

6Y`]YVhY`6UXYghY`Y`Ua`NYb ggyY. `Ghi ZY
gc``ZØf`G]W\Yf\Y]h`gc f[Yb`

‡`XYf`I W_Yfa Uf_`k YfXYb`Ub`XYf`6UXYghY`Y`Ua`NYb ggyY
A U» bU\`a Yb`ni f`J YfVYggYfi b[`XYg`K UggYfni [Ub[g
[Yd`Ubhž`i a `X]Y`G]W\Yf\Y]h`ni `Yf\`Ø\`Yb`



@m\Ybž`8Yi hgW\`UbX`!`‡`XYb`YmhYb`K cW\Yb`]gh`X]Y
6UXYghY`Y`Ua`NYb ggyY`VY]`@m\Yb`]b`U`Yf`A i bXYž`b]W\h`bi f`VY]
XYb`9]b\Y]a]gW\Ybž`gcbXYfb`Ui W\`VY]`nU\`fY]W\Yb`;`ÅghYb``8]Y
k i bXYfgW\`ØbY`@]Y[Yk]YgY`X]fY`_h`Ua`I ZYf`n]Y\`h]]Y`Y
GcbbYbUbVYhYf`i bX`K UggYfgdcfhž`fYi bXY`Ub``8cW\`Yg`[]Vh`Y]b
DfcV`Ya .`8]Y`bUhØf`]W\Y` Ghi ZY`Ua`I ZYf`gc f[h`ZØf
GW\k]Yf][`_Y]hYb`VY]a`9]b`!`i bX`5i`ggh]Y[`]bg`K UggYf``8]YgY`Ghi ZY
]gh`b]W\h`Yhk U`XUg`F Ygi`hUh`a YbgW\`]W\Yf`6Ui h`Åh][`_Y]hž`gcbXYfb
YbhghY\`h`Xi fW\`5i`ggdØ`i b[Yb`i bX`k YW\gY`bXY`K UggYfgh`ÅbXY`
8]Y`G]hi Uh]cb`k i fXY`VYfY]hg`]b`Y]bYf
GhUXhj YfcfXbYhYbj YfgUa`a`i b[`Ub[YgdfcW\Ybž`]b`XYf`X]Y
Bchk YbX][`_Y]hj cb`J Yf`ÅbXYfi b[Yb`_`Uf`ni f`GdfUW\Y`_Ua` ``8Yf
@Y]hYf`XYg`gh`ÅXh]gW\Yb`6Ui` \cZYgž`<`]a Uf`5`YI UbXf]bž`\Uh`bi b

A U» bU\ a Yb`Ub[Y_ØbX][hž i a `X]Y`6YgW\ UZZYb\Y]h`XYf`6UXYghY`Y
ni`j YfVYggYfb" **B c fX_i f]Yf`VYf]W\ hYhž`XUgg`Y]bY`a` Ò[`]W\ Y**
@Øgi b[`XUf]b`VYghY\hž`XYb`< Ò\Ybi bhYfgW\]YX`a`]h`Y]bYf`GW\ fÀ[Y
Ui gni [`Y]W\ Yb`i bX`ni gÀhn`]W\ `Y]b` ; Y`ÀbXYf`U`g`9]bgh]Y[g\`Z`ni
]bghU`]YfYb"

8cW\ `b]W\ h`bi f`X]Y`5i ggh]Y[gg]hi`Uh]cb`VYfY]hYh`Gcf[Yb" `5i W\ `X]Y
æZfUghfi`_hi f`Ub`XYf`6UXYghY`Y`VYbØh][h`Xf]b[YbX
5i Za Yf_gUa`_Y]h" : Y\`YbXY`i bX`XYZY`_hY`6Àb`_Y`gc`Yb`YfgYhnh
k YfXYbž`XUa`]h`X]Y`6Ygi W\ Yf`Y]bY`Ub[YbY\ a`Y`NY]h`Ua` `K`UggYf
j YfVf]b[Yb`_ØbbYb" `8]YgY`J YfÀbXYfi b[Yb`_ØbbhYb`X]Y
5hhfU`_hj]]h`h`XYf`6UXYghY`Y`k`Y]hYf`ghY][Yfb`i bX`bcW\ `a`Y`f
A YbgW\ Yb`Ubn]Y\`Ybž`i a` `X]Y`BUhi f`ni`i [Yb]Y» Yb"

6UXYb`]b`XYf`BUhi f. `9]b` ; Ybi gg`a`]h`J`c`fg]W\ h

6UXYb`]b`bUhØf`]W\ Yb` ; Yk`ÀggYfb`]ghink`Uf`Y]bY`k`i bXYfVUfY
A Ò[`]W\ _Y]hž`g]W\ `Ub`\Y]» Yb`Gca` a`YfhU[Yb`ni`YfZf]gW\ Ybž`V]f[h
`YXcW\ `Ui W\ `F]g]_Yb" `K`]Y`XUg` **I a k Y`hVi bXYgUa` h`]**bZcfa`]Yfhž
_ØbbYb`GhfØa` i b[Ybž`i bh]YZYb`i bX`DZUbnyb`ni`6UXYi bZÀ`Yb
ZØ\ fYb" `8UbYVYb`]gh`X]Y`K`UggYfei`U`]h`h`]b`GYb`i bX` :`ØggYb`j`cb
[fc» Yf`6YXYi hi b[" `8]YgY`_Ubb`Xi`fW\ `j`YfgW\]YXYbY` :`U`_hc`fYbž`k`]Y
5Vk`UggYfY]b`Y]hi b[Yb`cXYf`X]Y`@UbXk`]fhgW\ UZž`VYY]bhfÀW\ h][h
k`YfXYb"

5`YfX]b[g`k`]fX`X]Y`E`i`U`]h`h`XYf`6UXY[Yk`ÀggYf`fY[Y`a`À»][`j`cb
XYb`6i bXYg`ÀbXYfb`ØVYfk`UW\ h`Ni`XYa` ` []Vh`Yg`X]Y`9i`fcdÀ]gW\ Y
6UXY[Yk`ÀggYff]W\ h`]b]Yž`X]Y`VYfY]hg`gY]h`%`-`+`*`VYghY\`hi`bX`&\$\$`*
bcj`Y`]Yfh`k`i`fXY" `8Ug`I`a`k`Y`hVi`bXYgUa`h`\Uh`X]Y`5i`Z[UVYž`X]Y
6UXYbXYb`ni`gW\ØhnYb`i bX`Yb`hk`]W\ _Y`h`?`cbnYdhY`ni`f`J`cfVYi [i b[
i bX`9f`_Ybbi b[`j`cb`k`UggYfVUg]YfhYb`9f`_fUb`_i b[Yb" `8Ua`]h`hfÀ[h
Yg`YbhgW\ Y]XYbX`XUni`VY]ž`XUgg`XUg`6UXYb`]b`i`bgYfYb
 ; Yk`ÀggYfb`Y]b` [Ygi`bXYg`J`Yf[bØ[Yb`V`Y]Vh"

9]b`6Ygi W\ `Ua` `NYbggYY`_Ubb`U`gc`b]W\ h`bi f`Y]b`Yf\c`gUa` Yg
9f`YVb]g`gY]bž`gcbXYfb`Ui W\ `a`]h`Y]bYa` ` [Yk`]ggYb
J`YfUb`hk`c`fhi b[gVYk`i`gghgY]b [YghU`hYh`k`YfXYb" `8]Y` [Yd`UbhYb
A U» bU\ a Yb`Ua` `i`ZYf`_ØbbhYb`XUni`VY]hfU[Ybž`XUgg`X]Y

6UXYghY`Y`b]W`h`bi f`gW`ÖbYfž`gcbXYfb`Ui W`g]W`YfYf`k]fX` i` bX
XUg`]gh`gck c`XYb`l f`Ui VYfb`U`g`Ui W`XYb`9]b`Y]a]gW`Yb`ni
k ØbgW`Yb`"

: Øf` ðZcfa Uh]cbYb`ni f`6UXYghY`Y`Ua` NYbggYY`i bX`k Y]hYfYb
bUhØf`]W`Yb`G`W`k]a a a Ò[`]W`_Y]hYb`]b`XYf`l a [YVi b[ž`Z]bXYb`G]Y
k Y]hYfY`8YhU]`g`Ui Z`VfUbXYbVi f[!hci f]ga "W`a`"

8YhU]`g	
Cfh	@mW`Ybž`8Yi hgW`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "bcfX_i f]Yf"XY• k k k "VfUbXYbVi f[!hci f]ga "W`a`"• k k k "i a k Y`hVi bXYgUa h"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh