

$HOX^{\ }WXYf^{\ }GUXYibZU^{\ }']b^{\ }:U^{\ }YbgYY.^AUbb$ $Yfhf]b_hz^{\ }5^{\ }c\ c^{\ }]a^{\ }Gd]Y^{\ }$

9]b 'ZUhU`Yf'6UXYi bZU```]a ': U`_Yb\U[YbYf'GYYž'<Uj Y``UbXž YbXYhY'hfU[]gW\'ZØf'Y]bYb'U`_c\c`]g]YfhYb'A Ubb"



: U`_YbgYYž'8 Yi hgWX`Ub X`!`9]b`hfU[]gWXYf'J cfZU```\Uhrg]WX`Ua 8 cbbYfghU[bUWAa]hhU['Ua': U`_Yb\U[YbYf'GYY']a'<Uj Y``UbX YfY][bYhž'k c'Y]b`A Ubb`Yfhfi b_Yb`]gh''NYi [Yb`VYf]WXhYhYbž'XUgg XYf'A Ubbž'[Ya Y]bgUa'a]h'Y]bYf'6Y[`Y]hYf]bž']bg`K UggYf'[]b['ibX cZZYbg]WXh`]WX`ghUf_'U`_c\c`]g]Yfh'k Uf''9g`k Uf'Y]b`Zf]YX`]WXYf'HU[ž XYf'g]WX`XUbb`]b`Y]bYb`YfgWX@hhYfbXYb`6UXYibZU```jYfk UbXY`hYibX'j]Y`Y'Ubk YgYbXY'A YbgWXYb`gWXcW_]YfhY''BUWXXYa`XYf'A UbbW]fWU`&\$`V]g''\$'A YhYf'jca'l ZYf'YbhZYfbh'X]Y'?cbhfc``Y'jYf`cfž'gUb_Yf'ibhYf'X]Y`K UggYfcVYfZÀWXY'ibX'X]Y`FYhhib[gjYfgiWXY'V`]YVYbnibÀWXghYfZc`[`cg''8]Y`6Y[`Y]hYf]b`ibhYfbU\a'jYfnk Y]ZY`hYJYfgiWXYž']\b'ni'fYhhYbž'[UV'YXcWX'VU`X'UiZž'U`g']\fY'?fÀZhYbUWX`]Y*Yb''

8]Y'G]hi Uh]cb'Yg_U`]YfhY'gW\bY``ži bX'NYi [Yb'U`Ufa]YfhYb'X]Y
Dc`]nY]žX]Y'i a [Y\YbX'a]hY]bYf'Gi W\U_h]cb'VY[Ubb"'9]b'a i h][Yf
Dc`]n]gh'gdfUb[']bg'K UggYfž'_cbbhY'XYb'A Ubb'YXcW\b]W\h'Z]bXYb"
GdÀhYf'_Ua Yb'k Y]hYfY'FYhhi b[g_f\Zh\Y'XUni ž'XUfi bhYf'HUi W\Yf
i bX'8fc\bYbZØ\fYfžX]Y'`Yhnh']W\'XUg'CdZYf'[Y[Yb'%+'I\f']a
K UggYf'YbhXYW_hYb'i bX'[YVcf[Yb'\UVYb"'Hfcm'U``Yf
UbghfYb[YbXYb'FYUb]a Uh]cbgj Yfgi W\Y'_cbbhY'Y]b'5fnh'bi f'bcW\
XYb'HcX'XYg'A UbbYg'ZYghghY``Yb"'5i W\'X]Y'6Y[`Y]hYf]bž'X]Y'XYb
J cfZU```\Ui hbU\'a]hYfYVhYž'Yf']hh'Y]bYb'GW\cW_i bX'k i fXY']bg
?fUb_Yb\Ui g'[YVfUW\hž'k À\fYbX'Y]b'BchZU``gYY`gcf[Yf'g]W\'i a
XYb'ghUffYb'5b[`Yf'_Øa a YfhYž'XYf'XYb'Nk]gW\YbZU```VYcVUW\hYh\
\UhhY"'5``Y'I a ghÀbXY'XYi hYb'XUfUi Z'\]bž'XUgg'U`_c\c`]gW\Y
; YhfÀb_Y'Y]bY'hfU[YbXY'Fc``Y'VY]'X]YgYa 'I b[`ØW_'gd]Y`hYb"

5i Zfi Z'ni f'9][Ybj YfUbhk cfhi b[

6Øf[Yfa Y]ghYf'<Y]_c'F]W\hYf'Ài »YfhY'g]W\'VYhfØVh'ØVYf'XYb
JcfZU```i bX'gdfUW\'gY]b'A]h[YZØ\``XYb'5b[Y\Òf][Yb'XYg
JYfghcfVYbYb'Ui g"'9f'VYhcbhYž'XUgg'XYf': U`_Yb\U[YbYf'GYY'nk Uf
Y]b'VY`]YVhYg'5i gZi [gn]Y`']ghž'YXcW\'_Y]bY'cZZ]n]Y```VYk UW\hY
6UXYghY``Y'\Uh"'8Yg\U`V'gY]'Yg'YbhgW\Y]XYbXž'XUgg'6UXY[ÀghY
9][Ybj YfUbhk cfhi b['ØVYfbY\a Ybž'VYgcbXYfg']b'; Yk ÀggYfbž'X]Y
b]W\h'fY[Y`a À»]['Ui Z'K UggYfei U`]hÀh'ØVYfdfØZh'k YfXYb"' 9g'`]Y[h
Ub'YXYa '9]bnY`bYbž'g]W\'i bX'UbXYfY'ni 'gW\ØhnYb ž'gc'F]W\hYf"

8]Y 'hfUi f][Yb '9fY][b]ggY'k YfZYb 'YfbYi h'Y]b 'GW\ `U[`]W\ h'Ui Z'X]Y

; YZU\fYb 'XYg'6UXYbgž'VYgcbXYfg']b 'J YfV]bXi b['a]h'5`_c\c`"'8f"

A ÒfgXcfZ!? fc```j cb 'XYf'I b]__`]b]__': fY]Vi f['k Ufbh'j cf'XYf'; YZU\f

Y]bYg'? À 'hYgW\cW_gž'XYf'Ui ZhfYhYb '_Ubbž'k Ybb'6UXY[ÀghY'UVfi dh

]bg'_U`hY'K UggYf'Y]bhUi W\Yb"'5i W\'A i g_Y`_fÀa dZY'Xi fW\

, VYfUbghfYb[i b['i bX'GY`VghØVYfgW\Àhni b['g]bX'\Ài Z][Y'F]g]_Ybž

VYgcbXYfg'k Ybb'5`_c\c``]a 'Gd]Y``]gh''6YgcbXYfg

VYgcf[b]gYffY[YbX']ghž'XUgg'9fhf]b_YbXY'cZh'gh]```Yfhf]b_Yb"'G]Y

_`ObbYb'b]W\h'gW\fY]Yb'cXYf'k]b_Ybž'k Ug'X]Y'FYhhi b[gU_h]cbYb

YfgW\k Yfh''

±g[YgUa h``Àggh'g]W\`bi f'gU[Ybž'XUgg'VY]a '6UXYb'ghYhg'Jcfg]W\h [YVchYb']gh"'8f"'A ÒfgXcfZ!?fc```Ya dZ]Y\`hž'Y]b][Y'[fi bX`Y[YbXY

6UXYfY[Y`b`Y]bni\U`hYbžia `I bZÀ``Y`ni 'j Yfa Y]XYb"'8 Uni 'nÀ\`h i bhYf'UbXYfYa ž'b]Ya U`g'U``Y]b']bg'K UggYf'ni '[Y\Yb'i bX'X]Y Y][YbYb'GWk]a a ZÀ\][_Y]hYb'fYU`]gh]gWX'Y]bni gWXÀhnYb"'=a ': U``Y]bYg'I b[`ØW_g'gc``hYb']a a Yf'ni Yfgh'<]`ZY'[Yfi ZYb'i bX'bUWX Y]bYa 'gWXk]a a ZÀ\][Yb'; Y[YbghUbX'[Ygi WXh'k YfXYbž'VYj cfi bØVYf`Y[h']bg'K UggYf'[Ygdfi b[Yb'k]fX"

 $8] YgYf'JcfZU```ghY\h']b'`XYf'`9f]bbYfib['j]Y`Yf'? O`bYfž'X]Y`X]Y \\ Y] * Yb'`Gcaa YfhU[Y'`Ua'`K UggYf'j YfVf]b[Yb'a OWXhYb'''5i Z'XYb hfU[]gWXYb'JYf'i gh'Y]bYg'@YVYbg'Zc`[h'X]Y'< YfUi gZcfXYfib[ž'Ui g gc`WXYb'gWXaYfn\UZhYb'9fZU\fib[Yb'ni '`YfbYb'i bX'X]Y'G]WXYf\Y]h U```YbYf'ni'[Yk À\f`Y]ghYbž'X]Y'g]WX']b'X]Y'_Ø\`Yb': `i hYb'k U[Yb''$

K Y]hYfY *\dota Uh]cbYb *g]bX *Ui Z*XYb *? O`bYf*BUWXf]WX hYb!

K YVgY]hYb *Yf\A`h`]WX . *\A 5 N *C b`]bYž*GhYfb *i bX *I b]_`]b]_

: fY]Vi f["

8 Y hU]`g	
Cfh	: U`_YbgYYž'8Yi hgWX`UbX
EiY``Yb	k k k "a Un!cb`]bY"XY
	k k k "ghYfb"XY
	• k k k "i b]_`]b]_!ZfY]Vi f["XY

6Ygi WXYb G]Y i bg Ui Z. b!U["bYh