

ÿ fnhYgh]dYbX]i a `]b`DYf`YVYf[`UV[Y`Y`b h
`A J N!GhUfh`j YfgWx]YVh`g]Wx °

ÿ fnhYgh]dYbX]i a `]b`DYf`YVYf[`UV[Y`Y`b hž`k Å`fYbX`A J N!
GhUfh`ZØf`đ `]`&\$&) `[Yd`Ubh`]gh": UWx`ÅfnhY`k YfXYb`Xf]b[YbX
[Ygi Wx h"



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DYf`YVYf[ž`8 Yi hgWx`UbX`!`đ`DYf`YVYf[`g]bX`X]Y`8]g_i gg]cbYb
fi bX`i a`X]Y`; Ygi bX`X]hgj Yfgcf[i b[`]b`j c`Ya` `; Ub[Y"
6YgcbXYfg`XUg`H`Ya U`XYg`ÿfnhYgh]dYbX]i a`g`gcf[hY`]b`XYf
GhUXhj YfcfXbYhYbj YfgUa a`i b[`ZØf`5i ZfY[i b[``9]b`5bhfU[`XYf
@]b_Yb!: fU_h]cb`ni f`9]bZØ`fi b[`Y]bYg`gc`WxYb`Dfc[fUa a`g]a
nk Y]hYb`E i UfhU``&\$&` `k i fXY`UV[Y`Y`b h"; fi bX`ZØf`X]Y`5V`Y`bi b[
]gh`X]Y`UbghY`YbXY`9fÖZb i b[`Y]bYg`A YX]n]b]gWxYb
J Yfgcf[i b[gnYbhfi a`g`fA J N!`]b`XYf`GhUXh`8]YgYg`gc``Ua` `%`đ `]
&\$&) `gY]bY`HØfYb`ÖZbYbž`k]Y`XYf`**B c f X _ i f] Y f`VYf]Wx hYh"**

8]Y`GhUXhj Yfk U`hi b[`VYgh`Åh][hž`XUgg`VYfY]hg`Y]b
5``[Ya Y]ba YX]n]bYf`ZØf`XUg`A J N!`[Yk cbbYb`k i fXY``Ni XYa
VYZ]bXYh]g]Wx`X]Y`GhUXh`DYf`YVYf[`]b`XYb`Y`hnhYb`NØ[Yb`XYf

9fghY`i b[`XYf`bc hk YbX][Yb`Ni `Uggi b[gi bhYf`U[Yb``8 Uni `nÅ`Yb
Ui W`5bdUggi b[Yb`ja `NY]hd`Ubž`X]Y`k U\fgW`Y]b`]W`YfZcfXYf`]W
gY]b`k YfXYb``8 Ug`<Ui dhn]Y`V`Y]Vh`XUVY]`X]Y`G]W`YfghY`i b[`Y]bYf
\cW`k Yfh][Yb` ; Ygi bX`Y]hgj Yfgcf[i b[ž]bgVYgcbXYfY`ja`<]bV`]W
Ui ZX]Y`DfUI]g] cb`8f``Gcb`U` ; Yf]W`Yž`X]Y`VU`X`]b`XYb`Fi \YghUbX
[Y`Yb`a ÒW`hY`

9]b`A J N`U`g`@Ògi b[`ZØf`XYb` ``ÀbX`]W`Yb F Ui a

8Yf`6YXUfZ`Ub`Y]bYa`A J N`]gh`VYgcbXYfg`ja` ``ÀbX`]W`Yb`F Ui a
[fc»``8]Y`?UggYb`Àfnh`]W`Y`J`YfY]b][i b[`6fUbXYbVi f[`ghi Zh`XYb
A]hY`VYfY]W`DYf`VYf[!K]hYbVYf[Y`U`g` Xfc`YbX
i bhYfj Yfgcf[h`Y]b`` ð[Ubni`8Yi hgW`UbX`_Àa`dZb`5fnhdfUI Yb`]b
`ÀbX`]W`Yb`F Y[]cbYb`a]h`B`UW`k i W`gdfcV`Ya`Yb``6]g`&\$`) `k]fX
[YgW`Àhnž`XUgg`V]g`ni`) \$i` `XYf`<Ui g`ÀfnhY`U`hYfgVYX]b[h`]b`XYb
Fi \YghUbX`[Y`Yb`k YfXYb`` ð`X]YgYf`G]hi Uh]cb`ghY``Yb`A J Nž`k]Y
g]Y`j ca`**6i bXYg[Ygi bX`Y]hga]b]ghYf]i a`**VYgW`f]YVYb
k YfXYbž`Y]bY`UhhfU`_hj`Y`5`hYfbUh]j`Y`XUf``G]Y`V]YhYb`↑ b[Y
A YX]n]bYf]bbYb`i bX`A YX]n]bYfb`ZYI]V`Y`5fVY]hgnY]hYb`i bX
]bhY[f]YfhY`J`Yfgcf[i b[`Ui`g`Y]bYf`<UbX`

8 Ug`?cbnYdh`XYf`A J N`i bhYfgW`Y]X`Yh`g]W`[fi bX`Y[YbX`j cb`XYf
_`Ugg]gW`Yb`DfUI]gcf[Ub]gUh]cb``8]Y`HfYbbi b[`j cb` ð\UVYfgW`UZh
i bX`Àfnh`]W`Yf`6Y`UbX`i b[`Yfa` Ò[`]W`h`Y]bY`VfY]hYfYž
]bhYfX]gn]d`]b`ÀfY`J`Yfgcf[i b[``Ni`XYa`_`ÒbbYb`g]Y`U`g`6]bXY[`]YX
nk]gW`Yb`Ua`Vi`UbhYf`i bX`ghUh]cb`ÀfYf`J`Yfgcf[i b[`Z`b[]YfYb`i bX
XUa`]hY]bY[Ubni`Y]h`]W`Y` ; Ygi bX`Y]hgj Yfgcf[i b[`g]W`YfghY``Yb`

8]Y`< YfUi`gZcfXYfi b[Yb`g]b` ``ÀbX`]W`Yb ; YV]YhYb

8cW`X]Y`<YfUi`gZcfXYfi b[Yb`g]b`X`ja`a`Ybg`` ð` ``ÀbX`]W`Yb
F Y[]cbYb`k]Y`DYf`VYf[[]Vh`Yg`k`Yb][Yf
; Ygi bX`Y]hgj Yfgcf[i b[`gY]b]W`hi b[Yb`U`g`]b`i`fVUbYb`NYbhfYb`
8 Ug`ZØ`fh`c`Zh`ni` ``Àb[YfYb`5bZU`fhgk`Y[Yb`ZØf`X]Y`DUh]Yb`hYb`
Ni`XYa`]gh`X]Y`6Yj` Ò`_Yfi b[`Xcfh`a`Y]gh`À`hYf`i bX`[Ygi bX`Y]h`]W`

j cfVY`UghYhž`k Ug`X]Y`B UWk ZfU[Y`bUWk`a`YX]n]b]gWkYf`J`Yfgcf[i b[Yf\`Ò\`h"K`]Y`X]Y`6i bXYgnYbhfU`Y`ZØf`dc`]h]gWkY`6]`Xi b[Ui ZnY][hž`g]bX`]bbcj Uh]j Y`J`Yfgcf[i b[ga`cXY`Y`bchk YbX][ž`i`a VYghY`YbXY`@ØW`Yb`ni`gWk`Y»Yb"

J cf`X]YgYa`<]bhYf[fi bX`g]bX`A`J`N`Y]b`j`]Y`j`YfgdfYWkYbXYf` 5bgUhnž`i`a`X]Y`a`YX]n]b]gWkY`i`bX`dZY[Yf]gWkY`J`Yfgcf[i b[`ni` j`YfVYggYfb"8]Y`ϕhY[fUh]cb`j`YfgWk]YXYbYf`: UWk f]Wk hi`b[Yb`i`bhYf` Y]bYa`8 UWk`_ØbbhY`XUni`VY]hfU[Ybž`XYb`; Ygi bX`Y]hgghUbXUfX`ni` g]WkYfb`i`bX`XYb`6YXØfZb]ggYb`Y]bYf`U`hYfbXYb`6Yj`Ø`_Yfi`b[[YfYWk h`ni`k`YfXYb"8 Yf`GhUbXcfh`DYf`YVYf[`_ØbbhY`a`]h`XYa` bYi`Yb`J`Yfgcf[i b[gnYbhf`i`a`Y]bYb`k`]Wk h][Yb`GWk f]hh`i`b`X]Y` f]Wk h][Y`F`]Wk hi`b[`a`UWkYb"

8]Y`b`ÅWk ghYb`A`cbUhY`k`YfXYb`nY][Ybž`cV`X]Y`GhUXh`DYf`YVYf[`X]Y` bØh][Yb`: UWk`ÅfnhY`[Yk`]bbYb`_Ubbž`i`a`XUg`A`J`N`YfZc`[fY]Wk`ni` YhUV`YfYb`i`bX`X]Y`; Ygi bX`Y]hgj`Yfgcf[i b[`Ui`ZfYWk h`ni`Yf`U`hYb" 8U`Y][h]j`Y`Ub`XYf`; Ygi bX`Y]h`XYg`A`]hY`VYfY]Wk`gž`i`bX`X]Y` 6Øf[Yf]bbYb`i`bX`6Øf[Yf`XØfZYb`[YgdUbbh`gY]bž`k`]Y`g]Wk`X]Y` 8]b[Y`Ybhk`]W`Y`b`k`YfXYb"

8YhU]`g	
C fh	DYf`YVYf[ž`8Yi`hgWk`UbX
E i`Y`Yb	<ul style="list-style-type: none"> • k k k "bcfX_i f]Yf"XY • k k k "Vi bXYg[Ygi bX`Y]hga`]b]ghY f]i`a`"XY • k k k "VdV"XY

6Ygi WkYb`G]Y`i`bg`Ui`Z.`b!U["bYh