

GhYfbYbnUi VYf`ja `D`UbYhUf]i a . D]cb]Yf]bbYb`XYf`5ghfcbca]Y`ZY]Yfb`°

9f`YVYb`G]Y`Ua`%) "'`&`]'i a`%, `l` \f`]a` l` fUb]U!D`UbYhUf]i a
DchgXUa`Y]bY`J`YfUbghU`hi b[`ØVYf`:` fUi`Yb`]'b`XYf`5ghfcbca]Y
i bX`Gca a Yf!<]a a Y`gd\`Åbca YbY"



; i hYbVYf[ghfU» Y`+%#&ž`%((* + `DchgXUa ž`8Yi hgWk`UbX`!
9]b`gWk]`YfbXYg`H\Ya U`ghY`h`VYj cf.`5a`8]YbghU[ž`XYa`%) "'`&`]'
i a`%, `l` \fž`Yfk UfhYh`X]Y`6Ygi WkYf`XYg`l` fUb]U!D`UbYhUf]i a g`]b
DchgXUa`Y]bY`gdUbbYbXY`J`YfUbghU`hi b[ž`X]Y`X]Y` D]cb]Yf]bbYb`]'b
5ghfcbca]Y`i bX`FUi a ZU\fh`]'b`XYb`A]hY`di b`highY`h`"A cXYfUhc f`
:]bb`?`Y]b`k]fX`:` fUi`Yb`j`cfghY`Ybž`X]Y`g]Wk`]'b`XYf`9fZc f gWk`i b[`XYg
5`g`Y]bYb`BUa Yb`[Ya UWk`h`\UVYb`'`j]Y`Y`j`cb`]\bYb`g]bX`k`Yb][Yf
VY`_Ubbhž`cVk`c`\`]\fY`6Y]hfÅ [Y`Yb`hgWkY]XYbX`ZØf`A Y]`Yb`ghY]bY`k`Y
X]Y`A`cbX`UbXi b[`k`UfYb`"8 Ug`9j`Yb`h`j`Yfgdf]Wk`h`Y]bY`UbgWk`Ui`]Wk`Y
9f`_`Åfi b[`XYf`<]a a Y`gd\`Åbca YbY`i bX`Y]bYb`', VYfV`]W`ØVYf`X]Y
gca a Yf`]Wk`Yb`GhYfbV]`XYf`i bX`D`UbYhYb`ž`dYfZY`_h`ZØf`U`Y`ž`X]Y`g]Wk`
ZØf`XUg`l` b]j`Yf`gi a`]'b`h`Y`f`Y`gg]Y`f`Y`b`"

5dfcdcg<]a a Y`gd\Àbca YbY.'8]YgY`ZUgn]b]YfYbXYb
9fgWXY]bi b[Yb`UVYb`b]W`h`bi f`X]Y`K]ggYbgW UZh]bgd]f]Yfhž
gcbXYfb`Ui W`X]Y`J c fghY`i b[g_fUZh`XYf`A YbgWYb`Xi fW`X]Y
»\f\i bXYfhY`Ub[YfY[h`Gc`gW`fY]Vh`XUg`K]ggYbž`XUgg`8]b[Y`k]Y
GcbbYž`A cbXž?ca YhYb`i bX`GhYfbgW`bi ddYb`Y]bY`[fc»Y`F c`Y`ja
_i`hi fY`Yb`; YXÀW`hb]g`XYf`A YbgW`Y]h`gd]Y`Yb`"8]Y`GcbbY`k i fXY
]b`j]Y`Yb`?i`hi fYb`U`g; ch\Y]hj YfY`fh`i bX`[]h`U`g`E i Y`Y`XYg
@VYVbgž`k À`fYbX`XYf`A cbX`cZh`a]h`k Y]V`W`Yb`; ch\Y]hYb`i bX
: fi W`hV`Uf`_Y]hj YfVi bXYb`k]fX`Gc`W`Y`<]a a Y`gd\Àbca YbY`g]bX
h]YZ]b`i bgYfYa`J Yfgh`AbXb]g`j cb`BUhi f`i bX`9I]ghYbn`j Yfk i fnY`h
i bX`VY]bZi ggYb`]b`j]Y`Z`h][Yf`K Y]gY`i bgYfY`?i`hi f`i bX
FY`][]cb"

<]a a Y`gVYcVUW`hi b[`i bX`]`fY`6YXYi hi b[

8Yf`6`]W`ni a`<]a a Y`U`h`ØVYf`X]Y`»\f`h`Ui gYbXY`\]bk Y[`Y]b
h]YZ]g`K]ggYb`\Yfj cf[YVfUW`h`G`W`cb`]b`XYf`5bh]_Y`gi W`hYb`X]Y
A YbgWYb`bUW`9f`_`Àfi b[Yb`i bX`6YXYi hi b[Yb`]b`XYb`GhYfbYb
i bX`D`UbYhYbž`k Ug`ni f`9bhk]W`i b[]j`cb`?U`YbXYfb`i bX
Ughfcbca]gW`Yb`H`Ycf]Yb`Z`Ø`fhY`"8]Y`6YcVUW`hi b[]j`cb
D\Àbca YbYb`k]Y`GcbbYb!`i bX`A cbXZ]bghYfb]ggYb`\Uh`i bnÀ`\][Y
; YgW]W`hYb`]bgd]f]Yfh`i bX`V`]YV`Y]b`k]W`h][Yg`9`Ya Ybh]b`XYf
?i bgh`i bX`@]hYfUhi f"

6YgcbXYfg`gdY`hU`i`Àf`g]bX`X]Y`GhYfbgW`bi ddYbž`X]Y`\`Ài Z][`U`g
[`Øh`]W`Y`6chgW`UZhYb`cXYf`U`g; `ØW`gVf]b[Yf[YXYi hY`h`k i fXYb`"
»`5i [i gh`a]h`XYb`DYfgY]XYb`_`ØbbYb`k]f`Y]bY`[fc»Ufh][Y`G`ck
Ua`<]a a Y`Y`f`YVYbž`X]Y`gW`cb`X]Y`U`hYb`Y`[mdhYf`ZUgn]b]YfhY`"
8]YgY`a`mg]gW`Yb`9fgW`Y]bi b[Yb`V]YhYb`]a a Yf`k]YXYf`5b`Ugg`ni
GhUi bYb`i bX`k YfXYb`Ui W`]b`XYf`_ca`a YbXYb`J YfUbg`hU`hi b[`]a
I fUb]U!D`UbYhUf]i a`HY`]`XYf`8]g_i`gg]cb`gY]b"

8]Y`F`c`Y`XYf`fUi Yb`]b`XYf`5ghfcbca]Y

8]Y`; YgW]W`hY`XYf`5ghfcbca]Y`]gh`Y`XcW`b]W`h`bi f`X]Y
; YgW]W`hY`XYf`GhYfbYž`gcbXYfb`Ui W`X]Y`; YgW]W`hY`XYf`fUi Ybž
X]Y`cZh`i bVYUW`hYh`ja`<]bhYf[fi bX`k]f`_hYb`"GdY`_hfi a` \YVh
\Yfj cfž`k]Y`fUi Yb`k]Y`7Ufc`]bY`<YfgW`Y`i bX`<Ybf]YhhU`Gk Ub

@YUj]hVYXYi hYbXY'6Y]hfÅ[Y'ni f'5ghfcbca]Y' [Y'Y]ghYh\UVYb" ð
 8Yi hgW\`UbX`k Uf`K U`hfUi hi7Ufc`U`GY]hYf`X]Y`YfghY`DfcZYggcf]b`ZØf
 5ghfcbca]Y`Ub`XYf`l b]j Yfg]hÅh`A ØbghYf`i bX`\Uh]b`] \fYa `@VYb
 A U» ghÅVY` [YgYhnh" ð fY`6Y [Y]ghYfi b [`ZØf`X]Y`5ghfcbca]Y
 Ybhk]W_Y`hY`g]W\`VYfY]hg]b`] \fYf`?]bX\Y]hi bX`ZØ\fhY`g]Y`j cb`? Ò`b
 V]g`ni `]bhYfbUh]cbU`UbYf_UbbhYb`Dcg]h]cbYb`]b`XYf`K]ggYbgWUZh"

Gc`nY][`hig]W\.`9[U`cV`Xi fW\`XUg`Ghi`X]i a`XYf
 <]a a Y`gd\`Åbca YbY`cXYf`Xi fW\`X]Y`@VYbgYfZU\fi b[Yb
 VYXYi hYbXYf` : fUi Yb`]b`XYf`5ghfcbca]Y` `XUg`H\Ya U`]gh`gc
 U_hi Y``k]Y`Y\`i bX`Y"8]Y`VYj c fghY\YbXY`J YfUbghU`hi b [`]a
 l fUb]U!D`UbYhUf]i a`]gh`Y]b`\Yfj cffU[YbXYg`6Y]gd]Y`XUZØfž`k]Y
 k]W`h][`Yg]ghž`b]W\`h`bi f`X]Y`D\`Åbca YbY`Ua` <]a a Y`ni
 Yf_YbbYbž`gcbXYfb`Ui W\`X]Y`DYfgcbYbž`X]Y`XYfYb` ; Y\Y]a b]ggY
 YbhgW\`ØggY`b" A Ub`XUfZ [YgdUbb`h`gY]bž`k Y`W`Y`]bgd]f]YfYbXYb
 ; YgW\]W\`hYb`i bX`9f_Ybb`hb]ggY`Ua` %) " ð `]`Ui Zi bg`k UfhYb`°

8YhU]`g	
C fh	; i hYbVYf[ghfU» Y`+%#&ž`%((* + `DchgXUa ž 8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • a YYh]b [dc]bh!dc hgXUa "XY • XUg!k]ggYb"XY • k k k "gdY_hfi a "XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh