XYb`K UggYfgdcfhi bX`X]Y`; Ya Y]bXYj Yfk U`hi b[`b]Wk h
 Ui gV`Y]VYb`k YfXYb`": Øf`X]Y`DUXXY`VY[Y]ghYfhYb`V`Y]Vh`bi b`bi`f`ni
 k ØbgWkYbž`XUgg`VU`X`bYi Y`A Ø[`]Wk_Y]hYb`]b`XYf`I a [YVi b[
 YbhghY`Yb"

8YhU]`g	
Cfh	NYfbgXcfZž`6fUbXYbVi f[ž`8Yi hgWk`UbX
EiY`Yb	<ul style="list-style-type: none"> • k k k "a Un!cb`]bY"XY • \Y]i _]"Wca • k k k "ghUbX!i d!dUXX`]b["cf[

6Ygi WkYb`G]Y`i bg`Ui Z.`b!U["bYh