

DfchYgh' [Y [Yb`K U`XfcXi b [.`6Øf [Yf k Y\ fYb`g]W\`ZØf`X]Y`GdfYY`°

DfchYghY`]b`6fUbXYbVi f [.`6Øf [Yf]b]h]Uh]j Y`_Åa dZi` [Y [Yb
XYb`6Ui`Y]bYg`ϕXi ghf]Y [YV]Yhg`Ui Z`k Yfhj c`Ya`K U`X [YV]Yh
VY]: ØfghYbk U`XY"



: ØfghYbk U`XYž`8Yi hgW\`UbX`!`ϕ`6fUbXYbVi f [`VfcXY`h`Ygž
XYbb`X]Y`D`ÅbY`ZØf`Y]b` [Yk U`h] [Yg`ϕXi ghf]Y [YV]Yh`k YfZYb` : fU [Yb
Ui Z`X]Y`j]Y`Y`6Øf [Yf`VYk Y [Yb`"8Yf`GhfUbX`j cb`6Yf`_YbVfØW`_Ub
XYf`6fUbXYbVi f [Yf`GdfYYž`Y]b`VY`YVhYg`N]Y`ZØf` :`i gg [i W`Yf`i bX
K UggYffUhhYbž`_ØbbhY`VU`X`j cb`Y]bYa` (' \$`<Y`_hUf` [fc» Yb`K U`X
j YfXf`Åb [h`k YfXYb`"GhUhhXYggYb`gc`"Xcfh`Y]b` [fØ» YfYg
; Yk YfVY [YV]Yh`Yb`hghY`Yb`U`g`X]Y`HYg`U` ;] [UZUW`hc`fm`]b
; fØb`Y]XYž`k]Y`X]Y`hUn`VYf]W\`hYh`"8]Y
GhUXhj YfcfXbYhYbj YfgUa`a`i`b [: ØfghYbk U`XY`i`b`X`X]Y
; Ya`Y]b`XYj YfhfYhi`b [`@Ub [Yk U\`"UVYb`VYfY]hg`Y`b`XYfi`b [Yb`ni`a
: `ÅW`Ybbi`hni`b [gd`Ub`VYgW\`cggYbž`k Ug`X]Y`Gcf [Yb`XYf`6Øf [Yf
k Y]hYf`Ub`Y]nh"

5a 'A]hkc WUVYbX'Zcfa]YfhY'g]W'Y]bY'6Øf[Yf]b]h]Uh]j Yž'X]Y'g]W
[Y[Yb'X]YgY'k Y]hfY]W'YbXYb'D'ÀbY'k Y\FYb'a ØW'hY"'<Y]_Y
7\f]ghcd\ 'j ca 'BUVi 'GWUfa ØhnY'gYY'Ài » YfhY'XYi h]W'Y
6YXYb_Yb'VYnØ['W'XYf'Hf]b_k UggYfj Yfgcf[i b[']b'XYb
_ca a YbXYb'nY\ b' ð\ fYb"'8Yf'K U'Xž'XYf'U_hi Y''U'g' K U'X
[Yg]W'Yfh']ghž'ghY''hY]b'k]W'h][Yg'^2 _cgmghYa 'ZØf'X]Y'FY[]cb'XUF"
8Yf'BUVi '\Uh'XYggYb'6YXYi hi b['ni f'K UggYfgdY]W'Yfi b['i bX'ZØf
X]Y':]hYfi b['j cb'FY[Ybk UggYf'ZØf'X]Y'GdfYY'\Yfj cf[Y\cVYb"
8Ybb'Y]bY'gc'W'Y': 'ÀW'Y']gh'b]W'h'bi f'Y]b'^2 _cgmghYa ž'gcbXYfb
Ui W'Y]bY'@VYbgUXYf'ZØf'c_U'Y': 'cfU'i bX': Ui bU"

6YVUi i b[gd`ÀbY`i bX : `ÀW'Ybbi hni b[gd`Ubi b[

æa 'FU\ a Yb'XYf'U_hi Y''Yb'D`Ubi b[Yb'_ca a h'XUg'H\Ya U
: `ÀW'Ybbi hni b[gd`Ub`]bg'Gd]Y"'8]YgYf'fY[Y'h'Y]bY'J]Y'nU\''j cb
Bi hni b[ga Ø[']W'_Y]hYb'ZØf': `ÀW'Yb'i bX']gh'XUXi fW
YbhgW'Y]XYbX'ZØf'X]Y'Ni _i bZh'XYf'FY[]cb"' : fU[Yb'k]Y' K c'k]fX
[Yk c\bh3 'cXYf' K c'g]bX'k Y'W'Y' ðZfUghfi _hi fYb3 'k YfXYb'XUVY]
VY\UbXY'h''9g'\UbXY'h'g]W' i a 'Y]b'j Yfk U'hi b[ghYW'b]gW'Yg
ðghfi a Ybhž'XUg'j cb'XYb'[Yk À\hYb': fYa]Yb'UV[Yk c[Yb'k]fXž
k Ug'g]W'YfghY''hž'XUgg'df]j UhY'i bX'ØZYbh]W'Y'6Y'Ub[Y
[Y[YbY]bUbXYf'UV[Yk c[Yb'k YfXYb"

5i Z'XYf'K YVgY]hY'XYf'GhUXh': ØfghYbk U'XY#GdfYY'g]bX'X]Y
fYW'hg_fÀZh][Yb'6YVUi i b[gd`ÀbY'gck]Y'XYf'k]f_gUa Y
: `ÀW'Ybbi hni b[gd`Ub'cb`]bY'Y]bgY\UVf"'?UfhYb'i bX
@ ZhV]'X[fi bX'U[Yb'_ØbbYb'XUVY]' \Y'ZYbž'Y]bYb', VYfV']W'_ØVYf
X]Y':[Yd`UbhYb'J cf\UVYb'ni 'VY_ca a Ybž'i bX'YXY'6Øf[Yf]b'i bX
YXYf'6Øf[Yf'_Ubb'g]W'Y'YXYfnY]h'ØVYf'X]Y'U_hi Y''Yb'D`Ubi b[Yb
]bZcfa]YfYb"'8Ug'; Yc dcfhU'XYf'GhUXh'V]YhYh'Y]bY'j]gi Y''Y
8UfghY''i b['i bX']gh'Y]bY'bØh'W'Y'FYggci fW'ž'i a 'X]Y
9bhk]W'_i b['XYf'D`ÀbY'bUW'ni j c''n]Y\Yb': ØfghYbk U'XY#GdfYY"

6YXYb_Yb`i bX`K]XYfghUbX

8]Y'Gcf[Yb'i a 'XYb'K U'Xž'XYf'U'g' ghfi _hi f]YfhYf'K U'X'a]h]]Y'

J YfØb[i b['VYgWf]YVYb'k]fXž'g]bX' b]W h' i bVY[fØbXYh"Bi f'Y]b
 _Y]bYf'i ZYfghfY]ZYb'Ub'XYf'GdfYY']gh'gY]h'&\$&%U'g
 BUhi fgWxi hn[YV]Yh'GdfYYhU' 'Ui g[Yk]YgYbž'i bX'9I dYfhYb
 k Y]gYb'Ui Z'X]Y' B'chk YbX][_Y]h'\]bž'XYb'K U'X'Xf]b[YbX'ni
 gWØhnYb" A]h'XYf' [Yd'UbhYb'9bhk]Xa i b['ZØf'X]Y'9bhk]W_ i b[
 Y]bYg' [fc» ZÅW][Yb' [Yk Yfv']W!]bXi ghf]Y''Yb'J c fgc f[YghUbXc fhYg
 fl ð Ł]b' : ØfghYbk U'XY' C gh' _ØbbhY' b]W h' bi f'X]Y'6]cX]j Yfg]h'Åh'XYf
 FY []cb' [YZÅ\ fXYhž'gcbXYfb'Ui W'XYf'K UggYf\Ui g\U'h'XYf'GdfYY
 bY[Uh]j 'VYY]bZi ggh'k YfXYb"

ð'Y]bYa ' [Ya Y]bgUa Yb'5i Zfi Z'Zc fXYfb'; fØbY'i bX'BUVi 'X]Y'GhUXh
 : ØfghYbk U'XY'Ui Zž'Y]bY'j YfhfUi ']W Y' A UWVUf_Y]hgghi X]Y'ni
 j YfØZYb'h]W Ybž'X]Y'X]Y'6YXYb_Yb'XYf'6Øf[Yf'Yfbgh'b]a a h' ð
 XYb''YmhYb' ð\ fYb' \Uh'XYf' A Ub[Y''Ub' [fc» Yb'; Yk YfvYZÅWYb']b
 6fUbXYbVi f['XYi h']W'ni [Ybca a Yb''8Yf'GhUbXc fh]b
 : ØfghYbk U'XY' C gh'k]fX'U'g' ? fcb'↑ k Y' 'ZØf' ðj Yghc fYb
 VYnY]W bYhž'k cVY] 'bi f'fi bX'&&'<Y_hUf'ZØf'; Yk YfvY!'i bX
 ðXi ghf]YUb]g]YX'i b[Yb'U_hi Y''j YfZØ[VUf'g]bX''8 Ug'XYi hYh'XUfUi Z
 \]bž'XUgg'X]Y'D'ÀbY'b]W h'c\ bY'?cbZ]_hY'i bX'K]XYfghUbX
 i a [YgYmh'k YfXYb' _ØbbYb"

8]Y'6Øf[Yf]b]h]Uh]j Y'Yf\Å'h'i bhYfghØhni b['j cb'j YfgW]YXYbYb
 ; fi ddYbž'XUfi bhYf'XYf'BUVi ž'X]Y'; fØbY'@[Už'X]Y'; fØbYbž'X]Y
 @]b_Yb'i bX'X]Y'^ 8Dž'k Ug'nY][hž'XUgg'X]Y'6YXYb_Yb']b'XYf
 6Yj Ò_Yfi b['k Y]h'j YfvfY]hYh'g]bX'i bX'XUgg'j]Y'Yb' A YbgWYb'X]Y
 Ni _i bZi]\fYf'<Y]a Uh'Ua ' <YfnYb'']Y[h''8]Y' bÅW ghYb'GWf]hY']b
 X]YgYa 'DfcnYgg'k YfXYb'g]W Yf']W'j cb'Y]bYa 'fY[Yb' ðhYfYggY
 i bX'nU\ fY]W Yb'8]g_i gg]cbYb'VY['Y]hYh'k YfXYb"

8YhU]`g	
C fh	: ØfghYbk U'XYž'8Yi hgW'UbX
E i Y''Yb	<ul style="list-style-type: none"> • hUn"XY • k k k "Zi YfghYbk U'XY!gdfYY"XY • Vi Yf[YfvYhY]`][i b[! a]"VfUbXYbVi f["XY

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh