

BYiYf'K c\bdUf_']b'BUiYb.'&+ FY]\Yb\ÀigYf'ZØf'A]Yh]bhYfYgg]YfhY°

±0 'B Ui Yb 'Yb hghY\h'Y]b 'b Yi Yf 'K c\bd Uf_ 'a]h '&+FY]\Yb\Ài gYfbž'X]Y 'UV '8 YnYa VYf'&\$&' 'ni f'A]YhY VYfY]hghY\Yb"'⇒XYU`'ZØf': Ua]`]Yb°



BUi Ybž·8 Yi hgW `Ub X '! '\ BUi Ybži bk Y]h'XYg'6U\b\c Zgž
YbhghY\h'Y]b'bYi Yg'K c\bdfc Y_hž'XUg'b]W\h'bi f'a cXYfbYb
K c\bfUi a ž'gcbXYfb'Ui W\Y]b'ZUa]`]YbZfYi bX`]W\Yg'5a V]YbhY
j Yfgdf]W\h''8]Y'8 Yi hgW\Y'FY]\Yb\Ui g'5; '\Uh'a]h'XYb
6Ui UfVY]hYb'Ui Z'Y]bYf': `AW\Y'j cb'fi bX'%ž) '< Y_hUf'VY[cbbYb'i bX d`Ubhž']bg[YgUa h'&+'FY]\Yb\Ai gYf'ni 'Yff]W\hYb''8Yf'YfghY
5VgW\b]hh'i a ZUggh'nY\b'FY]\Yb\Ai gYfž'j cb'XYbYb'X]Y
: Yfh][ghY``i b['V]g'8 YnYa VYf'&\$&' i bX'X]Y', VYf[UVY'V]g
gdAhYghYbg': YVfi Uf'&\$&('[Yd`Ubh']ghž'k]Y'a Un!cb`]bY''XY
VYf]W\hYh''

8]Y '6Ui `Y]hi b['cV`]Y[h'Fcbbm'GUi YfVfYm'i bX'A cf]hn'6`cW\ž'X]Y U_hi Y```a]h'YfghYb'<YfUi gZcfXYfi b[Yb'_cbZfcbh]Yfh'g]bXž'k]Y'XYf Yb[Yb'Ni ZU\fh'i bX'XYf'; fi bXk UggYfUVgYb_i b["'8]YgY'DfcV'Ya Y _ObbYb'YXcW\'a]h'XYa '6Ui 'j cb'ghUi fUi a _UbÀ'Yb'ZØf GhUf_fY[Yb'i bX'XYf'JYf'Y[i b['j cb'Fc\fYb'ZØf'X]Y FY[YbYbhk ÀggYfi b['[i h'[Ya Y]ghYfh'k YfXYb"

9]b '6`]W_'Ui Z'X]Y 'bYi Yb 'FY]\Yb\ Ài gYf

8]Y'FY]\Yb\Ài gYf']a 'bYi Yb'K c\bdUf_' 5a '8fY]ZY'XYfk Y[V]YhYb'Y]bY'[fc*nØ[][Y': 'ÀWXY'] cb'Yk Y]'g'%() 'a ‡i bX'g]bX cdh]a U''ZØf'G]b['Ygž'DUUfY'i bX': Ua]']Yb'[YY][bYh'''-XXYg'< Ui g k]fX']b'Y]bYa '?ZK' (\$!GhUbXUfX'Yff]W\hYhž'k Ug'VYXYi hYhž'XUgg'g]YYbYf[]YYZZ]n]Ybh'g]bX'i bX'ØVYf'Y]bY'nYbhfU'Y'K Àfa Ydi a dYVY\Y]nh'k YfXYb''Ni XYa 'k YfXYb'D\chcj c'hU]_Ub'U[Yb'Ui Z'XYb 8ÀWXYfb'a cbh]Yfhži a 'X]Y'K Àfa Ydi a dY'i bX'X]Y'< Ui g\U'hY'a]h Ghfca 'ni 'j Yfgcf[Yb"

8]Y']bX]j]Xi Y``Y'; YghU`hi b[']gh'Y]b'k Y]hYfYg'<][\`][\h": Ua]`]Yb _\ObbYb'g]W\'Ui ZY]bYb'cZZYbYb'K c\b!ž'?cW!'i bX'9ggVYfY]W\
ZfYi Ybž'XYf'Xi fW\'[fc»Y': YbghYf'j]Y`@]W\h'\]bY]b`Aggh"'=a
9fX[YgW\cgg'Z]bXYb'g]W\'Ui »YfXYa 'Y]bY'_`Y]bY'8]Y`Yž'Y]b
cdh]cbU`Yg'; AghY!K 7'gck]Y'XYf'Ni [Ub['ni a '; UfhYbVYfY]W\"8Ug
CVYf[YgW\cgg'V]YhYh'D`Uhn'ZØf'nk Y]'N]a a Yfž'Y]b'6UXYn]a a Yf'i bX
Y]bYb'5VghY``fUi a ž'k A\fYbX'XUg'8UW\[YgW\cgg'ZYI]V`Y
Bi hni b[ga O[`]W_Y]hYb'ZØf'ni gAhn`]W\Y'K c\bfAi a Y'j cfg]Y\h"
; YbUi YfY' \DZcfa Uh]cbYb'ni 'XYb'5i gghUhhi b[ga Yf_a U`Yb'i bX
; fi bXf]ggYb'Z]bXYb'\DhYfYgg]YfhY'Ui Z'bYi VUi _ca dUgg"Uh"

$6Y^{Y}VhYKcbU[YBUiYb]$

BUi Yb YfZfYi h'g]W\ Y]bYf`\c\Yb`6Y`]YVh\Y]hž'VYgcbXYfg`VY]

1 b[Yb: Ua]`]Yb"'8Yf'bU\`]Y[YbXY'@YcbUfXcXU!J]bW]!7Ua di gž'XYf
&\$%, 'ni 'XYb'VYghYb'&\$'GW\i 'Yb']b'8Yi hgW\`UbX'[Yk\A\`h'k i fXYž
gck]Y'X]Y'i ba]hhY`VUfY'B\A\Y'ni '?]bXYf[\AfhYb'i bX'k\Y]hYfYb
6]`Xi b[gY]bf]W\hi b[Yb'a UW\Yb'X]Y'GhUXh'UhhfU_h]j "'Ni XYa
VYhf\A[h'X]Y': U\fnY]h'a]h'XYf'G!6U\b'bUW\'6Yf`]b'bi f'Yhk U'' \$
A]bi hYbž'k Ug'ZØf'DYbX`Yf'j cb'[fc*Ya'JcfhY]`']gh"

8]Y l a [YVi b['j cb 'B Ui Yb 'V]YhYh'ni XYa 'nU\`fY]W\Y

: fY]nY]ha Ò[`]WX_Y]hYb"A]h'Ui g[YXY\bhYb; fØbZÀWXYbžGdcfhlibX'KY``bYggUb[YVchYb'gck]Y'Y]bYa 'U_h]j Yb'J YfY]bg`YVYb']gh
ZØf'YXYb'Yhk Ug'XUVY]"8]Y'bYi Yb'FY]\Yb\Ai gYf']a 'K c\bdUf_
gc``Yb'ni f'GWXUZZi b['j cb'Xf]b[YbX'VYbÒh][hYa 'A]Yhk c\bfUi a
VY]hfU[YbžXU']b'XYf'FY[]cb'XYf'6YXUfZ'Ub'gc`WXYb'5b[YVchYb\cWX'Y]b[YgWXAhnh'k]fX"8]Y']a d`]n]hY'9bhgWXY]Xi b[žX]YgY
<Ai gYf'ni f'A]YhY'i bX'b]WXh'ni a 'J Yf_Ui Z'Ubni V]YhYbžgd]Y[Y`h'X]Y
U_hi Y``Yb'<YfUi gZcfXYfi b[Yb'Ui Z'XYa'=a a cV]`]Yba Uf_h'k]XYf"

±bg[YgUa h`\UVYb`X]Y`6Ui `Y]hYf'i bX`XUg`HYUa 'j cb`XYf`8Yi hgW\YbFY]\Yb\Ui g`5; 'Y]b`[i hYg`<ÀbXW\Ybž'Y]b`a cXYfbYgʻi bXUhhfU_h]j YgʻK c\bi a ZY`X`ni 'gW\UZZYbž'XUgg`XYb`6YXØfZb]ggYbgY]bYf`6Yk c\bYf`[YfYW\h'k]fX`i bX`]\bYb`Y]b`Ni \Ui gY`]bbUhi fbU\Yfž'UVYf`XYbbcW\`[i h`Ub[YVi bXYbYf`@U[Y`V]YhYh"

8 YhU]`g	
Cfh	BUiYbž8YihgWX`UbX
Ei Y``Yb	• k k k "a Un!cb`]bY"XY
	• k k k "bYi VUi _ca dUgg"Uh

6Ygi WXYb G]Y i bg Ui Z. b!U["bYh