

Gca a YfgcbbYbk YbXY`]b`DYf`YVYf[.
: Y]Yfb`G]Y`a]h`A cXYbgW\Ui `i bX`HUbñ°

9fZU\ fYb`G]Y`U`Yg`ØVYf`X]Y`U_hi Y`Yb`9fY][b]ggY`]b`Df][b]hñž
XUfi bhYf` : YghYž`5_h]cbYb`i bX`c_U`Y`BYi][_Y]hYb`]a `> b]
&\$&) "



DYf`YVYf[ž`8Yi hgW`UbX`!`a a Yf`k]YXYf`[]Vh`Yg`BYi Yg`Ui g`XYf
Df][b]hñ`ni `VYf]W\hYb`°`5b`Ägg`]W`XYf`VYj c fghY`YbXYb
Gca a YfgcbbYbk YbXY`k]fX`]b`DYf`YVYf[`Ua `&\$"'> b]`Y]bY`[fc» Y
: Y]Yf`]b`XYf`>bYbghUXhghUhhZ]bXYb`"A]h`A cXYbgW\Ui ž`HUbñ`i bX
Y]bYa `?`cbnYfh`k]fX`ZØf`l bhYf`U`hi b[`] Ygc f[h`8Yf`9]bhf]hh`]gh`ZfY
i bX`X]Y : Y]Yf`VY[]bbhi a `%"`l `f`"9]b`hc`Yg`9j Ybhž`XUg`X]Y
; Ya Y]bgW\UZh`ni gUa a YbVf]b[hi bX`]a `VYghYb`@]W\h`dfÄgYbh]Yfh`

5VYf`b]W\h`bi f`ZY]Yfbž`gcbXYfb`Ui W\`V`Ø`Yb`i bX`[YXY]\Yb`°`8Yf
@UbX`_fY]g`Df][b]hñ`U`h`Y]bY`i a ZUb[fY]W\Y`6Ui a U_h]cb`]bg`@YVYb
[Yfi ZYb`"GW\i `Yb`i bX`?]hUg`_ØbbYb`V]g`ni a `%"`> `]`5bhfÄ[Y`Ui Z
@Ui VVÄi a Y`ghY`Yb`"A]hY]bYa `6i X[Yhij cb` ("\$\$\$\$`9i fc`gc`X]Y
5_h]cb`XUni `VY]hfU[Ybž`X]Y`l a [YVi b[`Y]b`k Yb][`] fØbYf`ni

[YghU`hYb"

J]Y`ZÄ`h)[Y`J YfUbgH`hi b [Yb`i bX`5`_h]cbYb

: Øf`U`Yž`X]Y`Yhk Ug`a Y`f`ØVYf`XYb` ; `Ui VYb`YfZU`fYb`a ÖW`hYbž
V]YhYh`XYf`?]fW`Yb`_fY]g`Df][b]h`Ua` `6fUbXYbVi f [!HU[`nY`b
A]ha UW`!GhUh]cbYb`Ub`"8]YgY` ð]h]Uh]j Y`hfÄ [h`XUni `VY]ž`X]Y
Y]bn][Ufh][Y`?i` `hi` f`i` bX`HfUX]h]cb`XYf`F`Y []cb`ni` `ZÖfXYfb"

ðhYfYgg]YfhY`_ÖbbYb`ni XYa` `Ua` `_ca` a` YbXYb`&\$`"ž` b]`VY]a` ` @Ui Z
ZÖf` : f]YXYb`i` bX`Hc`YfUbn` `]a` `7`UfU!NYh_]b!DUf`_`hY]`bY`a` Yb`"J`cb
%) `V]g`%, `i` \f`Z]bXYh`Y]b` : Ua`]]YbZYgh`ghUhhž`XUg`a`]h]j]Y`GdU»`i` bX
9b [U] Ya` Ybh`ni` f` ; Ya` Y]bgW`UZh`VY]hfÄ [h"

ð`Df]hmk` U`_` [UV`Yg`Y]bYb` [Ubni`VYgcbXYfYb`6Ygi` W` .`8Yf
6Øf [Yfa` Y]ghYf`F`cbU`X`H`Y`Y`Ya` dZ]b [`%`*`?`]bXYf`XYg`?`]bXYffUhg"
8]YgY` \UhhYb`b]W`h`bi` f` : fU [Yb`ni` f`GhUXh`]a` ; YdÄW`ž`gcbXYfb
_cbbhYb`g]W` `Ui` W` `]a` `F`Uh`Ui` g`i` a` gY`Yb`"9g`]gh`gW`Öb`ni` `gY`Ybž
k]Y`X]Y` ðb [YfYb`Ub`dc`h]gW`Yb`Dfc`nYggYb`hY]` \UVYb`°

ð`k` Y]hYfYb`B`UW`f]W`hYb`k`]fX`]b`K`]hYbVYf [Y`ZY]» [[`Ub`Y]bYa
BYi` VUi` `ZÖf`XYb`GhY]b`_Y` : UW` [fc»` \UbXY` [YUfVY]hYh`"8Yf`6Yni` [
]gh`ZÖf`&\$`*` [Yd`Ubhž`i` bX`XYf`6Ui` ghY`YbVYhf]YV` \Uh`VYfY]hg
VY [cbbYb`"Ni` XYa` `gW`a` ØW`_Yb`Vi` bhY`GW`]fa` Y`gY]h`_i` fnYa` `X]Y
6U`b`ghfU»`Y`]b`K`]hYbVYf [Y`i` bX`gW`UZYb`Y]bY`ZfÖ` \]W`Y
5ha`c`gd`Ä`fY"

6]`Xi`b [`i`bX`l`a`k`Y`h`]a` ` : c`_`i`g

8]Y`6]`Xi`b [`ghY`h`YVYbZU`g`]a` `J`cfXYf [fi`bX` .`J`cf`_`i`fnYa` `ZUbX
XUg` ð\`bgdcfhZY`gh`]b`DYf`YVYf [`ghUhhž`VY]`XYa` `)` \$`HY]`bY`a` Yf
Y]bYb`gdUbbYbXYb`K` YhhVYk`Yfv`a`]h`YfUi`gfU [YbXYb`&
GhUX]cbfY`_cfXYb`ZY]YfhYb`"ð`Df]hmk` U`_` []Vh`Yg`YVYbZU`g
BYi` [[_Y]hYb`Ui` g`XYf`GWi` `UbXgW`UZh`"8]Y` ; fi`bXgW`i` `Y
K`]hYbVYf [Y`c`f [Ub]g]YfhY`Dfc`Y`_`hU [Yž`X]Y`Gdcfhž`Gd]Y`i` bX` :]`a
VY]b`U`hYhYb`i` bX`XYb`GW`Ø`Yfb`]b`XYb` : Yf]Yb`Y]bY`5Vk`YW`g`i` b [
VchYb"

5dfcdcg'6]Xi b[.8]Y`K U`XgWxi `Y`6fYYgY`\Uh_Øfn`]W`Y]bYb
GdcfhU[`j YfUbghU`hYhž`VY]`XYa `X]Y`GWØ`Yf`Ub`j YfgW]YXYbYb
GhUh]cbYb`gdUbbYbXY`<YfUi gZcfXYfi b[Yb`[Ya Y]ghYfh`\UVYb"

I a `X]Y`FY[]cb`bcW`a Y`f`ni `VY`VYbž`d`Ubh`XUg`B56I !
6Ygi W`YfnYbhf`i a `]b`F`Ø`gh`X`h`Y]bY` : Ua `]YbØVYfbUW`hi b[`Ua
&+"`ž`b]"`I bX`Ui W`X`Y`_`Y]bYb` ; Åf`hb`Yf`_ca`a`Yb`b]W`h`ni`_i`fn.
?]bXYf`]b`Df]h`nk`U`_`d`Z`Ub`n`Yb`?`f`Åi`h`Yf`VY]a` `GU`Uh`i`b`X
?`f`Åi`h`Yfa`Uf`_`h`"

B]W`h`ni`_j`Yf[YggYb`g]bX`X]Y`b`Yi`Yb`6YghU`hi b[gZcfa`Yb`ž`X]Y`Ui`Z
_ca`a`i`b`U`Yb` : f]YX`\ØZ`b`]b`DYf`YVYf[`UV`gcZcfh`Yf`Ui`Vh`g]bX`"8]Yg
VYn]Y`h`g]W`Ui`Z`X]Y`g]W`Å`b`X`Y`f`b`X`Y`b`[YgY`g`W`U`Z`h`]W`Y`b`K`Y`f`h`Y`i`b`X
Yf`Ui`Vh`6Øf[Yf.]bbYbž`]\fY`Y`h`h`Y`F`i` \Ygh`Å`h`Y`]bX]j`]Xi`Y`ni
[YghU`h`Yb"

8]Y`f`Y[]cb`U`Y`K`]fhgW`U`Z`h`Y`f`Z`Å`h`Y`V`Y`b`Z`U`g`5i`ZgW`k`i`b["`8]Y
G]Yj`YfgXcfZYf`@UbXa`UgW]bYb` ; a`V`<`\Uh`]\fY`b`Yi`Y` :]]U`Y`]b
8Ødck`YfØZ`b`Y`hi`b`X`X]Y` ; K` ; `gUb]Yfh`Y]bYb`K`c`b`V`c`W`_`]b
E`i`]h`ck`a`]h`Y]bYf`ϕ`j`Ygh]h]cb`j`cb`%)`\$`\$`\$`\$`9i`fc`"9]b` ; Yk`]bb`ZØf
X]Y`F`Y[]cb`"

K`Yf`a`Y`f`ØVYf`X]Y`n`U`\`f`Y]W`Y`b`J`YfUbghU`hi`b[Yb`i`b`X`<][`\`][`\hg
]b`XYf`F`Y[]cb`YfZU`\fYb`a`ØW`h`Y`ž`_Ub`b`Y]bYb`6`]W`_`]b`XYb
J`YfUbghU`hi`b[g_U`Y`b`X`Y`f`X`Y`g`H`ci`f]ga`i`gj`YfVUbXYg`Df][`b]h
k`YfZYbž`k`c`k`Y]h`Y`f`Y`ϕ`Zcfa`Uh]cbYb`ni`Z]bXYb`g]bX`.
J`YfUbghU`hi`b[g_U`Y`b`X`Y`f`Df][`b]h`n`"

8]Y`Ni`_i`b`Z`h`X`Y`f`Df][`b]h`n`g]Y`h`j`]Y`j`YfgdfYW`Y`b`X`Ui`gž`a`]h`Y]bYf
: Ø`Y`Ub`5_h]j`]h`Å`h`Y`b`i`b`X`ϕ`h]Uh]j`Ybž`X]Y`X]Y` ; Ya`Y]bgW`U`Z`h`gh`Å`_`Y`b
i`b`X`X]Y`G`W`Ø`b`\Y]h`X`Y`f`F`Y[]cb`\`Y`f`j`c`f`\`Y`V`Y`b`"

8YhU]`g	
Cfh	DYf`YVYf[ž`8Yi`hgW`U`bX
Ei`Y`Y`b	<ul style="list-style-type: none">• k k k "a Un!cb`]bY"XY• VZmc"XY

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh