

Gca a YfZYf]Yb!GhUi . ' F]YgYbj Yf_Y\ f'Ub XYi hgW\ Yb `Dc`Yb!; fYbnYb°

5a `K cW\YbYbXY`Yf\Ò\hg]W\`XYf`F`Y]gYj Yf_Y\ f'Ub`XYb
; fYbnØVYf[Àb[Ybž]bgVYgcbXYfY`]b` : c fgh`fGdfYY!BY]» YŁž
k Ug`GhUi`g`j`Yfi`fgUW`h"



: c fghž`8Yi hgW\`UbX`!`9]b`6`]W_\ØVYf`X]Y`GhfU» Yb`8Yi hgW\`UbXg
nY][h`8 Ug`F`Y]gYW\Ucg`]gh`b]W\h`a`Y`f`k`Y]h`YbhZYfbh`5b`X]YgYa
K cW\YbYbXY`k`]fX`g]W\`XYf`l`f`Ui`VgfY]gYj Yf_Y\ f`Ui`h`XYb
bYi`YghYb`Dfc[`bcgYb`XYg`5857`k`Y]hYf`j`Yfgh`Àf`Yb`"BYi`b
6i`bXYg`ÀbXYf`\UVYb`YbX`]W\`Gca`a`YfZYf]Ybž`i`bX`Ui`W\`]b`XYb
B]YXYf`UbXYb`gck`]Y`]b`G`UbX]bUj`]Yb`\UVYb`X]Y`GW\i`Yb
[`YgW\`cggYb`"8]Yg`ZØ\fh`i`bk`Y][`Yf`]W\`ni`Y]bYf`Yf\Ò\hYb
GhUi`[`YZU\`fž]bgVYgcbXYfY`Ub`XYb`XYi`hgW\Yb`5i`hcVU\`bYb`i`bX
]bgVYgcbXYfY`Ub`XYb`[`fYb`nbU\`Yb`,`VYf[`Àb[`Yb`ni`Dc`Yb`"8Yf
5857`VYf]W\`hYhž`XUgg`X]Y`;`fYbnØVYf[`Àb[`Y`5%%]b`Dca`Y`Ybž`5%&
]b`:`fUb`_ž`fh`fC`XYf`ł`i`bX`5%)`]b`:`c fgh`fGdfYY!BY]» YŁ`VYgcbXYfg
VYhfcZYb`g]bX"

8]Y`GhUi g`F]W`hi b[`Dc`Yb`_`ObbYb`ni g`Åm`]W`Xi fW`j Yfgh`Åf`_hY
; fYbn`cbhfc``Yb`VY]`XYf`5i gfY]gY`Ui g`8Yi hgW`UbX`j Yfi fgUW`h
k YfXYb``GY]h`5bZUb[`đ`][`]Vh`Yg`Ua` ; fYbn`ØVYf[Ub[
gh]W`dfcVYbUfh][Y`?cbhfc``Yb`ž`X]Y`ni ``Åb[YfYb`K`UfhYnY]hYb`ZØ`fYb
_`ObbYb``8]YgY`F Y[Y`i b[` _`ObbhY`XUni`VY]hfU[Yb`ž`XUgg`F Y]gYbXYž
X]Y`[YfUXY`F]W`hi b[`C`ghgY`cXYf`k Y]hYf`bUW`Dc`Yb`Ui ZVfYW`Yb
k c``Yb`ž`i b[YXi`X][`k`YfXYb``8]Y`J Yf`_Y`fg`U[Y`k`]fX`Xi fW`X]Y
j`]Y`Yfcfhg``Ui ZYbXYb`6Ui ghY``Yb`i bX`X]Y`F`ØW`_Y`f`j`]Y`Yf`i`f`Ui VYf
b]W`h`[YfUXY`Y]bZUW`Yf``

GhUi dfc[bcgYb`i`bX J Yf`_Y`fgVY`\]bXYfi`b[Yb

6YgcbXYfg`ghUi [YZ`Å`fXYh`g]bX`X]Y`5i hcVU`bYb`Ua
: fY]hU[bUW`a`]hhU[ž`GUa`ghU[j`cfa`]hhU[`i`bX`GcbbhU[bUW`a`]hhU["
HU[YgUi`gZØ[`Yf`i`bX`?`i`fnYb`hgW`c`ggYbY`gc`f[Yb`b]W`h`i`b`f`Ui Z`XYb
<Ui`d`hghfYW`_Yb`ž`gcbXYfb`Ui`W`Ui Z`XYb`B`YVYb`ghfU`» Yb`ZØf
ni`g`Åm`]W`Y`J`Yfn`Ø[Yfi`b[Yb``@Ui`h`5`b`U`mgY]b`gh]hi`hYb`[`]Vh`Yg
ØVYf`%`&`\$`\$`6Ui`ghY``Yb`Ui Z`XYb`5i`hcVU`bYb`ž`X]Y`k`Å`fYbX`XYf
[YgUa`hYb`Gca`a`YffY]gYnY]h`i]b`6Yhf]YV`V`Y]VYb`i`bX`XYb
J Yf`_Y`fgZi`gg`VY`\]bXYfb``6YgcbXYfg`VY`UghY`hY`GhfYW`_Yb`g]bX`X]Y
5%`V]g`5`-`-`"

: Øf`X]Y`5i`hcZU`fYf`\Y]» h`Yg.`K`Yf`Ua`K`cW`YbYbXY`i`bhYfk`Y[g`]ghž
gc``hY`g]W`Ui Z`Y]bY`\`c`\Y`GhUi [YZU`f`Y]b`ghY``Yb``8]Y`VY`ghYb
F Y]gYhU[Y`g]bX`A`cbhU[`V]g`8`cbbYfghU[ž`k`Ybb`X]Y`GhfU`» Yb
hmd]gW`Yfk`Y]gY`k`Yb][Yf`VY`UghY`h`g]bX`ž`]bgVYgcbXYfY`Ui`» Yf`\U`V
XYf`6Yfi`Zgj`Yf`_Y`fgnY]hYb``9]b`VYgcbXYfYg`5i [Yba`Yf`_`[`]h`XYb
Ub[Y`_ØbX][hYb`J`c``gdYffi`b[Yb`ž`X]Y`i`bhYf`UbXYfYa`X]Y`5(`i`bX
5(`(`VYhfYZZYb``F`66&(`\YVh`ni`XYa`Y`Yfj`cf`ž`XUgg`i`a`XYb
F Y]gYj`Yf`_Y`f`ni`Yb`h`UghYb`ž`gcbbhU[g`: U`fj`Yfv`chY`ZØf`@`_`k`V]g
9bXY`5i [i`gh[Y`hYb``

H]ddg`ZØf`F Y]gYbXY

F Y]gYbXY`gc``hYb`U`gc`fYW`hny]h][`d`UbYb`i`bX`j`]Y``Y]W`h`X]Y
F i`\YnY]hYb`XYf`F Y]gY`k`Å`\Yb``Ni`XYa`g]bX`X]Y`ghfYb[Yb

9]b fY]gY_c b hfc ``Yb `]b `XYb `Y h hYb `A c b U hYb `Ui Z`XYi hgW`X Yf`GY]hY
 Y]b Y`ni g`À h`]W`X Y`< YfUi gZc fXYfi b[ž`Ui Z`X]Y`a Ub`j c fVYfY]hY h`gY]b
 gc ``hY``9g`k]fX`Ya dZc`Yb ž`g]W`ØVYf`X]Y`U`hi Y``Yb`J Yf_Y`f g`U[Yb
 ni `]bZcfa]YfYb`i bX`Y]bY`F Y h i b[g[UggY`ni `V]`XYb ž`gY`Vgh`k Ybb
 XYf`J Yf_Y`f`g h cW`h``6Y]`B]W`hY]b`U`hi b[`Xfc`Yb`6i » [Y`XYf`V]g`ni
 ' &\$`9i fc"

A]h`U``XYb`ϕZcfa Uh]cbYb ž`X]Y`Ui Z`XYa `H]gW`X`Y[Yb ž`]gh`Yg`_`Uf.
 8Yf`Gca a YffY]gYj Yf_Y`f`Vf]b[h`<YfUi gZc fXYfi b[Yb`a]h`g]W`X`
 5VYf`a]h`Y]bYa ` [i hYb`< `À bXW`X Yb`VY]`XYf`D`Ubi b[`i bX`XYf
 f]W`h][Yb`J c fVYfY]h i b[`k]fX`X]Y`F Y]gY`c ZYb h`]W`X`ni a
 Yb hgdUbb hYb`9f`YVb]g``6`Y]VYb`G]Y`U`gc`]bZcfa]Yf h i bX`VYfY]hYb
 G]Y`g]W`X`Ui Z`XUg ž`k Ug`XU`_ca a h`

8YhU]`g	
C fh	: c fgh ž`8Yi hgW`X`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "UXUWXY • k k k "j YfVUbXgVi Yfc"XY

6Ygi W`X Yb`G]Y`i bg`Ui Z.`b!U["bYh