

6YbXY`]b`ghfU\`h. HfYW_Yf!/?]bc`a]h
: Yi Yfk Yf_`i bX`:]`a [Ybi gg°

9f`VYVb`G]Y`X]Y`J]Y`ZU`h`XYf`Df][b]hn. HfYW_Yf!/?]bc ž
; UfhYbgWUi `i bX`fY[]cbU`Y`J YfUbgU`hi b[Yb`UXYb`ni a
A]ha UWXYb`Y]b°



6YbXY`]bž`8Yi hgW\`UbX`!`†`XYf`D`UhhYbVi f[!FY []cb`XYf`Df][b]hn
gcf[h`Y]b [Ubn`VYgcbXYfYg`9] Ybh`ZØf`: i fcfY. `8 Ug`HfYW_Yf!/?]bc ž
XUg`g]W\`ni `Y]bYa `YW\hYb`Di V`_]i a ga U[bYhYb`Ybhk]W_Y`h`\Uh"
BUW`XYf`DfYa]YfY`ja `‡\f`&\$&\$žX]Y`k A\fybX`XYf`7cfcBU!
DUbXYa]Y`ghUhhZUbXž`n]Y\h`X]Y`J YfUbgU`hi b[`a]h`Yfk Y]`Y`fi bX
&\$ \$; ÀghY`Ui g`XYf`I a [YVi b[`Ubž`X]Y`hY]`k Y]gY`V]g`ni `) \$
?]`ca YhYf`UbFY]gYbž`i a `]`fY`HfYW_Yf`]b`Y]b`C dYb!5]f!/?]bc`ni
j Yfk UbXY`b`"5a `&&"5i [i gh`&\$&) `Z]bXYh`VYfY]hg`X]Y`gYW\ghY
5i ZU[Y`X]YgYg`Ui » Yf[Yk Ò\b`]WXYb`:]`a UVYbXg`ghUhh`8]Y
6Ygi WXYf`_ÒbbYb`Yg`g]W\`Ui Z]\fyb`HfU`hcfYb`VYei Ya `a UWXYb
i bX`XUVY]Y]bYb`:]`a ` [Yb]Y»Yb` `Y]b[Y`Vf]b[Yb`gc[Uf]\fy`7ci W\
Ui ZXYf`HfU`hcf[UVY`a]h`9]b`<][\`][\h`k]fX`X]YgYg`‡\f`XUg
gdY`hU`i `Àfy`:]`Yi Yfk Yf_`Ua `9bXY`XYg`5VYbXg`gY]bž`XUg`Yfgha U`g

HY]`XYg`Dfc[fUa a g]ghž`k]Y`X]Y`a Un!cb`]bY"XY`VYf]W`hYh"

8cW`b]W`h`bi f`XUg`HfYW`Yf!?)bc`VY[Y]ghYfh`X]Y`6Yj Ò`_Yfi b[`]b
XYf`FY[]cb""5a `Jc`_gd`Uhm`]b`@YbnYb`Z]bXYh`Yi hY`5VYbX`i a`%+
l`f`Y]b`6ci`Y!Gd]Y`ghUhh`8]YgY`cZYbY`JYfUbgH`hi b[``AXh`U``Y
=bhYfYgg]YfhYb`Y]bž`g]W`Ua`Gd]Y`ni`VYhY`][Yb`i bX`[Ya`Y]bgUa
Y]bYb`[YgY``][Yb`5VYbX`ni`j`YfVf]b[Yb"

J c f Z f Y i X Y ` U i Z ` X] Y ` @ U b X Y g [U f h Y b g W ` U i

9]b`k Y]hYfYg`H\Ya`Už`XUg`]b`k]hYbVYf[Y`X]Y`; Ya`ØhYf`VYk`Y[hž]gh
X]Y`[Yd`UbhY`@UbXYg[UfhYbgW`Ui`&\$&+"`8]Y
GhUXhj`YfcfXbYhYbj`YfgUa`a`i b[`Uh`_Øfn`]W`%-`%(`\$\$`9i`fc`ZØf
JcfZ]bUbn]Yfi b[Yb`i bX`a`Ò[`]W`Y`A`Y`f`_cghYb`[YbY`a`][h`8]Y
YfghYb`6Ui`UfVY]hYb`]a`GhUXhdUf`_`UVYb`VYfY]hg`VY[cbbYbž`i bX
Yg`k`]fX`Y]bY`i a`ZUb[fY]W`Y`JYfUbgH`hi b[`ØVYf`%*` `HU[Y`]a
?i`fdUf`_ghUhhZ]bXYb`"; Yd`Ubh`g]bX`ØVYf`%`\$\$\$`JYfUbgH`hi b[Ybž
j`cb`A`i`g]_`ØVYf`; UfhYbYj`Ybhg`V]g`\]b`ni`6]Xi b[g!`i bX
6YfUhi b[gUb[YVchYb`ni`XYb`H\Ya`Yb`; UfhYbž`BUhi`f`i bX
; Ygi bX\Y]h`8Ug`N]Y``]gh`_`Uf.`6Ygi`W`Yf`gc``Yb`a`]h`U``Yb`G]bbYb
[Yb]Y»Yb`i bX`Y]bY`i`f`Ui`VgUha`cgd`\ÅfY`Yf`YVYb``8YhU]`g`ØVYf`X]Y
; UfhYbgW`Ui`_`ØbbYb`Ui`ZXYf`K`YVgY]hY`XYf`@UbXYg[UfhYbgW`Ui
bUW`[Y`YgYb`k`YfXYb"

I b h Y f \ U ` h i b [` i b X ` ; Y g Y ``] [_ Y] h

=b`XYf`FY[]cb`g]bX`ni`XYa`Y]b][Y`bYi`Y`Gd`Ah]g`]b`DYf`YVYf[
Yf`ÒZb`Yh`k`cfXYb``8]YgY`VY]XYb`bYi`Yb`?]cg`_`Y]b`XYf`6`ÅW`YfghfU»Y
V]YhYb`V]g`gd`Åh`]b`X]Y`B`UW`h`Gb`UW`gž`; Yhf`Åb`_`Y`i`bX`N][`UfYhhYb`Ub`"
8Ug`J`Yf`_`Ui`ZgUb[YVch`\Uh`VYfY]hg`VY[cbbYbž`k`Å`fYbX`X]Y
cZ]n]Y``Y`9f`ÒZbi b[`bcW`]a``ž``]UbghY`h`8]Y`6YhfY]VYf`g]bX
a`ch]j`]Yfhž`Ub[Zf]gh][`]b`DYf`YVYf[`:`i`»`ni`ZUggYb"

5a`_`ca`a`YbXYb`K`cW`YbYbXY`_`ØbbYb`g]W`X]Y`; Ub`g]`cb`G]a`gcb!
A`chc`ff`ÅXYfb`Ui`ZXUg`bYi`bhY`G]a`gcb`hfY`ZZYb`]b`6i`fck`ZFYi`Yb`"
A`]h`K`YhhZU`fYb`i`bX`A`chc`fk`Y]hk`i`fZj`Yfgdf]W`h`X]Y`JYfUbgH`hi b[ž
X]Y`Ua``&%``ž`b]i`a`%\$`i`f`ghUfhYhž`Y]b`i`bhYf`U`hgUa`Yg`Dfc[fUa`a
ni`V]YhYb``8Yf`9]bhf]h`]gh`ZfY]ž`i`bX`ZØf`U``Y`7Ua`d]b[ZfYi`bXY`k`]fX

YVYbZU`g [Ygcf[h"

I bX`k Yf`g]W\`ZfU[hž`k Ug`Y]b`HfYW_Yf`Ui Z`A U``cfWU`ni`gi W\Yb`U`hž
XYf`gc``hY`k]ggYbž`XUgg`A U]_<cfb`i bX`gY]bY`7fYk`_Øfn`]W\`a`]h
Y]bYa`'&%"\$`DG`ghUf`_Yb`HfU`_hcf`NH" &'`X]Y`ϕgY`YffY]W\h`UVYb"
BUW`Y]bYf`bYi b`HU[Y`XUi YfbXYb`i: U\fh`ZY]Yfb`g]Y`Yf`A U]_g`) \$"
; YVi fhghU[`i bX`UVYb`Y]bY`Fi bXhci`fi a`A U``cfWU`[Yd`Ubh"

8]Y`FY []cb`D`UhhYbVi f[`A`h`U`gc`Y]b][Y`gdUbbYbXY`9j Ybhg`VYfY]hž
X]Y`b]W\h`bi`f [fc»Y`HfYW_Yf!: Ubg`Ubn]Y`Ybž`gcbXYfb`Ui W\U`Yž
X]Y`i: fYi XY`Ub`_i`hi`fY`Yb`i bX`[YgY`][Yb`J YfUbgU`hi b[Yb`UVYb"

8YhU]`g	
C fh	6YbXY`]bž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "a Un!cb`]bY"XY• k k k "`UbXYg[UfhYbgW\Ui "Yi• k k k %"k Xf"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh